

Battle for Perrier
Tribal loyalties
on the line
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Air pollution
Bangkok chokes
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Thatcherism's intellectual
agent provocateur
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UK election
Why the polls
don't agree
Page 8



FINANCIAL TIMES

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EUROPE'S BUSINESS NEWSPAPER

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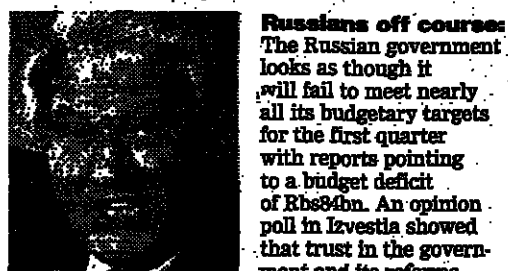
UN sets Libya deadline on bomb suspects

Libya was yesterday given 24 hours by United Nations secretary-general Boutros Boutros Ghali to supply a written commitment to surrender the alleged Lockerbie bombers to Britain or the US, Britain, the US and France have said they will not push through a UN resolution calling for sanctions against Libya until Tripoli has replied. Page 16

How Lloyds-Midland deal was blocked
A merger between the two UK clearing banks, Lloyds and Midland, was ruled out when Midland chief executive Brian Pearce threatened to resign only hours before the announcement of the merger talks was to have been made. Page 17; Lex, Page 16

Cathay Pacific Airways, international airline subsidiary of Hong Kong's Swire Pacific group, exceeded market expectations with a second-half recovery helping it to record net profit for the full year of HK\$2.55bn (US\$326m), only fractionally below the 1990 figure. Page 18

No laughing matters An American publisher has expressed interest in buying Punch, the 150-year-old British satirical magazine. Its owner has said the magazine will close next month unless a buyer is found. Page 16



Russians off course
The Russian government looks as though it will fail to meet nearly all its budgetary targets for the first quarter with reports pointing to a budget deficit of Rb64bn. An opinion poll in Izvestia showed that trust in the government and its reforms has fallen with only one-third of Moscovites questioned believing President Boris Yeltsin (above) would pursue reforms which would improve living standards. Page 16; Ukraine improves currency plan, Page 2

Poll setback for Rohr South Korean voters handed President Roh Tae-woo a stunning electoral setback, stripping his Democratic Liberal party of its parliamentary majority, according to state television projections. Page 4

Hoechst, German chemical group, warned that there had been no sign of an upturn during the first two months of 1992. Group sales rose 3 per cent in this period compared with the same period last year, but more than half this increase was due to an improved dollar exchange rate. Page 19

Boost for Halifax Tight control of costs was largely responsible for a 6 per cent rise to \$268m (\$1.09bn) in pre-tax profits at Halifax Building Society, the largest UK mortgage lender, in the year to January 31 1992. Page 23

Setback for Italian state banks Banca Commerciale Italiana and Credito Italiano, public-sector banks owned by Italy's IRI state holding company, both reported sharp falls in profits last year owing to heavy investments, higher taxation and non-recurrence of extraordinary items. Page 20

Virgin wins South Africa routes Virgin Atlantic plans to start flying from London to Johannesburg before the end of the year in a move signalling South Africa's intentions to adopt an "open skies" airline policy. Page 4

Kurdish protests in Germany About 300 Kurds demonstrating against action by security forces against Kurdish rebels in Turkey occupied the North Rhine-Westphalia state parliament for 30 minutes before leaving peacefully. Earlier a Turkish bank in Wiesbaden was firebombed.

Petrol prices slashed Saudi Arabia, already one of the cheapest places in the world to fill up a car, has slashed domestic petrol prices by 37 per cent to 8.6 cents a litre. Page 4

McDonnell Douglas strikes A study of the proposed acquisition by Taiwan Aerospace of a large stake in the commercial aircraft operations of McDonnell Douglas of the US are expected to be known by the middle of April. Page 5

Senegal explosion More than 60 people were reported to have been killed when a tank containing ammonia exploded at a peanut-processing factory on the outskirts of Senegal's capital, Dakar.

US recognises Georgia The United States is to open diplomatic relations with Georgia, the last of the 13 former Soviet republics to gain American recognition.

Atlantis in space The US space shuttle Atlantis was launched on an eight-day mission to study the Earth's atmosphere with a crew that included the first Belgian astronaut. Picture, Page 16

EURO CLOSING RATES	
3-mo Treas Bill: Yld	4.125%
Long Bond	7.94%
3-mo Interbank	10.5%
Little long gilt bid	10.5%
FT-SE 100: Yield	5.02
FT-SE Eurotrack 100	1,482.26
FT-Air Share	1,180.40
FT-Air World Index	1,338.50
Nikkei	19,871.57
New York	3,250.38
S&P Composite	486.08
FT-MOORTH SEA OIL (Apr)	17.725
Brent 15-day (Mar)	17.725
Oil	17.725
New York Comex Apr	333.1
London	333.1

Austria	Sch30	Hungary	For100	Malta	For100	Latvia	For100	S.Arabia	SRB100
Bahrain	Din100	Iceland	IK100	Morocco	MDN11	Singapore	S\$100		
Belgium	Bfr100	India	Rs100	Spain	Pes100				
Cyprus	CY100	Indonesia	Rp100	Nigeria	Naira100	Sweden	SKr100		
Czech	Kcs100	Israel	Shs100	Norway	Nkr100	Switzerland	Sfr100		
Denmark	Dkr100	Italy	Lira100	Oman	OMR100	Thailand	Bht100		
Egypt	Egp100	Jordan	Jds100	Poland	Zlot100	Turkey	Lira100		
Finland	Fmk100	Kuwait	KWD100	Philippines	Php100	UAE	Dhs100		
France	Ffr100	Lebanon	Llb100	Portugal	Esc100				
Germany	Dmk100	Lux	Lfr100	Qatar	Qr100				
Greece	Dr100								

Perrier battle ends with something for everyone

By Alice Rawsthorn in Paris

ONE of Europe's most tortuous corporate sagas came to a close yesterday when Nestlé, the powerful Swiss food group, disclosed the details of its agreement with the Agnelli family of Italy to take control of Perrier in a deal worth FF1.45bn (\$276bn).

"Reason has prevailed," said Mr Reto Domeniconi who, as director-general of Nestlé, led the fight against the Agnelli family for control of Perrier, the famous French mineral water. "We have a clear, comprehensive agreement," he

continued. "Everyone has ended up with something. There are no losers in this affair."

Mr Domeniconi could easily afford such magnanimity given that Nestlé has ended up with exactly what it wanted from the Perrier battle, namely the eponymous mineral water.

The Agnelli family, who found themselves pitted against the full force of the French financial establishment, have suffered a serious setback in their attempts to expand in France.

Nestlé has been pursuing Perrier on the Paris bourse and

through the French courts ever since it fired the first salvo with a FF13.42bn bid, made with Indosuez, the French bank belonging to the Suez industrial group.

Under the terms of the agreement, finalised in the early hours of Monday morning, Nestlé and Indosuez will increase their offer for Perrier from FF1.475 to FF1.700 a share. Exor, the French property company that controls Perrier, has promised to support the new offer. Ifnt, an Agnelli vehicle, is the biggest single shareholder in Exor for which

it has launched a FF5.6bn bid.

The Agnelli family will emerge with a substantial cash profit estimated at over FF1bn on Exor's Perrier shares. They will also keep Exor's property interests, believed to be worth around FF1.3bn, and Château Margaux, the French vineyard.

Meanwhile, BSN, the French food group which turned against its old allies, the Agnelli family, to side with Nestlé, its chief domestic competitor, will drop its FF1.5bn counter-bid for Exor. Instead it will join forces with the Agnelli family - as a 10 per cent partner - in a

new bid for Exor, the terms of which have not yet been decided. BSN will then buy Volvic, one of the Perrier waters, from Nestlé under the terms of a previous agreement.

"We have all got what we wanted," said Mr Domeniconi, not entirely successfully attempting to play down the acrimonious aspects of the affair. "There are often misunderstandings in episodes like this but all the parties maintained a dialogue throughout. There is certainly no antagonism between us."

However, there is still a chance that the stormy saga could continue for yet another chapter. The European Commission is now approaching the end of its preliminary inquiry into Nestlé's bid and has until tomorrow to decide whether or not to mount an in-depth investigation.

"Such an investigation would involve freezing the bid for four months," Mr Domeniconi said. "And given that this affair is so very complex we have to assume that the Commission may well decide to do that."

Feature, Page 14

O&Y shake-up at top as debts exceed \$20bn

By Robert Peston and Vanessa Houlder in London

OLYMPIA & YORK, the world's biggest property developer, last night announced a management shake-up and the appointment of financial advisers to guide it through the reorganisation of its borrowings, which an executive close to the group said was "in excess of \$20bn".

Mr Paul Reichmann, O&Y's chief operating officer, said Mr Tom Johnson, former president of Manufacturers Hanover, the US bank, had been appointed as president of Olympia and York Developments, O&Y's main property subsidiary.

He also said JP Morgan, the US bank, and James D Wolfensohn, the corporate finance adviser, had been appointed to advise O&Y on its negotiations with banks to ease financial pressure by restructuring its debt.

Mr Steven Miller of Wolfensohn will work closely with O&Y. Mr Miller was a vice chairman of Chrysler where he carried out a reconstruction of the US automotive manufacturer.

However, bankers said yesterday that the reconstruction of O&Y's balance sheet had less in common with Chrysler reorganisation than with rescheduling negotiations held in the 1980s with Latin American countries.

The banks are forming their

own steering committee to handle negotiations with O&Y. Bankers said that Canadian Imperial Bank of Commerce would head the steering committee.

O&Y has also formed a planning committee to manage the negotiations with the banks. This will not be chaired by either of the Reichmann brothers, who own O&Y. Mr Johnson will be chairman. Another member will be Mr Michael Dennis, who is in charge of O&Y's Canary Wharf project in London's docklands, which is the biggest development of new offices in Europe.

"Mr Dennis's appointment demonstrates the continuing commitment of O&Y to Canary Wharf," said an executive. "It scotches any suggestion that O&Y is going to pull out of Canary Wharf."

It also emerged yesterday that the future of an extension of London's underground railway to docklands has been thrown into doubt by O&Y's financial difficulties. It became known that O&Y had not yet signed the agreement to contribute \$400m to the £1.3bn (\$2.2bn) Jubilee Line project, which was agreed in principle in 1988.

"You won't find the banks building the Jubilee Line," said a banker who has a close relationship with the Canadian company. "O&Y made a commitment to the government that it would fund

the construction. But that had nothing to do with the banks."

However, he said there would be detailed discussions between the banks, O&Y and the government about how to finance the underground railway line.

O&Y is due to make its first contribution to the Jubilee Line extension of \$40m, at the end of this month with another \$50m due at the end of March 1993. The balance is not due to be paid until the construction of the extension is complete in 1996.

A meeting took place two days ago between Mr Dennis, Mr Wilfred Newton, chairman of London Regional Transport, and civil servants to discuss the Jubilee Line agreement. O&Y said negotiations were continuing.

It also emerged that O&Y is planning to put pressure on the UK government to move ministerial departments to Canary Wharf to improve the project's viability. However, there is little the company can do to persuade the government to take action at the moment, with the UK election only a fortnight away.

The doubts over O&Y's ability to finance its contribution is likely to reignite political controversy about the project. The Conservative government was accused of favouring the Jubilee Line over other more attractive projects because of the private sector contribution.



Campaign pause: British prime minister John Major on the election trail in the north of England. Opinion polls show the opposition Labour party in the lead. Report, Page 16

Prospect of German rate cut recedes

By Andrew Fisher in Frankfurt

THE PROSPECT of an early cut in Germany's official interest rates receded further yesterday with news that money supply growth last month was still far higher than the Bundesbank's target.

The central bank said that M3, the broad monetary aggregate, expanded at a seasonally adjusted annual rate of 8.5 per cent compared with the average in the fourth quarter of 1991.

This was a slight decline on the 9 per cent rate in January, but economists said that M3 expansion was still too high to allow the Bundesbank any scope for relaxing monetary controls. The target range for this year is an increase of between 3.5 and 5.5 per cent.

The Bundesbank lifted interest rates by an unexpectedly high 0.5 percentage points in December to leave the discount rate at 8 per cent and the Lombard rate at 9.75 per cent.

Chancellor Helmut Kohl is understood to have backed the Bundesbank's tough monetary line - which also reflects its concern over present inflation rates and high wage claims - when he attended its council meeting last Thursday for the first time in four years.

There had been earlier expectations in financial markets that the Bundesbank might be ready

Continued on Page 16
UK rates, Page 10
Lex, Page 16
European bond markets, Page 17

Russian nuclear leak revives reactor fears

By John Lloyd in Moscow

FEARS over the safety of nuclear reactors in the former Soviet Union were revived yesterday following a leak of radiation from a Russian nuclear power station at Sosnovy Bor, 60 miles west of St Petersburg.

The leak initially registered three on the seven-point scale of seriousness devised by the International Atomic Energy Agency (IAEA) to classify nuclear accidents. The 1986 Chernobyl explosion was registered at level seven.

The state nuclear inspectorate, Gosatomnadzor, said radioactive iodine and inert gases leaked into the reactor's machine room early yesterday and had been transmitted by the ventilation system into the outside atmosphere.

The agency said an emergency control system immediately came into operation and the stricken reactor had then been closed and was being cooled.

There were conflicting reports about the significance of the accident. Mr Yuri Rogozhin of Gosatomnadzor said the "degree of the incident is serious, with possible consequences for the environment and the population."

But there was "no comparison" between the incident and the Chernobyl disaster, although the Sosnovy Bor reactor was of the same type as that at Chernobyl.

Debate over scrapping reactors revived.....Page 2
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Mr Sergei Galkin, deputy chief engineer at Sosnovy Bor in charge of safety, told the official news agency ITAR-TASS that the leak of radioactive gases "did not exceed the sanitary norms for nuclear power installations".

Nuclear safety organisations in Sweden and Finland said there had been no rise in radioactive levels on their monitors.

Mr Matti Vuorinen, head of the Finnish Centre for Radiation and Nuclear Safety, said the leaks appeared to pose no threat to local residents, or to the environment.

Despite the assurances, western governments and environmentalists expressed concern over safety standards for reactors in the former Soviet Union and renewed calls for unsafe plants to be shut down.

The incident also highlighted concern, especially in neighbouring countries, over the future of ageing reactors kept in service in republics which have no alternative sources of power - especially at a time of falling supplies of oil, gas and coal.

Mr Carl Bildt, the Swedish prime minister, said the government viewed the incident "with the greatest concern", adding that he had recently expressed worries about the Sosnovy Bor reactor.

Swedish inspectors who visited Sosnovy Bor in January noted that two of its four reactors lacked safety fixtures to prevent radiation leaks.

Germany renewed its call for the closure of all Chernobyl-type RBMK nuclear reactors in the former Soviet Union.

The Chernobyl accident killed 31 people, led to the evacuation of hundreds of thousands of people and left a similar number suffering from the effects of radiation.

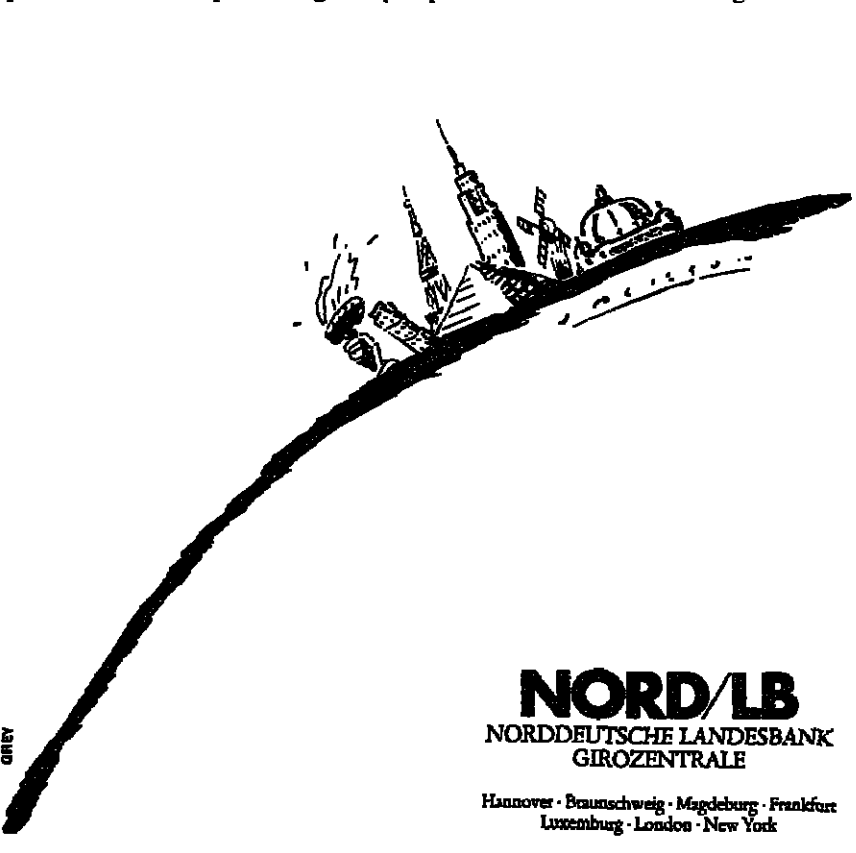
Mr Klaus Toepper, German environment minister, said yesterday's leak showed there was no alternative to shutting down all 16 plants powered by Soviet-designed RBMK reactors in Russia, Ukraine and Lithuania. The plants account for half of all the nuclear power produced in the former Soviet Union.

"We remain convinced that the RBMK reactors cannot be re-equipped and that they must be switched off as soon as at all possible," he told a news conference.

Mr Alan Johnson, chairman of the British Nuclear Task Force, said recently that adequate containment zones had still not been built round the RBMK reactors, and that "there is still good cause to be concerned".

BANK ON A BANK WITH FAR SIGHTEDNESS.

The world does not stop at the horizon. This basic principle has never had more truth than today. The world is getting smaller and markets grow together. Even so the overall picture must be kept in view whether it's with creative minds or with computers. Because the better our overall picture, the more promising the perspective. Bank on our far sightedness.



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GIROZENTRALE

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CSCE decides urgent action on Karabakh

By Robert Mauthner
in Helsinki

THE 51-nation Conference on Security and Co-operation in Europe will organise a special conference "as soon as possible" to sponsor a peace settlement in the war-torn Trans-Caucasian enclave of Nagorno-Karabakh, the subject of a bitter dispute between the former Soviet republics of Armenia and Azerbaijan.

Foreign ministers from the member countries, meeting to decide on the future role of the CSCE following the end of the cold war in Europe, mandated Mr Jiri Dienstbier, the Czechoslovakian foreign minister, to visit the region at the end of this month to try to establish a ceasefire between the two warring parties.

The chairman of the conference, which is to be held in Minsk, the Belarus capital, will be chosen by Mr Dienstbier, the current president of the CSCE. Several names have been mentioned so far, including that of Sir Geoffrey Howe, the British former foreign secretary. The 10 CSCE member countries to participate in the conference will be the US, Russia, Turkey, Germany, France, Italy, Czechoslovakia, Sweden, Armenia and Azerbaijan.

A dispute between Armenia and Azerbaijan over what status Nagorno-Karabakh should have in the conference was finally resolved by an agreement that the chairman of the special conference in Minsk would have the last word on the subject. Azerbaijan originally wanted representatives of the enclave to be part of its own delegation, while Armenia wanted them to report to the conference in their own right.

The membership of the CSCE, which opened its fourth "Helsinki Follow-up Conference" at ministerial level, was increased from 48 to 51 by the formal admission of Croatia, Slovenia and Georgia.

Croatia and Slovenia used to have only observer status, while the recent civil war in Georgia had prevented it becoming a member when the other former Soviet republics were admitted as independent states.

The need to strengthen the CSCE's capacity to deal with the regional and ethnic conflicts which are likely to continue to be a feature of the European landscape were underlined by all the participants. Some, like Mr Hans-Dietrich Genscher, German foreign minister, would like the CSCE to have wider conflict management and peace-keeping powers than others.

Mr Genscher, however, proposed both institutional changes, such as setting up a six or seven-member steering committee to render decision-making less unwieldy in dealing with specific conflicts, and the creation of special CSCE peace-keeping forces.

His suggestions went considerably further than those of other members - including notably the US, UK, Russia and the Netherlands - which do not want to give the CSCE a specifically military role but favour the use, at the request of the CSCE, of peace-keeping troops furnished by organisations such as NATO and the nine-nation Western European Union.

Lord Calhoun, minister of state at the UK Foreign Office, warned against the CSCE being given tasks beyond its capacities.

By contrast, Mr Roland Dumas, the French foreign minister, proposed upgrading the 1975 Helsinki Final Act, which gave birth to the CSCE, and transforming it into a "security treaty".

Mr Dumas stressed that France was not proposing a mutual defence pact of the kind that already existed. "We would merely like the CSCE members to be able to refer to security norms having the authority of a treaty."

Canada has about 7,000 troops in Europe. Ottawa had planned to reduce their number to 1,100 by the end of 1994.

Whatever the number, it is clear that Mamedov and his allies are determined not to make the same mistake.

Mr Mamedov said talk of military preparations did not mean Azerbaijan was insisting on a military solution. Iran, Turkey, the United Nations and other international bodies are pursuing a political settlement.

But the message from the provisional government was clear. Any talks had to be held from a position of strength. "We must all concentrate on the creation of a national army. Now, this is question number one," Mr Mamedov said.

His predecessor was forced out largely for failing to create an adequate armed force capable of protecting the Azeri minority in Nagorno-Karabakh.

That policy exploded last month with the capture by Armenian irregulars of the strategic Azeri-populated town of Khojaly. Baku says more than 1,000 Azeri civilians were slaughtered, a charge Armenia dismisses as wildly exaggerated.

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Azeris are on move towards war footing

AZERBAIJAN, rocked by setbacks in its fight with Armenia, moved yesterday towards putting itself on a war footing to retake the disputed enclave of Nagorno-Karabakh, Reuters reports from Baku.

Azerbaijan's new leadership, backed by the nationalist opposition, told an emergency session of parliament that only militarising the entire society could reverse the republic's declining fortunes inside Nagorno-Karabakh.

It demanded special powers to subordinate industrial production and fiscal policy in the former Soviet republic of 7m people to the creation of a 20,000-man army capable of re-establishing control over the predominantly Armenian-populated enclave.

"All plants and enterprises must go on to a military regime," the acting president, Mr Yagub Mamedov, told legislators. "We must be strict and demand discipline in the republic. This is the only way to repel the aggressors."

The ministers of defence and interior affairs echoed that call. Others sounded the alarm for a witchhunt, demanding the names of officials responsible for recent setbacks in the field.

"No state in which there is no discipline can win a war. All the mechanisms of state must work for victory," said Mr Tair Aliyev, the interior minister, a former deputy police chief in Nagorno-Karabakh.

Parliament was later to consider a proposal by the opposition Popular Front to abolish the presidency and create a coalition government with the former communists. Under the plan, security policy would be completely in the Front's hands.

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Russian military cadets carrying refreshments to some French army cadets who were on a visit to their base in Noginsk yesterday

Leak reawakens debate: improve old plants or scrap them?

Closure of Soviet reactors urged

By Juliet Sychrava

THE RADIATION leak at Sosnovy Bor nuclear station near St Petersburg yesterday has brought fresh calls for the urgent closure of the former Soviet Union's ageing nuclear power stations.

But it will also re-ignite the row between the nuclear industry, which wants to spend more on upgrading the stations, and environmentalists, who want to see them close.

"Western aid is being directed to patching up and bolting on gizmos, rather than developing alternative systems," said Mr Simon Roberts of the environmental group Friends of the Earth.

But Dr John Gittus, of the British Nuclear Forum, said thousands would die of hypothermia if the former Soviet Union's nuclear stations, which supply around 15 per cent of the region's energy, closed.

Both sides agreed however that, six years after the international nuclear accident at Chernobyl, not enough has been done to prevent a repeat of the disaster.

There are conflicting reports as to how much radioactive material has leaked from Sosnovy Bor. At first the state nuclear inspectorate Gosatomnadzor said the leak was "minor". Later it described it as "serious". By last night officials at the plant said the leak was giving "no grounds for concern" and radiation readings had returned to normal, indicating the leak had been contained.

One encouraging factor was that the safety systems were effectively activated, shutting it down before further damage could be done.

In particular, it will not silence those who believe the 16 RBMKs in the Commonwealth of Independent States (CIS), together with the elderly

pressurised water reactors known as VVER 230s, should be shut down.

Germany's environment minister, Mr Klaus Töpper, said yesterday there was no alternative to switching off all the RBMK reactors. His views were supported by environmental groups in the UK, which have long called for the closure of the plants.

But the price of closure will be high. The republic of Armenia recently closed its one nuclear power station supplying 40 per cent of its energy needs - and now faces a crippling shortage of electricity for heating and industrial needs.

For this reason, former members of the Soviet Union have avoided closing plants down and have invited western nuclear industry experts to help improve safety standards and efficiency.

The international nuclear industry for its part has put considerable effort into establishing links with the CIS. Yesterday, coincidentally, western nuclear industry executives from seven countries met near Heathrow to plan a nine-month review of RBMK safety.

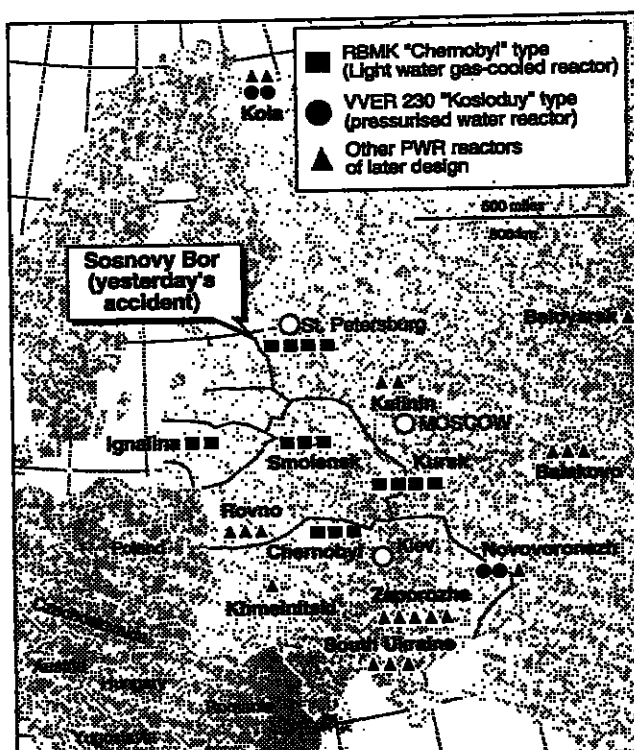
The meeting, attended by the UK, France, Germany, Italy, Finland, Sweden and Canada, planned to seek funding from the EC, which last year confirmed it would set aside around Ecu50m (US\$8m) to improve nuclear safety in the former Soviet Union.

Around Ecu50m of this is expected to be allocated to the RBMKs; the rest will focus on a programme to improve the VVER-230 reactors.

So far, no other western money has been dedicated for the reactors. "There is a real worry that the west has been nibbling around the edges of the RBMK problem ever since Chernobyl," says Mr George Tyrer, of the Atomic Energy Authority, who chaired yesterday's meeting and would head the RBMK initiative.

"The west ought to be ashamed of itself," agreed Lord Marshall, formerly chairman of the Central Electricity Generating Board and now chairman of the World Association of Nuclear Operators.

But cynical observers say the nuclear industry's emphasis on improving rather than closing down European stations reflects its ambition to revive its flagging fortunes in the west with construction and maintenance work in the east.



The incident was yesterday rated three points on an international scale for grading the seriousness of nuclear accidents. Chernobyl rated the maximum of seven.

The reactors at Chernobyl and Sosnovy Bor were built on the same design. Both are old-style light water gas-cooled reactors, known as RBMKs. The incident will inevitably fuel international fears about possible future accidents at RBMK or other old-style Soviet reactors.

In particular, it will not silence those who believe the 16 RBMKs in the Commonwealth of Independent States (CIS), together with the elderly

pressurised water reactors known as VVER 230s, should be shut down.

Germany's environment minister, Mr Klaus Töpper, said yesterday there was no alternative to switching off all the RBMK reactors. His views were supported by environmental groups in the UK, which have long called for the closure of the plants.

But the price of closure will be high. The republic of Armenia recently closed its one nuclear power station supplying 40 per cent of its energy needs - and now faces a crippling shortage of electricity for heating and industrial needs.

For this reason, former members of the Soviet Union have avoided closing plants down and have invited western nuclear industry experts to help improve safety standards and efficiency.

The international nuclear industry for its part has put considerable effort into establishing links with the CIS. Yesterday, coincidentally, western nuclear industry executives from seven countries met near Heathrow to plan a nine-month review of RBMK safety.

The meeting, attended by the UK, France, Germany, Italy, Finland, Sweden and Canada, planned to seek funding from the EC, which last year confirmed it would set aside around Ecu50m (US\$8m) to improve nuclear safety in the former Soviet Union.

Around Ecu50m of this is expected to be allocated to the RBMKs; the rest will focus on a programme to improve the VVER-230 reactors.

So far, no other western money has been dedicated for the reactors. "There is a real worry that the west has been nibbling around the edges of the RBMK problem ever since Chernobyl," says Mr George Tyrer, of the Atomic Energy Authority, who chaired yesterday's meeting and would head the RBMK initiative.

"The west ought to be ashamed of itself," agreed Lord Marshall, formerly chairman of the Central Electricity Generating Board and now chairman of the World Association of Nuclear Operators.

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Bulgaria unveils austerity budget

BULGARIA unveiled a tough austerity budget yesterday, saying it was tailored to please the World Bank and International Monetary Fund (IMF). Reuters reports from Sofia.

The draft budget, which provoked heated debates in parliament, proposes a deficit of 8.5bn leva (US\$2.5bn) or 4.3 per cent of gross domestic product (GDP).

Last year's budget deficit turned out to be 8.5bn leva, or about 3.5 per cent of GDP. It was originally set at 7.5bn leva.

"The budget has been drawn up in line with the IMF and World Bank and fulfils their recommendations," the finance minister, Mr Ivan Koev told parliament.

Bulgaria's economy contracted by around 20 to 25 per cent last year, and which is saddled with an \$11.5bn foreign debt, needs the approval of the IMF to attract foreign investment and reach agreements with its bank creditors.

The 1992 budget provides for 53.6bn leva of expenditure and 44.4bn leva of revenue. Last year's budget originally set revenue of 53bn leva and expenditure of 70.5bn.

The new budget, the first by a non-communist government for four decades, slashes capital and social security spending.

"The budget is reasonable and consistent with the objectives of the government, which set priority on privatisation and development of the private sector," said Mr Emmanuel Dzhervandakis, the IMF representative in Bulgaria.

The former communist Bulgarian Socialist party protested at the austerity measures.

● The government faced its first crisis on yesterday when miners and oil workers demanding better working conditions threatened to strike against new economic policies.

The Podkrepa trade union warned of strike action after talks with the government broke down over plans to close down or cut production at uranium, zinc, lead and iron ore mines.

"We are protesting against the lack of a government concern for the country's mining industries and failure to fulfil promises given to us last year on better working and pay conditions," a union official, Mr Dimitar Dimov, said.

Coal miners and workers at Bulgaria's largest oil refinery in Burgas on the Black Sea also threatened to strike.

The industry minister, Mr Ivan Pushkarov, said metal production could survive only with radical restructuring of the industry and drastic measures.

● The state said the state had spent more than 900m leva recently to cover losses by the mining industry.

In recent years Bulgaria produced an average 105m tonnes of lead annually, but output more than halved to 50m tonnes last year.

THE Czechoslovak State Bank said yesterday it was lowering its discount rate from 8.5 per cent to 9 per cent from today, Reuters reports from Prague.

The bank also abolished the maximum interest rate charged by commercial banks, which has stood at 17 per cent since last October.

Mr Martin Svoboda, for the bank, told the official news agency CTK that the measures were a response to the growing stabilisation of consumer prices and favourable balance of payments.

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NEWS: EUROPE

Berlin attacks Treuhand over sale of factory

By Leslie Collin in Berlin

THE Treuhand agency came under fire yesterday from the Berlin city government and union leaders for selling east Germany's largest light bulb factory in east Berlin to a west German property developer.

Mr Norbert Meisner, the head of Berlin's economics department, criticised the Treuhand for seeking to "maximise" short-term profits from yesterday's announced sale of the Narva factory to the Erhard Hartl property company in Bavaria.

Although the price was not disclosed, the Treuhand said it would make a net cash gain of DM2.8m (\$1.8m) from the sale. The Social Democratic partner of the Christian Democratic coalition government expressed its "outrage" over the sale.

The privatisation agency was also taken to task by the influential German Federation of Industry (BDI). It said that instead of giving liquidity loans and guarantees to former state companies and assisting their losses, all totalling nearly DM40bn this year - the

Treuhand should grant clearly-defined start-up aid for a limited time. Although the Treuhand is to be allowed to borrow up to DM38bn annually under a draft law presented to the Bundestag, critics charge that it diverts too much money to cover running expenses of companies and too little to restructuring them.

The Treuhand said Hartl intended to close down the Narva plant (formerly Osram), which lost DM82m last year, and would bring medium-sized producers from southern Germany to a substitute east Berlin property. It will get the site from the Treuhand, which faces possible claims by the city on the original Narva property. Hartl pledged to invest up to DM40m and to employ the remaining 1,000 Narva workers in non-industrial jobs for three years. The Treuhand agreed to assume nearly DM23m in Narva debts.

A Treuhand plan last August to sell Narva to a west Berlin property developer was cancelled under pressure from city officials who said it amounted to a "gift" of prime urban real estate.

Amsterdam votes on the future of the car

A long battle for control of the streets culminates in a referendum today, writes Ronald van de Krol

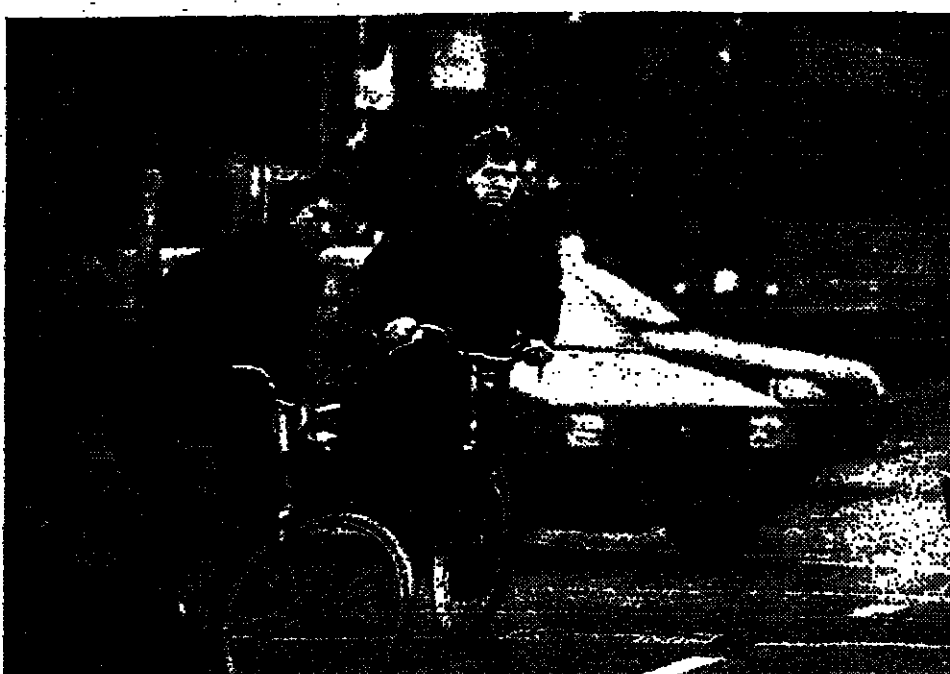
AMSTERDAM'S girdle of graceful 17th-century canals is proof that the Dutch capital was built to accommodate boats, not cars. More than 300 years later, however, the quiet canals are used for little more than sedate tourist cruises, while the roads on either side of the waterways have become the scene of increasingly fierce battles between cars, bicycles, trams and buses.

Years of simmering resentment among car drivers, cyclists and pedestrians will come to a head today when Amsterdam holds a referendum on the future of the car in the city centre.

Amsterdam residents will be given two choices: they can either support the city's existing traffic policy, aimed at a gradual reduction in car traffic, or vote in favour of a drastic curtailment of automobiles in the inner city.

This more radical option would involve halving the number of parking spaces to 11,000 and restricting access to the canal zone itself.

The referendum - the first in Amsterdam's history - pits a coalition of environmental groups and cyclists' clubs against business organisations, shopkeepers and local unions, which argue that as many as



Two cyclists competing with cars and public transport for limited road space in Amsterdam yesterday. The city votes today in a referendum on further restricting or banning cars there

20,000 of the city centre's 80,000 jobs will be lost if the car is virtually banned. The anti-car lobby dismisses this figure as scaremongering.

It says some jobs would go, but others would be created, as central Amsterdam becomes a

more pleasant place to live, work and shop.

"Businesses which depend on cars do not belong in the city centre but on the outskirts," said a spokesman for the Car-Free City-Centre movement.

Exceptions would be made for delivery vans and cars driven by disabled people, among others.

Residents of the zone who own cars would be allowed to drive in and out.

However, they would have to

compete for ever-fewer parking spaces.

The Amsterdam Chamber of Commerce believes the referendum - non-binding but sure to influence the city's policies - has already affected the business climate.

"Companies are hesitant to make new investments in the city until they know what the referendum will mean for them," a spokesman said.

"It has created an uncertain climate for decisions on business location," he added.

The referendum campaign by the pro-car and anti-car lobbies has been bitter, reflecting the animosity on the city streets between cyclists and car drivers, who rival each other in their disregard for traffic lights, speed limits, zebra crossings and pedestrians.

Proponents of a virtually car-free zone have filed a complaint with the Advertising Code Commission, accusing the Amsterdam business community of putting out misleading information in their promotional material.

They are particularly incensed about a cartoon showing road signs saying "Goodbye cars, goodbye business, goodbye restaurants, goodbye jobs".

Adding fuel to the controversy is the choice being

offered in the ballot itself. Critics say voters are unable to make an informed decision because they have not been told exactly how cars would be kept out of the city centre under the radical "Choice B" option.

Physical barriers and the issuing of magnetic passes to drivers exempt from the ban have been mentioned as possibilities, but no firm decision has been taken; nor have specific plans been drawn up to build the parking garages which would be needed on the edges of the city centre.

The fact that the referendum is taking place at all is a sign of Amsterdam city council's fear that people have lost faith in conventional politics and need to be mobilised through direct ballots on single issues.

In the last local elections, in 1990, voter turnout was just 50 per cent, the lowest on record.

Further referendums may be in the offing.

One popular subject might be another perennial Amsterdam hazard - dogs and their excrement.

Of the nearly 900 referendum ideas forwarded to the city council in 1990, more than 40 per cent were related in one way or another to the pervasive dog nuisance.

French trade surplus declines

By William Dawkins in Paris

FRANCE's monthly trade surplus narrowed sharply in February, underlining the extent to which any economic recovery there is dependent on the pattern of demand in export markets.

Last month's surplus was FF407m (\$72m), down from FF658m in January, said the customs directorate yesterday. Yet this still marks a big improvement - year-on-year, bringing the surplus for the first two months of 1992 to FF699m, as against a FF670m deficit in the same period of 1991.

Moreover, France has maintained a FF7.6bn surplus with the rest of the European Community for the first two months of the year. This was a good result, which confirmed the increase in France's competitiveness thanks to its control of inflation and the costs of production, said the Finance Ministry.

The main reason for the narrowing of the month-on-month surplus was a sudden halt in the growth of overseas sales. Exports were roughly stable at FF103.8bn last month, while imports to France climbed by 3.2 per cent, from FF100.2bn in January to FF103.4bn in February. The change was most marked in industrial goods, where France swung into a FF1.6bn deficit last month, from a FF1.4bn surplus in January.

Italians opt for smaller cities

By Robert Graham in Rome

ITALY'S population has scarcely grown over the past decade and is shifting from large city centres to smaller cities and large towns, according to preliminary results of the 10-yearly national census, released yesterday.

The population grew by just 0.3 per cent to 56,411,290, against a 3.9 per cent increase the previous decade, confirming Italy's declining birthrate, one of the lowest in Europe.

The census reflected the continued north/south divide, with smaller families and lower birth rates in the north.

The birthrate declined 1.4 per cent in the north, was steady at 0.3 per cent in the centre and grew by 2.5 per cent in the south, well down on the 5.3 per cent growth in the previous census. This was also reflected in the size of family units, the average in the north falling from 2.8 to 2.6 and in the south from 3.3 to 3.1.

As for the exodus from big cities, Milan's population fell 16 per cent, while in 11 other cities the decrease was above 10 per cent.

For the first time, an attempt was made to assess Italy's growing immigrant population, a feature of the economic boom of the late 1980s. The census showed there were 501,821 foreigners in Italy, of whom 231,164 were resident.

HEATHROW

AMSTERDAM

BRUSSELS

DUBLIN

PARIS

NICE

"Brussels? I thought British Midland was just a domestic airline."

NEWS IN BRIEF

UN general urges end to skirmishes in Croatia

General Satish Nambiar, the commander of the United Nations peace-keeping operation in Yugoslavia, yesterday issued an urgent appeal to Serbian and Croatian leaders to halt all fighting after at least nine people had been killed in the worst day of bloodshed in Croatia since the ceasefire on January 3, writes Laura Silber in Belgrade.

Artillery duels between Serbs and Croats spread across Croatia and into the neighbouring republic of Bosnia-Herzegovina. The death toll has now reached 19 in worsening skirmishes since Sunday. In the worst single incident yesterday, four people were killed when a shell hit a bus station at Osijek.

Airlines warn Brussels on fares

The European Commission's third package of airline deregulation could backfire and lead to a more restrictive fares regime in Europe, the Association of European Airlines (AEA) warned yesterday, writes Paul Betts, Aerospace Correspondent.

The AEA, which groups 22 European airlines, said it was worried by new proposals put forward by Commission experts which they fear would undermine fares liberalisation. In particular, one proposal suggests a return to the old system of "single disapproval of air fares" whereby one country could stop the

Two die in Istanbul bus attack

Guerrillas with automatic rifles fired on a bus in Istanbul yesterday, killing two Turkish intelligence officers and wounding seven others, Reuters reports from Istanbul. The Dev-Sol (Revolutionary Left) group claimed to have carried out the attack. The group has joined forces with the separatist Kurdish Workers party (PKK), which has vowed to spread its rebellion to big cities. At least 55 people have been killed in south-east Turkey since Saturday in clashes between government forces and PKK rebels.

Malta's Labour to select leader

Malta's opposition Labour party will select today a new leader, after the resignation of Mr Carmelo Mifsud Bonnici. Godfrey Grima writes from Valletta. Mr Bonnici, party leader for seven years, selected a successor, Mr George Vella, who declined to take over. Labour lost at the polls in February to the Christian Democrats under Mr Eddie Fenech Adami. The new contenders are Mr Joe Brincat, former justice minister. Mr Lino Spiteri, a former banker and Mr Alfred Sant, a Harvard-trained economist.

With the launch of Heathrow-Brussels on March 29th, British Midland adds yet another route to its existing European services to Paris, Amsterdam, Dublin, Nice, Palma and Malaga.

With six flights each weekday to Brussels, British Midland now offers more than 220 Diamond Service flights a week to Europe from Heathrow.

Each flight delivers the unpretentious, efficient, genuinely friendly business class service that has not only won us our seventh 'Best Domestic Airline' award, but this year also saw us named as Executive Travel Magazine's 'Best Short-haul Carrier'.

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flexible 3 day Executive Return is an impressive £100 less than other airlines' business class fares.

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Max Rodenbeck finds Libya's allies bristling at western 'bullying'

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NEWS: WORLD TRADE

Taiwan, China could join Gatt on same day

By Frances Williams
in Geneva

CHINA and Taiwan could both be members of Gatt a year from now, following an informal deal between China, the US and EC over Taiwan's application to join the 108-member world trade body.

Officials said yesterday the next meeting of Gatt's governing council, on April 30, was likely to set up a working party to consider Taipei's membership bid. Taiwan applied in January 1990 as a "separate customs territory", the formula used by Hong Kong and Macao, already Gatt members. But China first opposed the application, then insisted Taiwan could not join before it did.

The working party drafting China's membership terms, set up in 1987, was reactivated in February after a long hiatus that followed Beijing's 1989 clampdown on the pro-democracy movement and a slowing of economic reform.

The US, Taipei's principal sponsor, opposed a link between the two sets of membership talks but failed to gain the support of other Gatt members. Under the terms of the informal understanding, China will join Gatt first, possibly

only minutes ahead of Taiwan. "The most probable scenario is that they will join on the same day," one trade official said.

Since Taiwan is a market economy which has already taken steps to liberalise its trade regime, the negotiation of membership terms could be finished within 12 months. Officials said yesterday a special protocol of accession for China, taking account of its largely state-controlled non-market economy, could also be completed in that time.

Despite recent moves by China to make its trading system more Gatt-compatible, special membership provisions are seen as essential since normal Gatt rules cannot apply to an economy where prices may bear no relation to output costs. The accession protocol is likely to include special safeguards to protect trading partners against surges of imports from China.

The understanding reflects the desire of most Gatt members to have China in the fold, which they hope will cement economic (and potential political) liberalisation. But it could spark opposition in the US Congress, which wants tougher action against Beijing over human rights abuses and unfair trading practices.

Taiwan study into McDonnell Douglas stake delayed

By Luisa Mudge in Taipei

THE results of a study by China Steel, a state-owned Taiwanese company, of the proposed acquisition by Taiwan Aerospace of a large stake in the commercial aircraft operations of McDonnell Douglas of the US are expected to be known by the middle of April, Mr Yang Shih-jian, Taiwan's economics vice-minister, said yesterday.

China Steel, which could acquire a big interest in Taiwan Aerospace, is leading a Taiwanese team examining the potential investment.

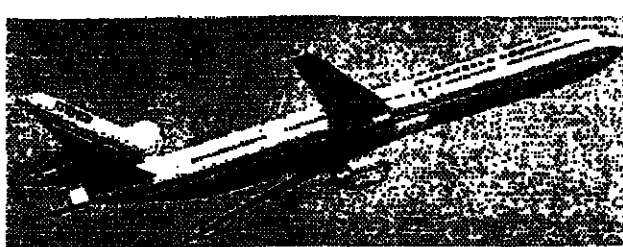
The two-week postponement of the study's conclusion - it had been expected to be completed by the end of March - is a further blow to the deal, dogged by delays and criticism on both sides of the Pacific.

Mr Denny Ko, Taiwan Aerospace president, said the delay was caused by uncertainty over plans for McDonnell Douglas's new wide-bodied jet, the MD-12, and that further assessment was necessary.

Under an initial agreement reached last November, Taiwan Aerospace, a recently formed company, would buy a maximum of 40 per cent of McDonnell Douglas's commercial aircraft business for \$2bn (\$1.1bn).

Taiwan Aerospace has since indicated the stake acquired could be as low as 25 per cent. McDonnell Douglas will retain a 51 per cent stake, but the US company is already discussing with other investors from south-east Asia or South Korea, making up the shortfall in Taiwan's investment.

Faced with criticism in the



The MD-12: delay caused by uncertainty over plans

Taiwanese media and Yuan (parliament), the government in Taipei has denied it will be funding the deal.

It holds a 29 per cent stake in Taiwan Aerospace which, with a capital of \$200m, is not in a position at present to finance the deal alone.

The government says the money will come from the private sector, and from some of the larger concerns which already hold a stake in Taiwan

Aerospace. These include Evergreen Marine, Tatung, Yue-long Motor, and Formosa Plastics.

Critics in Taiwan fear that Taiwanese taxpayers' money will be wasted. Opposition DPP legislators have attacked the proposals, playing recordings of speeches made by Taiwan Aerospace chairman Mr David Huang in the US.

He is said to have asserted in the speeches that the gov-

ernment in Taipei would continue to invest in McDonnell Douglas until it was successful.

Analysts said that, without government backing, the companies which have invested in Taiwan Aerospace would be reluctant to increase their stake in the venture, either individually or as part of the consortium.

If direct investment is not politically possible for the government, other carrots might take the form of tax incentives, guarantees and investment through the cabinet's development fund or state-owned banks.

Another question hanging over the deal is whether Taiwan will gain any transfer of aerospace technology if the deal goes ahead.

The issue is sensitive in the

US, where McDonnell Douglas has testified to Congress that the company would make no such commitment.

But Mr Ko says the question arises from what is meant by "technology". "What we want is quality-control methodology, know-how which is automatic in the US aerospace industry," Mr Ko said. "I think of that as technology."

Mr Robert Hood, president of the Douglas commercial aircraft subsidiary, said recently it was important for the company to secure a launch decision for the 400 to 600-seater MD-12 programme this year so as to ensure first deliveries in 1997.

The longer-term future of Douglas largely depends on securing financial backing from investors to expand its product range.

Sabena cancels \$200m firm order for five Boeings

By Paul Betts, Aerospace Correspondent

SABENA, the Belgian national airline, has cancelled a firm order for five Boeing 737-500 twin-engine aircraft, worth about \$200m (\$115.5m), because of cash problems caused by the delay in its planned partnership with Air France.

But the Belgian airline said

Czechoslovak Airlines (CSA) had agreed to buy the five Boeing 110-120 seater aircraft as part of its efforts to replace its fleet of Soviet-built airliners with western jets.

The CSA agreement to take over the order means that the Belgian airline is not expected to face penalty payments for cancelling a firm order.

Sabena also has ordered five

other Boeing 737s, for delivery in 1994 and 1995.

The Sabena decision reflects not only the airline's own cash problems but the continuing softness in the commercial aircraft market.

Although Boeing expects to deliver a record total of 223 of its 737 narrow-body airliners this year, the manufacturer is planning to reduce monthly

737 production from 21 aircraft at present to 14 in October.

The Sabena move also represents the first time an airline has cancelled a firm order with Boeing.

Sabena is still waiting for Belgian government approval for its partnership deal with Air France.

This would see Air France and Belgian investors acquire

a 37.5 per cent stake in Sabena for \$768m (\$101m).

Air France is also closely associated with CSA.

It came last week the first western carrier to acquire a stake in an eastern European airline by taking, with a group of French and international institutional investors, 40 per cent of CSA.

Japan bidding

An \$800m (\$462m) Japanese airport project has been approved for bidding by US groups under a Japanese-American construction-trade accord, the US Commerce Department said, Reuters reports from Washington. Architecture and engineering contracts on a Fukuoka airport terminal make up the first of six new market-opening projects to be announced.

ABB and Marubeni set to sign \$684m Indonesia power deal

By William Keeling in Jakarta

THE contract for the \$684m (\$395.5m) Tanjung Priok power station is to be signed today between Perusahaan Listrik Negara (PLN), the Indonesian state electricity company, and a consortium of the Swiss-Swedish company, Asea Brown Boveri (ABB), and Marubeni of Japan.

Construction of the 1,180MW combined cycle (gas and steam) plant is due to begin next month, with the first of the six gas turbines operational by mid-1993 and the project complete in the first half of 1995.

ABB and Marubeni beat off a rival consortium of Mitsui of Japan and General Electric of the US to win the contract. Industry officials say Mitsui, in a consortium with Mission Energy of the US, remains a leading contender to build two 600MW units at Palton in Java, worth about \$1.2bn.

A contract worth more than \$2bn for two similar units at Palton was awarded last year to Intercontinental Electric of the US and PT Bimantara Bayu Nusa, an Indonesian company. Both projects are designed to be privately financed, but bankers say international market funds are limited and only one project is likely to proceed.

Palton is the first attempt by Indonesia to develop a private sector financed, and operated plant to be linked directly to the national grid. It should mark the future direction of the industry.

Indonesian demand for electricity is projected to grow 17 per cent a year over the next 10 years, but industry officials say PLN will only be able to finance half the growth required.

PLN has a total installed capacity of 9,275MW, and has new plants with a capacity of more than 4,000MW and a total value of about \$6.4bn either being built or seeking finance.

ABB said yesterday it had been awarded a letter of acceptance from India's Ministry of Railways for delivery of 33 locomotives worth \$220m, writes Andrew Baxter.

The order will be financed by the Asian Development Bank, and comprises 11 four-axle high-speed passenger locomotives and 22 six-axle freight locomotives.

A substantial part of the order will be supplied by ABB Germany, with partial assembly in India, plus transfer of technology to set up local manufacturing. Commissioning the locomotives is due to begin towards the end of next year.

Austria's EC entry carries trade risks, Gatt report warns

By Frances Williams in Geneva

AUSTRIA's prospective membership of the EC will result in more open markets for other Community countries but risks increasing still further its reliance on preferential trade arrangements, a Gatt report warned yesterday.

The report notes that about 75 per cent of Austrian imports originate in preferential sources, mainly members of the EC or the European Free Trade Association (Efta), to which Austria belongs. Trade under Gatt's non-discriminatory "most-favoured-nation" (MFN) principle "is therefore the exception rather than the rule".

Discussing the report in Gatt's governing council yesterday, trading partners focused on Austria's plans for closer European integration, through EC membership, participation in the EC/Efta European Economic Area and a growing number of free trade accords with central and eastern European countries.

The report says EC membership and introduction of the common external tariff will result in a substantial cut in Austria's tariff barriers to third countries, which for industrial goods are well above the industrialised-country average.

But Japan and the US were among those countries expressing anxiety yesterday that closer economic ties with

Europe could be at the expense of Austria's trade with others.

The council urged Austria to ensure further European integration was fully compatible with Gatt obligations and that liberalisation measures opened markets on an MFN basis. In reply, Mr Gerhard Waas, director-general of Austria's federal economics ministry, said EC membership would improve competitive conditions in Austria and should help create trade.

Gatt's review of Austrian trade policies, part of a series eventually covering all Gatt's 103 members, notes the contrast between its relatively liberal trade regime for industrial goods and its restrictive farm trade policies. Domestic farm prices are more than twice world levels for some products, the report says.

Other criticisms related to Austria's import licensing and surveillance schemes; the wide-ranging but informal powers of the "social partnership" (government, employers and trade unions) in trade-related matters; and price controls and the high degree of cartelisation of the Austrian market. This reduced competition and benefits of open trade.

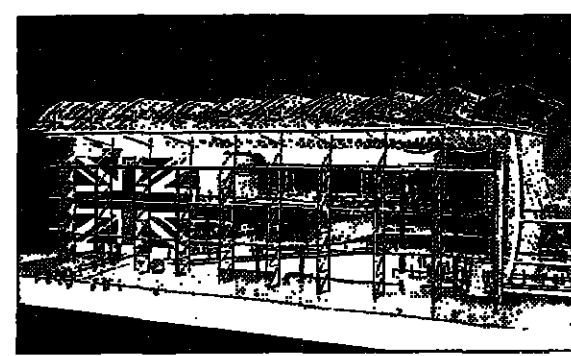
The council said market-oriented policy reforms by Austria in recent years had laid the ground for strong economic performance in growth and employment but expressed concern over high levels of protection and discriminatory policies in some areas.

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NEWS: UK

ELECTION 1992

Major keeps up attack with European accent

By Philip Stephens,
Political Editor

MR JOHN MAJOR added a Euro-sceptical edge to his election campaign yesterday as the Conservatives combined their hounding of Mr Neil Kinnock over taxation and spending with an attack on Labour's inexperience on the world stage.

Party strategists also seized on apparent differences between Mr Kinnock and his

shadow chancellor after Mr John Smith sought to clarify the type of credit controls that might be put into practice by a Labour government.

Mr Smith's insistence that such controls would not operate directly on borrowers was contrasted with Mr Kinnock's earlier suggestion that the policy might lead to the reappearance of mortgage "queues".

Speaking at a Westminster press conference, Mr Major emphasised that a re-elected

Conservative government would take a hard line with Brussels over the Community's budget and farm policy.

Taking sideswipes at the interventionist instincts of some of Britain's European partners, he also indicated that he remained to be convinced that a single currency was practicable before the end of the century.

Mr Major, who was joined by Mr Douglas Hurd, the foreign

secretary, in his attack on Mr Kinnock's leadership in foreign affairs, said: "The question at this election is a stark one. Who can you trust to defend our interests and keep Britain safe?"

Using untypically abrasive language, Mr Hurd said that Labour's policy on Europe had moved from "total opposition to total subservience".

The Conservatives, however, continued to direct most of their fire at Labour's tax and

spending plans, with Mr Major repeating his challenge to Mr Kinnock to "cost" Labour's manifesto pledges.

The prime minister said he would continue to put a £38bn price tag on the Labour manifesto until the Labour leader offered his own figures.

That strategy was underlined by Mr David Mellor, chief secretary to the Treasury, who launched an advertising campaign emphasising that the Labour party's proposals

would cost every taxpayer £1,250 a year.

Mr Mellor, however, agreed that the scope for any increases in public spending under a re-elected Conservative government would be severely limited by the impact of the economic recession on the Treasury's finances.

He said that the next public spending round would not be easy. While the Conservatives would maintain "priority" programmes, there would not be

scope for increases in other discretionary expenditure.

Mr John Smith yesterday rejected suggestions that Labour would ration mortgages. Peter Norman writes. The shadow chancellor said that the sole form of credit management considered by Labour was strengthening of the reserve asset ratios of credit institutions, but that would be unlikely at present because of the depressed state of the economy.

Mr Smith, campaigning in the West Midlands, accused the Conservatives of trying to create a "scare" on the mortgage issue. He said high interest rates - of the sort prevalent in the late 1980s - were also a means of credit control that "slaughtered industry".

Mr Smith said that Labour had four economic objectives: steady economic growth, low inflation, high employment and equilibrium in the balance of payments.

A third of electorate remains undecided

By Ralph Atkins

THE 1992 general election is being fought amid a level of indecision by voters not seen since at least the 1970s, according to opinion poll data collected during the first two weeks of the campaign.

A third of voters are "floating", according to figures compiled by the Mori opinion polling organisation for The Sunday Times. That is a significantly higher proportion than at the same period in either the 1983 or 1987 elections.

There are also exceptionally large numbers of "switchers" in this campaign: 7m voters are thought to have changed allegiance during the first week of the campaign; twice as many as during the same part of the 1987 campaign.

The size of the floating vote and the number of switchers are factors which help to explain the volatility of headline opinion polls.

The figures underline how open the election contest remains, but there are signs that the "floating voters" offer better territory for Labour or for the Liberal Democrats than for the Conservatives.

Mori polling for BBC TV's On the Record shows that the three issues chosen by floating voters as most important are unemployment, health, and education. All three are seen as safer territory for Labour.

The Tories' focus on taxation in the first week of the campaign appears to have made little headway on floating voters.

A third said that Labour's Budget was the best for Britain, compared with 29 per cent who favoured the government's March 10 Budget.

"The Tories are being judged on their record, rather than their promises," said Mr Brian Goschalk, director of political research at Mori.

The high number of floating voters reflects the long-running decline in the numbers of voters with fixed loyalties; a trend which explains ever-larger swings in by-election results since the 1970s.

There is no one definition of a floating voter. Mori uses those saying they may change their minds plus the numbers of undecideds.



Message interrupted: John Major and Douglas Hurd get in the way of their slogan, The Best Team In A Troubled World, at yesterday's press conference on foreign affairs

Pollsters nervous over opinion fluctuations

By Richard Evans

THE SPREAD in opinion polls from a Labour lead of five percentage points to a similar Conservative lead is worrying for pollsters nervous about their reputations, and puzzling to politicians and public alike.

In fact, the apparently wide variation in results is not as big as it seems. During the 1987 campaign, the Tory lead ranged from four to 18 points, but as the lead itself did not change much less attention was paid to the variation.

This time the range is 10 points, but because the lead has changed and the two main

parties are so evenly balanced, the differences in results are much more obvious.

Most vulnerable to criticism is the Harris Research Centre, which gave the Tories a five-point lead in yesterday's Daily Express - out of line with most weekend polls - and Labour a four-point lead in a poll for ITN last night.

Mr Robert Waller, Harris research director, said: "We do not think there has been a big shift of opinion. But most polls are based on interviews done during the week and our Express interviews were over the weekend. This could have made a difference." The dispar-

ity between the two polls was not as great as it first seemed, given the accepted error range of three to four percentage points, he said.

Weekend polling, especially in the home, is more likely to find commuters and professional people, and could therefore favour the Tories. Another factor in the disparity might be that the poll for ITN was based on more than 2,000 interviews - about twice the number for the Express poll.

Most published polls assess the state of the parties across the whole of Britain, excluding Northern Ireland, which has a different party structure.

Five companies - Gallup, NOP, Mori, Harris and ICM - poll regularly using face-to-face interviews. All are members of the Association of Professional Opinion Polling Organisations, which lays down the ground rules.

Polls use the quota system, which ensures that interviewees are a representative demographic sample of a constituency, with divisions by sex, class and age. The results are weighted from experience to offset any limitations.

National polls conducted by in-home interviews by Harris and others aim for between 1,000 and 1,500 interviewees in 100 constituencies or sampling points, selected to give an accurate political reflection of the country as a whole.

ICM favours in-street inter-

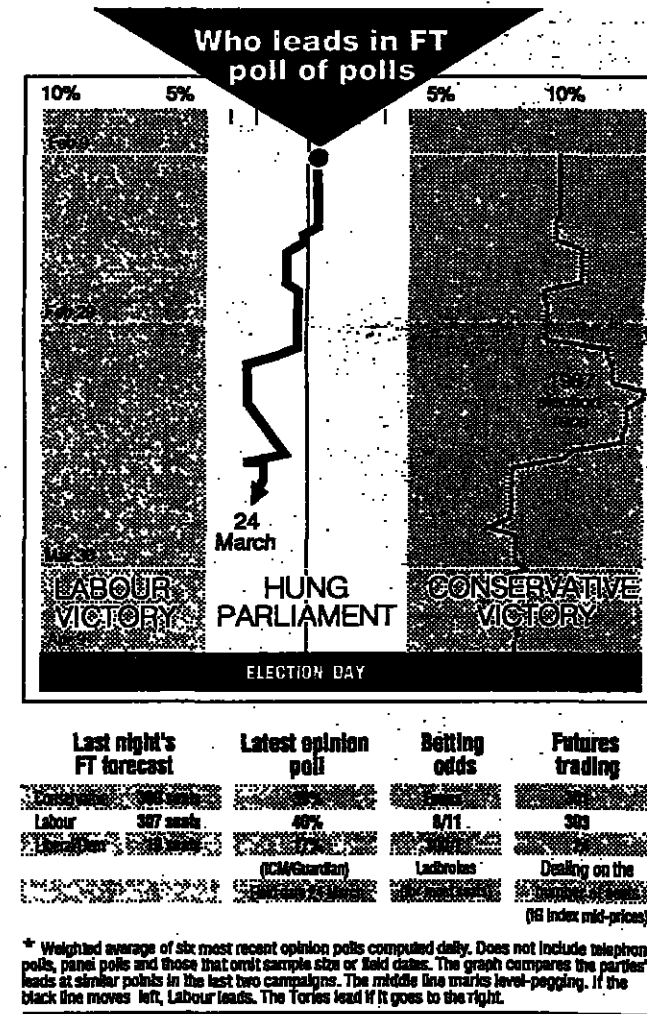
viewing in town and city centres and uses 54 sampling points. Some pollsters use both techniques and vary interviews between day and evening, and some do two-day polling. Audience Selection specialises in telephone polls.

What divides the pollsters is the order in which questions are put. Mr Bob Worcester, chairman of Mori and the doyen of British pollsters, argues that the main question of voting intention should be put first, whereas Gallup has always put it after "warm-up questions" on the government's record and standing of party leaders.

National polls are regarded as much more reliable than regional or constituency ones, as there is more information to assemble a national profile. Regular interviewers are trained - none of the organisations is employing extra election staff.

Except in 1970, when all but one of the final polls picked the wrong winner, the record in recent general elections has been a good one. There is already nervousness that this time the pollsters could find themselves publishing an accurate poll but still picking the wrong winner.

"It is a bit of a nightmare," said Mr Bob Wyborn, Gallup's polling director. "But if there is a hung parliament there could be another election by November and we'd cry all the way to the bank."



City Watch: Barry Riley

A golden opportunity for the gilts traders



THE gilts market may have been quaking since the Budget, but every billion pounds added to future borrowing spells lucrative extra business for dealers in government securities.

Mr Robert Thomas, head economist at NatWest Treasury and Capital Markets, has been projecting how far borrowing might jump. The starting point is the official public sector borrowing requirement of £28bn for the financial year 1992-93. On a more cautious economic growth assumption than the Treasury's, Mr Thomas finds that even the Tories would be borrowing £36bn by calendar year 1994. If Labour wins, the PSBR could hit £48bn in the same year, he believes.

"Labour needs to do something about confidence," he observes.

At UBS Phillips & Drew, economist Mr Bill Martin thinks the PSBR could reach almost £50bn by 1996. His colleague, gilts specialist Mr Chris Anthony, also believes that whoever forms the next government will need to provide reassurance. "Investors will be

reluctant to place money into the market until a new economic package is unveiled," he says.

Back in October, when investors thought the Conservatives were likely to win the election, gilts were yielding only 1.3 per cent points more than German bonds. Now the gap has widened to more than 3 points - a measure of the extra risk perceived by foreign investors, who have recently been buying half of the newly issued gilts.

Mr Roger Bootle, chief economist at Midland Montagu, says the market is becoming worried about a hung parliament. Yields on long-dated bonds have jumped from 9.2 per cent to 9.7 per cent in a month. But Mr Bootle says: "Plenty of people are prepared to buy the ultra-long at 10 per cent."

Older traders look forward to gilts returning to centre-stage, where they starred in the late 1970s. But as the Thatcher government paid off the national debt in the 1980s, the gilts market was pushed to the wings.

For the moment, however, government bond prices are uneasy as investors face up to the prospect of a huge increase in new issues. But the rise in yields does not seem to reflect fears of inflation: index-linked gilts have also become

depressed and now offer a real yield of as much as 4½ per cent, suggesting that investors are upset by the sheer volume of paper in the pipeline.

Mr Jeremy Alford of Whittingdale, a specialist bond investment house, is trying to stimulate public interest. He warns that building society returns could soon fall off. "UK savers should invest in fixed interest securities which could provide significant returns as interest rates fall," he claims.

But too many domestic investors - private and institutional - have simply lost the habit of buying fixed-income securities. "We will continue to rely very heavily on foreign investors," Mr Anthony of UBS P&D predicts. It is fortunate, he adds, that "high-yield currencies are all the rage on European Community convergence arguments".

The big international bond houses which dominate the gilts market are looking forward to a prosperous few years of marketing large volumes of gilts to the world. Only signs that Britain's finances might go so badly awry that it would be forced to abandon its commitment to the ERM could seriously spoil the outlook. So far, none of the parties has put a foot wrong on that score.

Kinnock switches focus to industrial policy

By Ivo Dawkins,
Political Correspondent

MR NEIL KINNOCK switched his focus from Labour's recovery package yesterday to a broader exposition of the party's longer-term prospects for building a stable industrial growth.

In a speech to business people in Manchester, the Labour leader stressed that a vibrant manufacturing sector was "a sure foundation" for a prosperous service sector and the

"lifeline" of financial services.

Drawing on the experiences of the Japanese banking sector and of the City, Mr Kinnock claimed that Britain's falling share of international lending, from 27 per cent in 1980 to 13.4 per cent in 1990, was a direct consequence of industrial decline. "The manufacturing and service sectors share the same destiny," he said.

Mr Kinnock said the task of government was to create "an economically secure and

socially responsible environment within which enterprise can thrive and generate employment and wealth". This involved two broad tasks: creating a stable macro-economic environment; and sustaining a "strong and adaptable" supply-side policy.

He argued that excessive deregulation of the financial sector had jeopardised long-term growth by failing to establish sound credit management. Labour's solution was to use credit controls, based on

reserve:asset ratios in the banking sector. The Labour leader also pledged:

• Takeovers would require that predator companies prove their proposals are in the public interest. Labour would use powers under the Industry Act to ensure that short-term interests did not inhibit long-term investment strategies.

• Measures to ensure British innovations are developed in the UK.

• Strenuous efforts to build up the infrastructure and

transport system, drawing where necessary on private-sector finance.

Mr Kinnock said employers who dedicated less than 0.5 per cent of payroll to training would be obliged to contribute to a national skills fund. Good employers already spent more than that on training and would be unaffected by the levy, he said. "But the 20 per cent of employers who employ 50 per cent of the labour force and who do no training... will have to pay their fair share."

Union tunes up the campaign machine

Chris Tighe on the GMB's election drive in the north

IN the Magnesia Bank, a North Shields pub that is popular with Labour activists, Mr George Thompson and Mr Kevin Jones are having a quick lunch.

Mr Thompson is not so much eating his steak as forcing it into submission. Mr Jones, smartly suited, mobile telephone beside his plate, is polishing off scampi and chips.

Mr Thompson, caretaker at the Newcastle headquarters of the General Municipal, Boilermakers and Allied Trades Union, the north's biggest union, is volunteer driver for Mr Jones during the election.

Mr Jones, the GMB's regional political officer, is helping the Labour party's campaign in the north-east and Cumbria as its head of logistics. He is doing what the GMB (motto: Working Together)

does best - to organise. Last week they drove 2,000 miles, preparing the ground for Labour's stars and smoothing their way.

The day they lunched at the Magnesia Bank, he organised events in Tory-held marginals Tynemouth and Darlington. They included two factory visits by Mr John Edmonds, the GMB's general secretary, in support of Labour's Darlington candidate.

Then they drove to West Cumbria for a meeting between GMB shop stewards from the Sellafield nuclear reprocessing plant and Mr Jack Cunningham, Labour's national campaign co-ordinator, who is defending a 1,894 majority in Copeland. Also

attending was Mr Doug Henderson, the shadow trade and industry spokesman, a former GMB official and Labour MP for Newcastle North.

Mr Cunningham and Mr Henderson were two of the GMB's five sponsored northern-region MPs. Each receives a £600 annual donation to his constituency party and 80 per cent - about £4,500 - of his general election campaign costs. The money comes from the GMB's political fund, levied from members' subscriptions. Those who object can opt out, Mr Jones stresses.

GMB activists help with dog's-body tasks for the union's sponsored candidates and the three non-sponsored GMB members standing in the

region. They include Mr Peter Mandelson, Labour's former image-maker, in Hartlepool. Mr Alan Donnelly, Tynes, and Wear's MEP and former GMB northern officer, is organising the campaign tour of Mr John Smith, the shadow chancellor.

This general election is the first in which Labour candidates have been selected under the electoral college system. This gives members the right to vote and limits affiliated bodies to 40 per cent of the votes. The party's aim of moving entirely to one-member-one-vote has GMB support.

Mr Nick Anderson, GMB northern region secretary, denies that GMB help puts Labour in its debt. He says the only thing the union has

wanted is the right, included in Labour's manifesto, of union recognition in new plants.

The GMB is trying to persuade members who support the party to become individual members. Mr Jones has recruited 1,800 people for Labour in the past two years. The union might recommend a candidate to its members, he says, but individual Labour members vote by secret ballot so they cannot be coerced.

"Where the Tories go wrong is arguing that the Labour party is still controlled by the unions," he says.

Anecdotes about the GMB's culture vary from warily affectionate to biting, but they hardly trouble the GMB. "We have a future," says Mr Anderson. "We are totally efficient, that's why we are the best. So is the Labour party."

ELECTION 1992

Formal pacts are scorned by Unionists

By Tim Coome in Belfast and Ralph Atkins in London

MR JAMES Molyneux, leader of the Ulster Unionist Party (UUP), yesterday ruled out a formal post-election pact with any of the main UK parties in the event of a hung parliament.

Speaking in Belfast at the launch of his party's manifesto, he welcomed Mr John Major's recent statement that there would be no coalition government. However, his comments did not rule out an informal arrangement between the UUP and the Tories.

If there was a hung parliament, Mr Molyneux said, the UUP would take into account what was said in the Queen's Speech by the new government on policy issues regarding Northern Ireland, the economy and the Maastricht Treaty.

Mr Molyneux attacked the Liberal Democrats' ambition of participating in a coalition government. "It is unacceptable that a rump of a party could be dictating the future of the UK," he said, adding that his party was not "making any demands." But he warned that "whoever forms the government knows where we stand and will have to take care not to alienate us."

Mr Paddy Ashdown, Liberal Democrat leader, yesterday

ruled out taking part in any coalition government which relied on the support of Ulster Unionists. He said it would jeopardise progress the government had made towards peace in the province.

Mr Jim Nicholson, UUP chairman, said his party wanted devolution for Ulster, and "would not countenance a devolved structure in Scotland only". He added: "We would be happy to be the guinea-pigs for new regional devolution arrangements - we, after all, have the most experience in this". He said that the UUP - which had nine MPs in the last parliament - would support a Labour administration if its policies were acceptable.

Mr Ken Maginnis, UUP security spokesman, said he may "make public" a recent letter he had received from Mr Major. He said it showed a "much more positive response" to Unionist demands for security in Ulster to be stepped up.

The UUP manifesto calls for: ● Restoration of the rule of law through the destruction of higher echelons within terrorist organisations; ● A clearly defined union, with the Queen in parliament remaining supreme; ● Removal of the Irish Republic's claim to Northern Ireland and an end to the Anglo-Irish agreement.



James Molyneux: attacked the Liberal Democrats' ambition of participating in a coalition government

Total of overseas voters falls 10%

By Catherine Milton

THE number of overseas voters has fallen by more than 10 per cent since last year in spite of a £750,000 government campaign encouraging Britons abroad to vote.

Labour said the figures, down from 34,454 to 30,899, were a failure for the Conservatives, the main beneficiaries of the overseas vote. About 2.5m Britons living overseas are eligible to vote.

Labour said: "The Conservatives spent £750,000 of public money and 550,000 of their own pursuing overseas voters and the result is still a drop in the number registering."

The Tory party denied that the fall represented a failure, saying that the government advertising campaign was to publicise changes in the law allowing more Britons abroad to register.

Sources confirmed that the party spent about £60,000 on the political drive to win support from overseas electors.

Mr David Smith, director of Conservatives Abroad, which was set up to recruit financial and electoral support among overseas electors, said: "We think 70 to 80 per cent of those who have registered will vote for us. It may be a small number but in 1964 another 54 votes spread over three constituencies would have robbed Harold Wilson of his victory."

Joe Rogaly Campaign diplomacy



If foreign policy determined the outcome of elections, the Conservatives would be assured of victory. You have merely to shut your eyes and think of Mr John Major and Mr Douglas Hurd working in tandem to protect our interests against the predatory and insane collection of foreigners that populates the globe. Comforting, is it not? No? Even if you cannot quite believe in Mr Major as, shall we say, Palmerston or Disraeli, Mr Hurd must appear on any list of first-rate foreign secretaries. It is at the very least reassuring.

It should be a strong election sell. The Labour party cannot match it. This is not a comment on the diplomatic or personal qualities of Mr Neil Kinnock or Mr Gerald Kaufman. For all we know of their behaviour, should they reach office the former may be the Attlee and the latter the Bevin of the 1990s, although I suspect that he himself would doubt that. Unfortunately for Labour, neither looks the part. Neither has the necessary experience.

On this issue, their images are subsumed by those of the prime minister and Mr Hurd. For the duration of the campaign, the government's control of foreign affairs must be counted a Conservative asset. The Tories have not always deserved such public confidence. Take just two post-1945 examples. Africa and Europe have frequently divided the party, to the detriment of the national interest. It is 30 years since Lord Salisbury called the then colonial secretary, Mr Iain Macleod, "too clever by half."

The broadcast opens with the words: "The story of two girls with the same problem - one can afford private treatment, the other can't." It ends with the message: "It's their future, don't let it end in tiers."

The broadcast opens with the words: "The story of two girls with the same problem - one can afford private treatment, the other can't." It ends with the message: "It's their future, don't let it end in tiers."

Initially, she was also wrong about South Africa. She opposed sanctions at a time when they were a necessary weapon against apartheid. She was lucky: her support won the trust of the Afrikaners. That enabled her to be useful in facilitating the end-game. But you could not honestly

conclude that in the period 1979-90 the principal strands of foreign policy were safe in the Tory government's hands. Nor is it possible to be sure that the Tories will get Europe right if they stay in office. They still aspire to win the election, but on present form they can only hope to do so as either the largest party in a hung parliament or by a very slim overall majority. In that circumstance, the legislation following the Maastricht treaty - a new "Europe Act" - might be difficult to get through the Commons. A small handful of Thatcherite Europhobes could easily destabilise the proceedings. The never-ending postwar argument, which first kept us out of the EC and then on the periphery of its affairs, would be resumed.

Yesterday the Conservatives edged a little towards the Tories' side of this argument, partly to disadvantage Labour and partly in anticipation of a renewed debate after April 9. "Conservatives favour a free enterprise and outward-looking Europe," said Mr Hurd. "Labour... embraces the Community as a new source of regulation..." The Social Charter, which the Conservatives refused to accept, would "destroy British jobs." He questioned Labour's judgment on this and other issues, such as nuclear deterrence, EC membership, South Africa and the single market.

It is fair political discourse, and it might do well in an election campaign in another age. The greatness or otherwise of Britain is ever a saloon-bar topic, although I suspect less so now than, say, in the aftermath of the Falklands or Gulf wars. The contest due to be settled on April 9 is, however, about domestic concerns, such as the recession, education, and health. Turn away from that map of Europe: it is through the sickbeds of England that Labour proposes to march to victory.

Mr Major said most economists agreed with the government's judgment that Britain's annual inflation rate would be less than 4 per cent next year, and would continue to fall. He again insisted on a prudent approach to any further cut in the basic rate of income tax. While hoping to reduce it to 20p in the next parliament, he stressed that he had made no explicit promise to do so.

The Greens are fielding 250 candidates. At the last election they polled 1.5 per cent of the vote, though they managed to get up to 15 per cent in the 1989 European elections. However, they may have to wait until the next boom-time election to raise their showing.

David Lascelles

Labour broadcasts its national health warning

By Gailly Mead, Marketing Correspondent

LABOUR's election broadcast last night appeared to be something of a mystery to the party's press office.

The broadcast, scenes of which are shown below, showed a young girl in pain

waiting for a National Health Service ear operation while another girl, whose mother writes a £200 cheque, receives private treatment.

The only available details were that the director was Mr Mike Newell, who made the film *Dance With A Stranger* about Ruth Ellis, the last

woman to be hanged for murder in England; that the song used, *Someone Really Loves You*, was a cover version of a BB King song; and that the two girls were actresses. Production was thought to have been completed "quite recently".

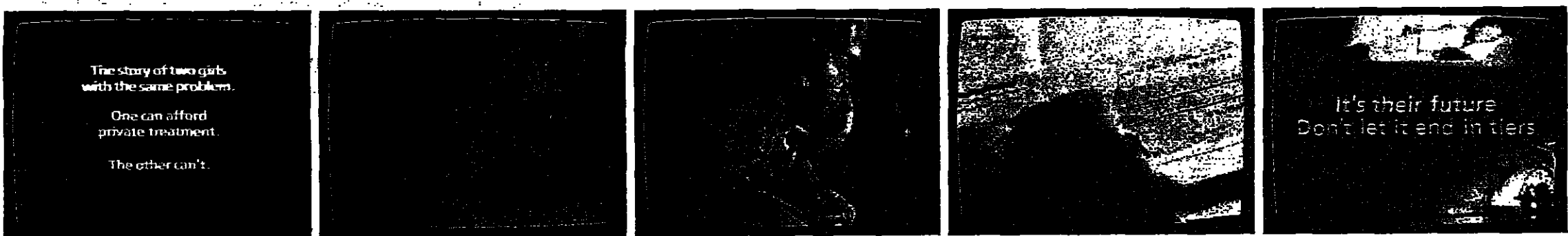
Labour's press office said the broadcast's message was

"prompted by a letter from a father whose daughter had to wait 11 months" for a quite common childhood problem known as "glue ear". But officials said it was not an exact re-enactment of the case.

Mr Neil Kinnock, the Labour leader, says in the film: "If the Conservatives win, they will

continue to privatise the NHS and make it more like the American system."

The broadcast opens with the words: "The story of two girls with the same problem - one can afford private treatment, the other can't." It ends with the message: "It's their future, don't let it end in tiers."



THE ISSUES: ENVIRONMENT

Greens may rely on economy's move from red to black

THE environment is not exactly a burning issue in this election. The Tories place it at the end of their manifesto; Labour assigns it to page 21 of its 28-page document; the Liberal Democrats put it higher up; but only the Green party gives it pride of place.

At the last election, pollsters tracked every blip in the Green party's fortunes: now they lump green voters in with "others". The recession is largely to blame - the main parties have much more pressing social and economic issues on their plate, and protecting the environment can look expensive when times are hard.

However, while green issues may have lost some of their

sharpness, they have also moved into the political mainstream. Voters expect politicians to be green these days; the question now is how they set about it.

The Tories are fighting on what they call their record of achievement. Their manifesto stresses that their party is not one that makes wild promises and fails to deliver.

The keystone of the Conservative strategy will be to set up a new environment agency, a kind of super environmental watchdog that will combine the functions of the National Rivers Authority, the Pollution Inspectorate and local authority waste regulation. The body will have to produce an annual state-of-the-environment report.

The Tories also say they will press the EC to introduce integrated pollution controls on the UK model, something they are rather proud of.

If he wins, John Major will fly the green flag by going down to Rio for June's earth summit; he was one of the first national leaders to agree to attend.

However, the Tories look vulnerable on the environment. They may have lived up to some of their promises, but many were modest. The UK lags the rest of the EC, for example, in its plans to curb carbon dioxide and sewage emissions.

The daily battles between motorway builders and conservationists on Twyford Down in Hampshire coincide embarrass-

ingly with the election campaign, and give Mr Michael Heseltine, the environment secretary, a distinctly anti-green tinge.

The Tories' policies also need to be tested against promises they are making in related areas, such as energy and transport. Can they curb the growth of traffic? Can they curb carbon emissions and still make British Coal an attractive privatisation prospect?

Labour will be targeting the Tories' "laggardly" and "reluctant" green policies. Their central pledge is to establish a legal right to a clean environment, though the party has yet to spell out what this means.

There will also be greater

freedom of green information, and EC-driven environmental impact assessments. Labour wants to subject every policy to environmental appraisal, co-ordinated by a newly created cabinet minister for environmental protection. There will be an annual "Green Book" on the environmental impact of government policy.

Pollution rules will be enforced by an independent environmental protection executive, and there will be more stress on curbing waste and on eco-audits for business. Trade in toxic wastes will be banned. Mr Kinnock would also go to Rio if he wins.

Labour's policies seem to tie in more logically with its plans to invest heavily in public transport and curb traffic

growth. However, its commitment to the coal industry must raise questions about its ability to deal with carbon dioxide unless it promotes an effective energy efficiency campaign.

The Liberal Democrats promise a far-reaching fiscal and regulatory package to clean up the environment. There would be tough targets for cutting pollution, backed up by measures such as an energy tax, emission licences and the scrapping of the nuclear-power programme. Heavy investment would go into public transport, and money would be spent on roads only where necessary.

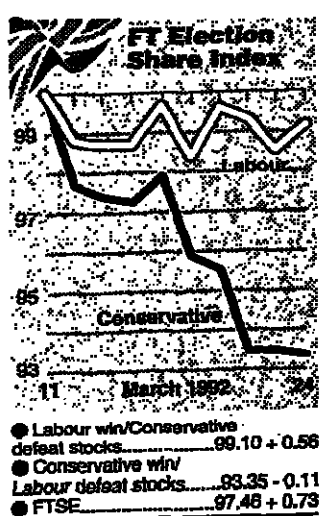
The Green party manifesto goes well beyond the symptoms of pollution to tackle what it believes are the root causes: poverty, a tax system

that penalises work rather than use of resources, and a Gatt regime which discourages environment-friendly rules.

There is a lot about cyclists, windmills and energy-efficient light bulbs, yet the manifesto makes by far the most interesting reading of the four and will cause some voters to wonder whether the main parties are only tinkering with the problems.

The Greens are fielding 250 candidates. At the last election they polled 1.5 per cent of the vote, though they managed to get up to 15 per cent in the 1989 European elections. However, they may have to wait until the next boom-time election to raise their showing.

David Lascelles



No change on the bunometer

They take their politics seriously in the West Country. Not content to wait for the outcome of the general election, voters in the Somerset seaside resort of Minehead are expressing their political preferences daily through purchases at the local baker's.

Steve Wells, proprietor of the Wheatsheaf Bakery in The Parade, is baking and selling buns with icing to match the colours of the political parties and recording purchasers' preferences through a bunometer in the shop window.

The results of the political bun-fight are unequivocal. Of the 250 buns sold since baking started on Saturday, 51 per cent have been blue, 37 per cent yellow and 12 per cent red.

Psychologists might note that the bun breakdown exactly reflects the running

order in the constituency at the last general election. Minehead lies within defence secretary Tom King's safe Conservative seat of Bridgwater: the turnout for the blue buns is identical to the 51 per cent vote for King in 1987. The SDP Alliance polled 30 per cent that year, and Labour 18 per cent.

Flavour cannot be a factor since, apart from the colour of the icing, all the buns are the same.

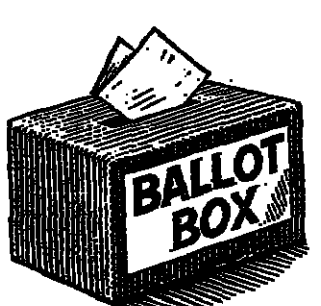
In at the top One man who could be much in demand should Labour form the next government is Lord Richard of Ammanford QC. Still perhaps best known as Ivor Richard, he is being mentioned as a possible Labour leader in the upper house should the present incumbent, the 75-year-old Lord Cledwyn, wish to give way. He is also well in the running for the Lord Chancellorship, where Lord Mackay of Clashfern would not survive a change of regime.

There is also talk of his returning to Brussels as Britain's senior commissioner at the European Community. So what is Richard doing during the election? He says he is getting on with his legal work and has written to Jack Cunningham, who is organising the Labour campaign, offering his services. Nothing is yet fixed, but Richard is likely to be seen helping AH Dubs to fight the marginal seat of Battersea.

Richard was MP for nearby Barons Court from 1964 to 1974. Harold Wilson then made him Britain's permanent representative at the United Nations, after which he had what may turn out to be a first spell as commissioner in Brussels. Now aged 60, he is clearly open to offers, but talk of Brussels surprised him.

Dunkirk spirit Paddy Ashdown's energetic election tour is in danger of becoming a trifle eccentric.

Liberal Democrat strategists are considering adding a brief foray into northern France on Sunday. The objective would be to stress Liberal Democrat support for European union - though it would destroy any pretence



that the leader's campaign is about meeting real voters. Journalists following him, however, are much attracted by the idea. After flying to all points of the UK in the past 10 days, they are looking forward to the chance of some duty-free and a decent meal.

Mellor's gap

The Conservatives will have to be more careful with their arithmetic. David Mellor, the chief secretary to the Treasury, repeated again yesterday the charge that John Smith's shadow Budget would represent "the largest ever increase in taxation" during

peacetime. He was wrong. The Treasury's own figures show that the 16.5bn which would be raised in a full year by Mr Smith's plan to abolish the National Insurance ceiling and introduce a new 50p top rate of income tax is comfortably below the equivalent increase raised by Sir Geoffrey Howe in his 1981 Budget.

Sir Geoffrey's decision to respond to the 1980-81 recession with a swinging cut in public borrowing added £4.3bn (relative to an indexed tax base) to revenues. In today's prices that would amount to £7.9bn. The Conservatives might recall that Sir Geoffrey's package was judged subsequently to have been the turning point for the economic success of the 1980s.

Cold and dark

Many candidates are fondly recalling the days of Mrs Thatcher when elections were held in late spring or early summer. Today the cold is a factor.

Andrew Pearce, the former Euro-MP trying to hold

Ellismere Port and Neston for the Tories, is struggling in a dark blue which would be an overcoat to try to project the right image. One pensioner recoiled two feet, startled as he shook Pearce's frozen hand. "It's like doctors examining patients. You shouldn't do it with cold hands in case you make them jump," Pearce said.

He is developing a technique of running between front doors to keep his circulation going, with his right hand thrust inside his trouser pocket to soften its impact on unsuspecting voters.

Then there is the dark. Lynda Chalker recalls that she was once dragged inside a house by a man when canvassing alone in London in her youth. "I used my knee and nails and fought my way out." Now she has a man with her when canvassing at night. But many people will not open their front doors to anyone after 8pm.

Like most candidates, she is looking forward to summertime to begin at the weekend. Then, of course, the weather could change for the worse. There has not been much snow so far.

PM says recovery conditions in place

BRITAIN'S economy was poised to come out of recession "in the right way" with low inflation, a stable exchange rate and a continuing flow of inward investment, Mr John Major said last night, Ivor Owen writes.

The prime minister gave an upbeat assessment of prospects for the economy and for the Conservatives' chances of securing a fourth successive general election victory when interviewed on BBC's Newsnight programme.

Mr Major said most economists agreed with the government's judgment that Britain's annual inflation rate would be less than 4 per cent next year, and would continue to fall.

He again insisted on a prudent approach to any further cut in the basic rate of income tax. While hoping to reduce it to 20p in the next parliament, he stressed that he had made no explicit promise to do so.

Lib Dems on attack over tax

LABOUR and the Conservatives are collaborating in a "tax is bad" campaign which will hinder future social provision by the government, Mr Des Wilson, the Liberal Democrats' campaign director, complained last night.

Liberal Democrats backed a one penny increase in the basic rate of income tax to fund £22bn extra spending on education because "it's the best investment we can make", he said in a speech in Aylesbury.

Mr Wilson said Labour had lost its traditional understanding of the value electors placed on the use of tax for developing transport infrastructure, education and health service.

Thatcher defends the union

MRS Margaret Thatcher said in Scotland yesterday that she did not believe Scots would abandon the union of the United Kingdom by choosing independence.

She said: "The union has done wonderful things for us all over the centuries. People may talk about breaking it but when it really comes to the point they will realise that you don't jettison something that has brought the world so much."

BUSINESS AND THE ENVIRONMENT

Erasing the black marks

John Hunt on a controversial proposal to register contaminated land

The UK government's recent decision to postpone the introduction of public registers of contaminated land has given the property industry a breathing space for the next few months.

Local authorities were due to start drawing up the registers on April 1 under the section 143 of the Environmental Protection Act. But the industry protested that the scheme would severely blight much building land and knock millions of pounds off the value of property already built on such sites.

Following strong opposition, the Department of the Environment will have further consultations with the construction and property industries and bodies such as the Royal Institution of Chartered Surveyors (RICS).

Friends of the Earth estimates there are 100,000 contaminated sites in the UK including old chemical plants, disused mines, 6,000 former rubbish tips and 5,000 old gas works. Herbert Smith, the law firm specialising in the environment, says the clean up could cost between £100,000 and £1m per acre. Many sites contain chemicals and toxic metals that can pollute water sources or methane gas that can cause underground fires and explosions.

Developers are not opposed to the registers in principle but object to the form proposed by the government. The DoE found it would be too expensive and time consuming to draw up lists which would accurately assess the state of contamination on each site. So it



An estimated 100,000 polluted sites in the UK need to be cleaned up

settled for a system which would include all sites known to have been put to a contaminative use.

Contamination would have been negligible in many cases and some land might have been rendered harmless by expensive de-contamination treatment. Nevertheless they would have appeared on the registers and remained there permanently. There was no right of appeal against the decision.

"The scale of the impact is vast," the RICS complained to David Trippier, minister for environment. "We believe hundreds of thousands of sites could be effectively sterilised for re-development - up to 30 per cent of the Black Country for example."

The House Builders Federation told Trippier that unless the measure was amended it would have "a damaging and prolonged effect on the housing

market." Many modern housing estates, business parks and out-of-town shopping centres are built on previously polluted sites which have usually been given de-contamination treatment.

The registers would affect many properties held by government departments and block attempts to rejuvenate derelict inner city areas where much of the contaminated land is located. Ironically, the building which houses the Department of the Environment in Westminster would be on the list as it was built on the site of a old gasworks.

The National Rivers Authority, the official watchdog for water quality, is alarmed at the amount of pollution seeping into rivers from old sites. In the Black Country it has identified 200 badly contaminated sites and is drawing up a programme for tackling the worst of them.

Under the Water Resources Act it can clean up a site and reclaim the cost from the person who "caused or knowingly permitted" pollutants to get into rivers. But it is difficult to identify the person guilty of old pollution and current owners could be made bankrupt if they are forced to pay.

Attempts to solve the problem will continue whichever party is in power after the general election. In a policy paper, Judith Denner of the DoE's contaminated land branch says: "Registers are only part of the government's overall strategy. The next step is to establish the need for follow-up action on registered sites."

URBAN AIR POLLUTION

Third world city, first world smog

Bangkok chokes on success, says Victor Mallet



YOU DON'T need to be a scientist to know that Bangkok's air is filthy as well as hot. Choking clouds of building dust, diesel smoke and burnt engine oil from two-stroke motorcycles assault the lungs and nostrils of pedestrians. Traffic policemen often wear face masks and bus passengers unable to afford the luxury of air-conditioned transport hold a handkerchief to mouth and nose as they crawl to work in the city's notorious traffic jams.

A group of US and Thai experts recently confirmed what some people had already guessed: Bangkok's environmental problems are legion (only 2 per cent of its 5m inhabitants are served by sewage facilities, for example) but air pollution probably has the worst impact on human health.

Their report, *Ranking Environmental Health Risks in Bangkok*, published by the US Agency for International Development (USAID), concludes that both airborne dust and lead pollution are particularly serious problems.

Reliable data on pollution in Bangkok are rare, but the authors describe the level of particles as "a serious threat to public health" which could lead to 1,400 deaths a year. According to the Thai government, even the lowest reported average blood lead levels in Thailand are three times as high as those in the US or western Europe.

The reasons for Bangkok's environmental crisis are not hard to find. Thailand has undergone very rapid economic expansion and industrialisation over the past two decades. Much of the growth has taken place without the benefit of planning and has been centred on the Bangkok metropolitan area. Its infrastructure has been overwhelmed by an influx of factories, vehicles, people and the residential and office blocks thrown up by property developers.

Vehicle sales in Thailand have been growing at about 35 per cent a year - with 500 vehicles added to the streets of Bangkok each day - and the Bangkok region now accounts for three quarters of the country's industrial gross domestic product. Environmental regulations which do exist in Thailand are as often honoured in the breach as in the observance.

As Bangkok began to choke on its own economic success, however, increasingly prosperous city residents resentful of pollution found common cause with businessmen worried about profits and officials anxious to lure more tourists to Thailand. Non-governmental organisations sprang up to fight for green causes and the newspapers started to publish a torrent of articles about the environment.

The authorities were forced to take note, and the last government - installed by the armed forces to run the country between their coup d'état 13 months ago and this week's general election - has been active in implementing environmental projects.

Anand Panyarachun, the outgoing prime minister, boasted this month of his cabinet's record in championing the introduction of unleaded fuel in May last year and creating an environment fund to help businesses adapt to new environmental demands.

At the same time the government has required local refineries to reduce the lead in petrol and to adjust crude oil distillation procedures in order to make lighter diesel which produces less smoke when burned. This week new rules come into force requiring the use of low-smoke lubricants for two-stroke engines.

Perhaps just as important in a city with no underground railway system are the government's efforts to push through three mass transit projects worth some \$6bn. If the

flits between the proposed Hopewell road and rail project, the long-delayed SMC-Lavalin skytrain and the Bangkok Metropolitan Authority light railway can be resolved, the city's road traffic problems and the associated pollution might be eased.

Bangkok may yet turn out to be a city so horrified by its own environmental degradation that it starts to correct mistakes with the wealth that Thailand's economic development has generated. "If you walk on to the streets of Bangkok, the seriousness of the pollution issue is evident," says Dhira Phantuvannit, director of the Natural Resources and Environment Programme at the Thailand Development Research Institute. "At least with countries at our level of development you have money to invest in pollution control."

Previous articles in the series appeared on February 19, 26, March 4, 11 and 18.



When Pauline Tomkins joined Rockware Glass, the UK glass manufacturer, little did she know that part of her training as product manager would involve counting birds, butterflies and plants in the pouring rain in Majorca.

At British Coal, Jason Parker, a management trainee, was similarly puzzled when his company told him he was going to Wales to plant saplings.

Both were taking part in what could well be the 1990s' version of the outward bound course - research and conservation projects organised by Earthwatch, the environmental charity.

Earthwatch sends "volunteers" around the world on the equivalent of working holidays - helping scientists with such projects as monitoring the mating rituals of moths in Ecuador or excavating bison skeletons in Nebraska.

The difference from a normal working holiday is that "volunteers" pay to participate - anything up to £1,200 plus air fare for a two-week project. The money that Earthwatch receives is used to finance the scientists' work.

Lessons of the jungle

Earthwatch has sent 32,000 volunteers on projects since starting up in the US 20 years ago. Now it is looking to increase links with business and industry to raise more money for environmental science and help improve what it calls the "environmental literacy" of companies.

Earthwatch believes the projects are relevant to businesses because they can teach their employees teamwork while enhancing specialist knowledge. Andrew Mitchell, deputy director of Earthwatch Europe, which started up two years ago, says: "Many people sitting behind desks have skills they do not immediately recognise as being useful to the environment - computer analysts, surveyors and architects could all contribute."

The itineraries are demanding. Vol-

unteers might have to rise with the dawn, work in all sorts of weather conditions, walk miles every day and all the while get along with strangers.

Rockware was one of the first UK companies to sponsor employees on Earthwatch projects. One of those chosen was Alastair Pike, the company's marketing manager, who went to study the wetlands of Albufera in Majorca.

His experience made him more environmentally aware, says Pike. "Plastics has not got a good image environmentally and I almost felt I was acting against my conscience by working for an industry that in the eyes of the outside world could be causing the environment harm."

On his return he increased the company's involvement in plastics recycling, organising a presentation by

Recoup, the non-profit-making plastics recycling organisation.

BAT, the tobacco group, also chose Earthwatch when deciding to increase its environmental commitment. "We looked at a whole series of environmental initiatives and liked Earthwatch's personal involvement and commitment," says Helen McDonald, external affairs officer. The group ran an in-house competition for four places on Earthwatch projects, and the winning employees are expected to produce a report on their return.

Companies can also get involved by becoming members of the Earthwatch's Corporate Environmental Responsibility Group; through one-off donations; and by sponsoring project places for teachers or students. British Airways, for example, is sending four teachers from local communities on projects. "We have a 'good neighbour' goal. It's one way of improving our interaction with the community," says Hugh Somerville, head of environment at BA.

Hilary de Boer

EARTHWATCH

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MANAGEMENT

Getting the chemistry wrong

Karen Zagor investigates Dow Corning's response to the breast implant scare

No company is immune from crisis. Even the most solid companies, selling the best established products, can get into trouble and all the fail-safe management systems in the world may not be enough to get them out of it.

Silicone gel breast implants had been on the market for decades and Dow Corning had sold them for almost 30 years. The company's reputation was unblemished. It prided itself on having one of the best corporate ethics programmes around.

Yet last winter, a San Francisco woman was awarded \$7.3m (\$4.2m) in damages and Dow Corning charged with knowingly selling a defective product. Within months, Dow Corning's handling of the implant crisis was being compared with Exxon and the Valdez oil spill or A.H. Robins and the Dalkon Shield debacle as the furore over the devices grew.

In the face of mounting lawsuits, political controversy and congressional investigations, the Michigan-based company last week said it would withdraw from the silicone breast implant business altogether. The tentative way in which Dow Corning initially responded to the controversy was a classic case of crisis mismanagement, and succeeded in sabotaging the company's reputation. It failed to adhere to the golden rule: when things go wrong, accept responsibility and maintain good relations with the public. That way, Johnson & Johnson managed to limit the damage from its tainted Teylonol pain killers.

Handled properly, the implant scare need not have attracted so much adverse publicity to Dow Corning. Implants account for less than 1 per cent of the company's \$2bn annual sales. And the safety issue is far from resolved - they have not been proven safe, but they

have not been proven unsafe either. Before the controversy, Dow Corning was generally seen as whiter than white. "If you had asked me six months ago, I would have used Dow Corning as an example of how a company can put into place a process that prevents something like this from happening," said Kenneth Goodpaster, a former Harvard business school professor now at the University of St Thomas in St Paul, Minnesota.

On paper, the ethics system - started in 1976 - is thorough. The company established a business conduct committee with six members serving three-year terms and devoting up to six weeks each year to committee work.

Each Dow Corning business operation is audited by the committee every three years. Results of the audits are reported to a three-member audit and social responsibility committee of the board of directors. Employees are also encouraged to raise ethical issues.

Dow Corning says it is still trying to find out how, with all these safeguards in place, serious questions of safety did not arise earlier, although the silicone implant business had been audited four times in nine years. Executives believe the process itself may be flawed, since safety was seen as more of an operational than an ethical issue.

Corporate image and compliance may also have played a role. Dow Corning, a 50-50 venture between Dow Chemical and Corning Inc, is primarily an industrial supplier and does not have the sense of



Keith McKennon
Dow Corning's new
chief executive

Dow Corning Halts Production and Sale Of Breast Implants

"If you had asked me six months ago, I would have used Dow Corning as an example of how a company can put into place a process that prevents something like this from happening"

Kenneth Goodpaster (former Harvard business school professor)

Dalkon victims get compensation options

Johnson & Johnson's Hit With First Suit Following Deaths From Poisoned Tylenol

corporate accountability of most healthcare companies. Furthermore, the implants were regarded as more of a cosmetic than a healthcare product. Silicone had been used for many years with so few side-effects that its safety was never seriously questioned.

Although there had been scattered reports of health problems for years, they only recently started to gather momentum. "It was a case of being too close to the forest, so they

missed the trend," says Viren Mehta, an analyst at Mehta & Isaly a pharmaceutical investment researcher in New York.

He argues that "it was the classic tale of management who had been in place for a long time and were not sensitive enough to changing perceptions. They did not see that the newer reports of side-effects carried more weight."

The lack of corporate concern about safety was not for lack of

information. Memos and internal documents dating from 1976 outline safety concerns from doctors, sales agents and Dow Corning employees.

Yet, when the San Francisco court awarded damages last winter and charged Dow Corning with concealing evidence that linked ruptures in the implants with autoimmune disorders, the company responded with cries of outrage. And when the Food & Drug Administration (FDA) launched its own

investigation, the company resisted turning over its internal documents for several months.

By the time Dow Corning finally agreed to release those documents, and the public learned that the company had known about safety problems for more than a decade, Dow Corning was in deep trouble.

The company has belatedly adopted a more conciliatory stance. In January, it hired Griffin Bell, Attorney-General under President Carter, to investigate. Bell, with a panel of scientists and medical experts, will look at how the implants were developed and marketed. Dow Corning says it is premature to say what went wrong until Bell's findings are published.

Meanwhile, Lawrence Reed has been replaced as chief executive by Keith McKennon, a former Dow Chemical executive with a reputation for diplomacy who helped to steer Dow Chemical through the Agent Orange scandal in Vietnam.

Although the company has denied all charges of wrongdoing, and is appealing against the San Francisco judgment, it has offered to pay \$1.2m towards implant removal for women who could not otherwise afford the surgery. An estimated 750,000 women around the world have had Dow Corning implants, bringing the theoretical cost to more than \$900m.

Dow Corning has taken a \$25m fourth quarter charge to cover legal and other costs related to the controversy. It also has \$250m of insurance to cover potential legal costs and plans to invest \$10m in further research.

The very worst that could happen is that the weight of pending litigation could force the Dow Corning into a Chapter 11 bankruptcy filing. But even if the company's finances escape unscathed, it has a long way to go to restore its credibility.

Now for something completely different

Employers in Britain are making growing use of secondments to help train new recruits, broaden the experience of managers in mid-career and encourage those retiring early or made redundant to find new skills.

The Action Resource Centre (ARC), which organises secondments from the public and private sector into community projects, handled 425 placements in the past year.

Examples include seconding a British Gas manager to a Tower Hamlets community project which helps unemployed young people to set up their own businesses, and getting a British Rail customer relations officer to teach English to Vietnamese refugees. The first Careers Research and Advisory Centre (Crac) conference on secondment in Birmingham next week, says the increase is in part due to recession.

Sometimes secondments form part of an "outplacement package" for employees who are made redundant, or are used as an opportunity to provide managers in the middle of their careers with the opportunity to try something different. Usually, young and mid-career managers return to their employer but occasionally they decide to stay with their host organisation.

But Stokes says the growth in secondments also reflects a greater awareness of what personnel managers call "resource development" - training staff, planning careers and broadening managerial skills.

There is also an expanding interchange between industry and the education sector. Large and medium-sized businesses take students on for short work experience secondments, while according to Crac, 26,500 teachers spent some time in industry last year and about 500 business and industrial managers were seconded to educational establishments.

Paul Taylor

Contacts: Careers Research and Advisory Centre (0233 46277; Action Resource Centre 071 353 2200.

Time for action in affairs of the heart

Dr Michael McGannon looks at how to arrest potential cardiac problems



HEALTH CHECK

What is killing us these days? As nations become more developed and people more sedentary and dependent on technology, they become more prone to the diseases of affluence.

Cardiovascular disease is the number one killer in the developed world. Heart attacks and sudden death often occur without warning in people with no previous history of heart trouble. According to the World Health Organisation, of the 11m deaths a year in the west, a third are due to heart disease and strokes.

Business people may be at high risk without realising it. Indeed,

many might appear to be deliberately courting heart disease.

When you set your long-term business plan, is your main aim simply to avoid going bankrupt? Obviously not. As business leaders, you set many goals for the company and keep a constant watch on the profit margin. Your health demands a similar approach.

The four factors over which you can have some control and which affect your chances of heart disease are smoking, high blood pressure, high blood cholesterol and excess

weight. Each will be discussed in future Health Checks.

The heart is a small muscular organ, about the size of your fist weighing between 10 and 18 ounces. While you are reading this column, at rest, it is pumping five litres of blood a minute (200m litres of blood in a 75-year lifetime) to all organs of your body, carrying with it, among other critical substances, oxygen, glucose and cholesterol.

While you are running for an aircraft at Heathrow or are stressed at a board meeting, the heart responds by increasing the rate and pumping capacity up to 22 litres a minute. Attempts to duplicate this natural miracle by man-made means and artificial hearts have defied the best minds in medicine.

To perform its daunting tasks, your heart needs attention now, before it starts telling you that things are going wrong.

The coronary arteries - small calibre vessels that carry the heart's own blood supply - will not develop symptoms until they are 75 per cent blocked.

But once the arteries are blocked and producing symptoms - such as angina - your options are already severely limited.

Most businessmen depend on three myths to avoid taking action.

The first is that to get the benefits of health and fitness, you need to become fanatical - jogging at lunchtime and so on. In fact, becoming obsessed with anything (including exercise) is unhealthy. Go for balance that lasts.

The second great myth is that optimistic feeling that disease

always happens to the other guy. We are all susceptible. Finally, there is a common complaint that taking care of yourself is pure drudgery: eating rabbit food, cutting out all alcohol, sweets, coffee and rice food. Contrary to popular myth, you can have your cake and eat it too. But you will need to have enough information to make intelligent decisions regarding your health.

However, there are no magic wands, pills, special weekends, or vacations when you will be able to "clean it all up". Building up a health and fitness reserve will take time and energy, but is your best investment.

The author is the medical director of the Insead Business Health course.

It takes more than talent to qualify for the Olympic Games.



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PEOPLE

From Kwik Save to Hillsdown

Hillsdown Holdings' search for a finance director to replace Kevin O'Sullivan, who left after totting up the food processing group's recent annual figures, has been concluded with the appointment of Simon Moffat. Currently finance director at Kwik Save, the discount grocery retailer, Moffat will finalise Kwik Save's interim results before moving to Hillsdown in June.

Moffat, 39, spent 14 years with Unilever and two with Grand Metropolitan before joining Kwik Save in 1990. He says that his experience of

working for a number of "strong-minded chief executives" will be helpful for his job at Hillsdown. And he is keen to work for an international food group again. He vows that Hillsdown will use the proceeds of its recent, controversial rights issue wisely.

Meanwhile Kwik Save has promoted John Murphy, head of its Coleman's subsidiary, to take over the role of deputy managing director from Frederick Mills who will be retiring next February. Kwik Save says it will announce a replacement for Moffat as soon as possible.



Tom Cannon, the long-serving managing director of BSG International, the motor components, vehicle distribution and consumer products group, is stepping up to chairman next year. Astley Whitall, 68, the present incumbent, is to retire. The new managing director will be Richard Marton, currently running the consumer and special products division. This orderly succession reflects the BSG policy of promoting from within. Cannon, now 63, has worked his way through the group, starting as a cashier in 1961. Whitall has been chairman for 11 years. Marton, who joined BSG as the result of a takeover 19 years ago, has been with the group for a shorter time than any of the other executive directors.

Wess van Riemsdijk, md of Whitbread Inns, has been appointed to the WHITBREAD board.

Michael Pitt-Payne has been appointed company secretary of CAPE, on the retirement of John Sparks.

John Moses has been promoted to product director (backhoes and loaders) at JC BAMFORD EXCAVATORS; he began his career there in 1970 as a design engineer after completing an apprenticeship at Rolls-Royce.

Michael Callis, md of Venners, is appointed to the board of parent company CRISTIE.

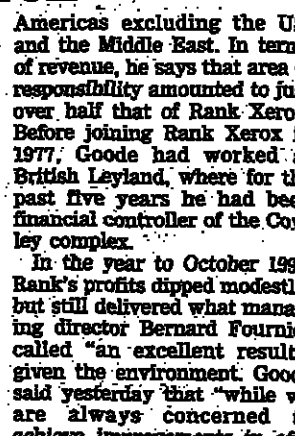
Christopher McKenzie has become company secretary of the HOUSE OF LEROSE on the resignation from that post of Arthur Maddison, who remains a director.

Goode returns from US for Rank Xerox

Americas excluding the US, and the Middle East. In terms of revenue, he says that area of responsibility amounted to just over half that of Rank Xerox. Before joining Rank Xerox in 1977, Goode had worked at British Leyland, where for the past five years he had been financial controller of the Cowley complex.

In the year to October 1991, Rank's profits dipped modestly, but still delivered what managing director Bernard Fournier called "an excellent result", given the environment. Goode said yesterday that "while we are always concerned to achieve improvements in efficiency, we are also looking for growth in market share, in both mature and emerging markets. We have a very powerful array of new products."

Goode, who is 44 and English, has spent the past three years as finance director of the Americas operations of Xerox, which comprises the



Clarke fills first chair in corporate governance

Corporate governance, recently the bane of the British boardroom, has now been elevated to the role of an academic discipline.

Leeds Polytechnic will offer the first chair in corporate governance, with half the cost to be sponsored by Drake Beam Morin, an executive outplacement consultancy.

The chair will be filled by Thomas Clarke (right), previously a senior lecturer at Nottingham Business School, lecturer at St Andrews University and a visiting professor at FGV Business School, Sao Paulo.

Clarke's doctorate focuses on control in several industries, including the British newspaper industry. In 1976, he first

met the late Robert Maxwell at the Scottish Daily News in Glasgow and completed a detailed study of his business practices.

This work is only now being published because of threat of litigation.

Clarke's role during his three-year appointment will, among other things, involve studying the pressures of short-termism on corporate decision-making and "inquire into the competencies of directors".

And why is an outplacement firm interested in promoting the study of such things? "We're interested in good management generally," a spokeswoman explains.



ARTS

TELEVISION

Perverse appetite for mumbo jumbo

The "New Age" with all its anti-rational fancies is upon us and there is a growing tendency towards the credulous on television, which should be nipped in the bud. It is less important in drama than in journalism. *Moon And Son* has been a pretty silly series, yet it would be wrong to campaign for its removal solely on the grounds that it encouraged belief in astrology, psychokinesis and other supernatural mumbo jumbo. If that was our aim it would be more important, as late in the day as 1992 in what we are perpetually assured is a "multicultural society", to oppose the way that the BBC continues to cleave to just one of the world's many supernatural religious faiths. Anyway, fiction has always been chock full of the occult, from the witches in *Macbeth* to the ghosts in *Truly, Madly, Deeply*. We may justifiably look to fiction to cater for what is obviously a huge appetite for the mystical.

But it should play no part in journalism. It is embarrassing to find a supposedly serious programme such as the BBC's *QED*, which bills itself as an "investigative science series", chasing after a herbal cure-all in the Arizona desert. For centuries there have been snake oil salesmen on the roads of America, but it is not the job of serious journalists to encourage belief in their products. The chap published by *QED* was a regular observer of flying saucers who claimed to have got the formula for his nostrum from a Red Indian medicine man. If anyone had started out genuinely believing his was the ultimate wonder drug (it is said to cure baldness as well as cancer) one

researcher operating alone could have discovered the truth of the story in 48 hours, without the huge expense of taking an entire film crew into the desert. The BBC's Science And Features unit should be ashamed of itself.

Worse by a considerable degree is Channel 4's continuing encouragement of the "Satanic Ritual Abuse" industry. No doubt over the centuries there have been people who dressed up as devils or witches prior to sexually abusing children. It is hard to see that it makes much difference to the abused child whether or not the abuser is wearing a pointed hat or pretending to be Lucifer: it is the abuse that matters and which should be rooted out and stopped. But the SRA merchants, among them Christian fundamentalists and socialists who have seen their belief systems crumbling, are intent upon convincing us that devil worship allied to sexual abuse is a life in Britain today.

The lack of evidence is clearly a difficulty (though not in the US, origin of this fad, where the SRA hunters say "You see? That just proves how clever they are") but each programme contains one seemingly telling exhibit which is tricked out with endless oozy, spooky footage of people looting out of the mist on Hampstead Heath. In the most recent *Dispatches* programme the "evidence" was a particularly nasty bit of "satanic" video which we were told was being investigated by Scotland Yard. Now it turns out (according to the London listings magazine *Time Out* which has a pretty reliable line on these things) that the video was created nine years ago for the Genesis P-Orridge rock group. The trouble is that in allowing the hummers of Satanism to keep on and on, Channel 4 eases the public towards dismissing the whole thing - including genuine abuse of children.

BBC's three-part adaptation of *The Old Devils* is proving quite splendid, as of course it should, having been written by Kingsley Amis, adapted by Andrew Davies (author in his own right of *A Very Peculiar Practice*, one of the funniest drama series this decade) and with a cast that will have future generations marvelling: Sheila Allen, Anna Cropper, Bernard Hepton, Elizabeth Spriggs, John Stride, and more. It is packed with typically wicked Amis lines, right from the off when the home-going London Welshman, Alun, tells the minicab driver "We're going to Pad-

dington, would you know that at all? It's a railway station" - a line that was actually invented by Davies, though you have to check the book to be sure, so good is the faking. But however enjoyable the wit, however impressive the ensemble acting (very), however scathing the view of professional Welshness, the true power of this piece is in its observation of the shift from middle to old age.

There is a fearful honesty about Amis at his best, and this is the best since *Lucky Jim*. Behind the surface humour you sense the baleful eye of a weary Everyman, measuring the human race and finding it pathetic, hypocritical, cowardly, unctuous, and pretty well unchanging. Of some writers you could go on to say "Nevertheless he loves them individually" but with Amis the truth seems to be that he doesn't. Certainly he sees the comedy of their lives, senses the absurd, but finds it in himself to like them very little. Indeed, despite all the laughter he creates he seems to be a pretty thoroughgoing misanthropist.

Comic misanthropy is a powerful brew, and one you do not find on American television. Series such as *The Golden Girls* may get close to the bone occasionally, but American network managers would be put off by anything that was not consistently "positive". British television, on the other hand, is rich in this area. As time passes Carla Lane's work becomes increasingly misanthropic: her funniest series (it may be significant that other writers contributed) was her first, *The Liver Birds*. Subsequent series have become more



Carol Vaness as Iphigénie: no leading soprano is so well fitted to the task

La Scala, Milan/Max Loppert

Iphigénie en Tauride

Riccardo Muti's second contribution to the current Scala season is a new production of Gluck's penultimate opera. Muti, revered by the Milanese, could court even greater popularity in his home theatre by reserving for himself the surefire popular favourites - but he does not. There is an admirable high-mindedness about this, and also about the conductor's determination to mastermind, as a key feature of his music-directorial tenure, a steady Scala revival of the neo-Classical operatic repertoire, whether Mozartian (*Idomeneo* and *Tito*) or Gluckian (the original versions of *Alceste* and *Orfeo*).

His conducting of such works proclaims a particular aesthetic - when preparing *Alceste*, five years ago, Muti borrowed a phrase from the sculptor Canova, "estrarre la carne dal marmo" (extracting the meat from the marble), to describe it. This approach to the most concentrated, intimate and exactly proportioned of all Gluck's Paris masterpieces had both meat and marble.

Like all Muti's performances it was an outstandingly fine-chiselled, smooth-polished piece of work. Intense care was taken over the drawing of clean lines, vocal and instrumental, the limpid balance of parts, the unimpeded flow of sections. Intense personal feeling was sensed in the command of the work's dramatic peaks. "O malheureuse Iphigénie!", begun by both orchestra and protagonist as a half-voiced meditation and developed only later into a full-throated lament, provided a remarkable example.

A work which represents one of opera's most elevated reconciliations between the dictates of action and contemplation, past memory and present emotion, was grasped in one piece and delivered whole. And yet something was missing. It was less the modern-instrumental forms and large chorus that seemed a touch old-fashioned than the somewhat homogenised use of them. The striking staves and piccolo in the opening storm, the throbbing and whirling string figures in Orestes's second-act psychological crisis, the C-major trumpet-and-drum exaltation of Pylades's "Divinités des grandes âmes": all lacked the piercing vitality of sound-colour that transforms Gluck's purposefully bare scoring into white-hot music-drama.

But then, Muti could hardly have been urged in this direction by the ponderously plodding production. The famous 1957 Scala *Iphigénie en Tauride* staging by Visconti has left behind a store of indelible images - notably Maria Callas amid Benois's colonnades and staircases - even

for those who never saw it. Any images deposited in the memory bank by the current Scala staging, by the veteran Giancarlo Cobelli in the designs of Paolo Tommasi, will probably be of the negative kind: the heavy grey pseudo-granite panels clumsily lit, the ugly grey priestess costumes, the feeble floor-level writhings of Orestes's demons, the Classical-drama-by-numbers chorus movement.

La Scala does not favour the "engaged" grappling with 18th-century masterpieces that are now the rule in trans-alpine opera theatres; the best one can say of Cobelli's production is that it left the principals free of the dramatic impositions that sometimes go with those "engaged" grapplings. And as Iphigénie and Orestes were cast at the day's highest level, this proved a virtue.

In her first attempt at the former, one of the most sublime but also most taxing roles of the dramatic-soprano repertoire, Carol Vaness surpassed even the highest-pitched expectation. As one might have expected of a singer, versed in Handel, who is the world's foremost current Donna Anna and *Idomeneo* Electra, she compassed every facet of the music. The combination of taut-drawn line, freshly lustrous tone and chastely contained yet sometimes fiercely passionate expressivity was wonderfully apt.

Miss Vaness is at once a full-blooded and a grandly stylish Classicist; one could believe in her both as Clytemnestra's daughter and as a high priestess. Though her French delivery had evidently been studied with care, some phrases of recitative emerged less clear in delivery than others. The art of eloquent, emotionally affecting Gluck declamation is learnt through long experience; she must be encouraged to pursue it, and to take on Gluck's *Alceste* and *Armida* as well - since the days of Crespin, Gorr and Callas herself, no leading soprano has shown herself so well fitted for the task.

In this art she will no doubt profit from the example of her Orestes, of which role it would be hard to imagine a nobler exponent than Thomas Allen. Towards the end there were moments of slight pitch-slipping (tiredness?); for the most part Mr Allen made his high-lying phrases ring out with awesome force - not, of course, a matter of decibels but of focused vocal and dramatic artistry - and, even more important, with the ability to etch every syllable on the listener's consciousness. In two fearful cries of "Agamemnon!" he seemed to sum up the opera's psychological profundity.

London Theatre

Digging for Fire

David Murray

Rough Magic is a youngish Irish company, attractive and evidently very close-knit. The play they have brought from the Dublin Theatre Festival to the Bush is by one of their artistic directors, Declan Hughes, and directed by the other, Lynne Parker, and two of the actors here are founder-members. It would be easy to believe that each of the other five roles was written with its performer specifically in mind. They all play to one another with the heady ease of old friends, which forbids social show-off but does not preclude moments of asperity - just what *Digging for Fire* requires.

The play is two familiar plays at once: the *Remains* of College Chums that goes sour with home truths (softer as the night wears on and they get drunker), and the Defeating of Heroic Pretensions (an Irish favourite since *Playboy of the Western World*, though there are many European versions of it). The fluent naturalism of the writing and playing almost disguises the schematic character-list - the host couple, doctor and teacher, whose professional security has not extinguished old yearnings for something less trammelled; a brittle media pair, he in advertising and she a TV presenter; a vine-leaves-in-his-hair loose cannon, the statutory guy, and a fey but sensible young woman (Pam Bevin, greatly appealing) whose HIV-positivity is declared early but never explained.

We should have heard more about that, for the revelations we did get were dull stuff - conventional adulteries, and the falsity of a claim to literary fame. Various characters became convincingly cross, disabused or bitter as circumstances dictated, even with some vehemence, but no real blood was spilt; they were all too tame and nice for that. Hughes's writing for the detached gay (Peter Hanly) and the snuffed-out Dionysus (Darragh Kelly) left them bloodless too, visually well-cast but denied any interesting griefs to test them.

How Arthur (Richard) the advertising chap could be (as advertised) so successfully randy remained a mystery; but Gina Moxley captures her tell-type with prickly assurance, and Sean Kearns makes a decent, solid blunderer of the doctor-host. For his dispiritedly romantic wife Jane Brennan provides continual subtleties, wry and engagingly honest: this is an actress who could shoulder a whole TV series with aplomb.

The glum unspoken message of this Irish play seems to be that there's nothing Irish left among the trendy middle-class in Dublin. Many a Londoner might know every one of these people, and the reunion-hosts' highly visible looks - mostly paperbacks - emphasise the cosmopolitan point: Kinders of course, both the latest Martin Amises (a bit excessive?), the complete Nathaniel West, drugs-and-pathology studies, Christopher Hitchens - instead of Conor Cruise O'Brien - and a token, glossily-illustrated *The Irish Village*. In Dublin, the shock of painful recognition was probably sharper than anything we can feel.

Bush Theatre
Box Office: 061-743-3388

Complete Works of William Shakespeare (Abridged)

Malcolm Rutherford

This RSC production is so gloriously, relaxingly funny that it is especially to be recommended during the British election campaign, from which it is so different. It takes you through Shakespeare in two hours on the trot.

The RSC in question is not the Royal but the Reduced Shakespeare Company and comes from California. Its abridged version of the complete works of the bard has been around at the Edinburgh Festival and was seen briefly in London at the Lillian Baylis Theatre in 1990. It looks better than ever at the Arts.

The *Complete Works (Abridged)* is a pardonable title. *Romeo and Juliet* gets a good 25 minutes; *Hamlet* occupies almost the whole of the second act. Between them you have 16 comedies reduced to a five minute gush and the history plays treated as an American football match. As a famous historian wrote, the crown of England in the pre-Tudor period had become a football, so the analogy is apt: "the quarterback passes to the hunchback".

Antony and Cleopatra is set aside as one of Shakespeare's "geopolitical" plays. *Troilus and Cressida* is dismissed as obscure but, unlike *Two Noble Kinsmen*, not bad. Titus Andronicus is cooked up as *Titus Andronicus* and *Coriolanus* passed over because of dislike of the anus. There is a brief reference to the 164 comedies, a summary of which is threatened to be passed round the entire audience. In one way or another, most of Shakespeare is there.

Some of the jokes are not so much schoolboy ("Act 2" - "Gesundheit") as

positively PhD - like the cutting of one of Hamlet's central soliloquies "because it only shows the central weakness of the character". Also, some neat American playing with language - "when the cock crows" (not crows). These clowns have erudition to their fingertips and can (and do) play *Hamlet* backwards.

Apart from the wit, the triumph is in the exuberance of the playing. There are only three performers: Jess Borgeson, Adam Long and Reed Martin. Borgeson plays Hamlet and also the Shakespearean scholar whose ambition is to see a copy of the complete works of the bard in every hotel room. Long plays the girls' parts, like Juliet, with pantomime grace. Martin used to work in a circus, does a genuine fire-eating act and plays a tune by tapping his fingers on his jaw while the others are onstage.

The American ability to induce audience participation goes beyond the English. Without the slightest hesitation, the right side of the stalls agrees to incant "Get thee to a nunnery", the left side "Paint an inch thick", while the people in the "cheap seats" (i.e. the circle) let loose in unison with "Cut the crap, Hamlet. My biological clock is ticking and I want babies now" as an answer to Ophelia's problems.

As one of the performers says on the second go of the audience joining in: "That is much less than totally pathetic". Typical Californian understatement. I think it's terrific.

Arts Theatre W.1
Box Office 071-836-2132

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Hans Vonk conducts the Royal Concertgebouw Orchestra in Stravinsky's *Concerto in D*. Jolivet's *Flute Concerto* (soloist Jacques Zoon) and Tchaikovsky's *Third Symphony*. Repeated tomorrow and Fri (8718 345)

ATHENS

Concert Hall 20.30 First of a series of concert and ballet performances featuring artists from Russia: tonight's programme by the Vaganova Ballet School includes choreographies by Vaganova, Petipa and others, also tomorrow and Fri. Next Mon, Tues, Wed: ballets by Fokine, Petipa and others (722 5511).

BERLIN

Schauspielhaus 20.00 Zubin Mehta conducts the Berlin Philharmonic Orchestra in Messiaen's *Turangallia* Symphony. Fri, Sat, Sun

afternoon and Mon: Peter Maag conducts the Berlin Symphony Orchestra. Sun-evening Maurice André plays trumpet concertos (East Berlin 2080 2158). Philharmonie Kammermusiksaal 20.00 Kent Nagano conducts the Chamber Orchestra of Europe in Dutilleul's *Mystère de l'Instant*, Fauré's *Pelléas et Mélisande* and Frank Martin's *Ritke* settings. Sat and Sun: COE plays music by Stravinsky, Tchaikovsky and Richard Strauss (West Berlin 254800). Tomorrow in SFB Grosse Sendesaal: Berlin Radio Symphony Orchestra in a programme including Elgar's *Cello Concerto* (302 5054). Deutsche Oper 20.00 Ballets by Bejart and Balanchine. Tomorrow: Janacek's *The Makropoulos Case* (West Berlin 3410 249).

BRUSSELS

Palais des Beaux Arts 20.00 Piano recital by Radu Lupu. Fri: Ronald Zollman conducts Nielsen's *Second Symphony* (507 8200). Monnaie 20.00 Philippe Herreweghe conducts Pascal Dusapin's new music-theatre work *Medeamaterial*, plus Purcell's *Dido and Aeneas*, also Fri (219 6341). Théâtre National 20.30 Heiner Müller's play *La Bataille*, directed by Philippe van Kessel. Daily till Sat (217 0303).

COLOGNE

Philharmonie 20.00 Piano recital by Ivo Pogorelich. Tomorrow:

Maazel conducts the Bavarian Radio Symphony Orchestra (2801 071-82 8800). Coliseum 19.30 Jacek Kasprzyk conducts Il barbiere di Siviglia, with Michael Lewis as Figaro and Eirian James as Rosina, also Fri. Tomorrow and Sat: Monteverdi's *Orfeo* (071-836 3161).

FLORENCE

Teatro Comunale 20.00 Jan Latham-Koenig conducts Luc Bondy's production of *L'incoronazione di Poppea*. Also Fri and next Tues (277 9236).

LONDON

DANCE Sadler's Wells 19.30 Birmingham Royal Ballet triple bill, including new Oliver Hinde work, also tomorrow (071-278 8918). Covent Garden 19.30 Kenneth MacMillan's Royal Ballet production of *Manon*, starring Alina Astymirova and Irek Mukhamedov. Tomorrow: Britten's *Death in Venice* (071-240 1086).

MUSIC

Barbican 19.45 Kurt Masur conducts the Leipzig Gewandhaus Orchestra in an all-Stravinsky programme, including the *Four Last Songs* with Julia Varady. Tomorrow: Warsaw Philharmonic (071-638 8891). Royal Festival Hall 19.30 Simon Rattle conducts the City of Birmingham Symphony Orchestra in Debussy's *Jeux*, Elgar's *Faust* and Stravinsky's *The Rite of Spring*. Tomorrow: Prunella

Scala narrates Walton's *Facade* (071-82 8800). Coliseum 19.30 Jacek Kasprzyk conducts Il barbiere di Siviglia, with Michael Lewis as Figaro and Eirian James as Rosina, also Fri. Tomorrow and Sat: Monteverdi's *Orfeo* (071-836 3161).

MADRID

OPERA Tonight at 20.00 in the Teatro Lirico La Zarzuela, Antoni Ros Marba conducts Pier Luigi Pizzi's production of *Carmen*, with Teresa Berganza and Luis Lima. Final performance on Sun (429 8225).

CONCERTS

This week's events at the Auditorio Nacional de Musica include a song recital tomorrow by Maria Oran. This week's Spanish National Orchestra concerts (Fri, Sat, Sun) are conducted by Manuel Gaudí, and include a performance of Beethoven's *Third Piano Concerto* by Michael Levinas. Also on Fri and Sat, Gary Bertini conducts Mahler with the Cologne Radio Symphony Orchestra (337 0100). Tomorrow and Fri in Edificio Guizzo: Peter Maxwell-Davies conducts the Spanish Radio Orchestra and Chorus in music by Mozart and Maxwell Davies (581 7719). Tomorrow at the Teatro Alfil: flamenco evening with Manuel Sotolongo y Moraito (521 4296).

NEW YORK

THEATRE ● Four Baboons Adoring The

Sun: Peter Hall directs John Guare's new play about love, archaeology, mythology and family bonds (Vivian Beaumont, Lincoln Center, 239 6200).

● Guys and Dolls: revival of the 1950 musical. Currently previewing, opens April 14 (Martin Beck, 302 West 45th St, 239 6200).

● The Pity She's A Whore: John Ford's Jacobean tragedy transposed to 1930s Italy, in a production directed by JoAnne Akalaitis (Public, 425 Lafayette St, 598 7150).

● Grandchild of Kings: Harold Prince's enthralling adaptation of the first two volumes of Sean O'Casey's memoirs, set in a square in Dublin, with traditional Irish songs and dances (Theatre for the New City, 155 First Ave at 10th St, 477 7900).

PARIS

Palais Garnier 19.30 Ecole du Ballet de l'Opéra de Paris in a mixed bill of choreographies by George Skibine, Serge Lifar and Atilio Labis. Also Fri, Sat and Sun (4017 3535). Sat and Sun in Palais des Congrès: Ukraine National Ballet opens a two-week season (4068 0006).

ROME

Teatro Olimpico 21.00 Piano recital by Krystian Zimerman, with music by Chopin, Ravel and Szymanowski (323 4890). Teatro dell'Opera 20.30 Will Homburg conducts Adolf Hohenstein's production of *Tosca*, with Giovanna Casolla, Kristian

Johansson and Silvano Carroli. Repeated on Fri and Sun (468 3641).

STRASBOURG

Palais de la Musique 20.30 Thomas Fulton conducts the Strasbourg Philharmonic Orchestra in a programme including Weber's *Konzertstück* for piano (soloist François-René Duchable) and Milhaud's *Cantate Nuptiale* (soloist Anne-Marie Rodde). Repeated tomorrow (8837 6777).

Théâtre National 19.30 Les Amours Tragiques de Pyrame et Thisbé, a tragedy by the French poet-playwright Théophile de Viau. Daily except Sun and Mon till April 11 (8835 4452).

ZURICH

Opernhaus 20.00 Zoltan Pesko conducts Marco Arturo Marelli's production of Ligeti's *Le Grand Macabre*. Tomorrow: two ballets by Bernd Roger Bienert. Fri and Sun: La bohème. Sat: Nikolaus Harnoncourt conducts Jürgen Fimm's new production of *Fidelio* (262 0909).

Tonhalle 19.30 Erich Leinsdorf conducts the Tonhalle Orchestra in music by Haydn, Brahms and Richard Strauss, with Emanuel Ax soloist in Mozart's *Piano Concerto No 22*. Fri: Ax plays Schoenberg's *Piano Concerto* (201 1580). Tomorrow: Matt Haimovitz plays Saint-Saëns' *First Cello Concerto* with the Zurich Chamber Orchestra (252 1737). Sun: piano recital by Krystian Zimerman (261 1600).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2300, 2300-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0800-0900 (Mon) FT East Europe Report - weekly indepth analysis from FTTV

0900-0900 (Tues) Spiegel TV - the real world of documentary

2130-2200 (Tues) Media Europe - what's new in European media business

2130-2200 (Wed) FT Business Report - global business report with James Bellini

0800-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report

0800-0900 (Fri) FT Business Weekly

2130-2200 (Fri) Spiegel TV - Int Report

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0630-0600 (Fri) FT Business Weekly

SATURDAY

CNN 0900-0930 World Business This Week - a joint FT/CNN production

1900-1930 World Business This Week

Super Channel 1930-2000 FT Eastern Europe Report

SUNDAY

CNN 1000-1100, 1800-1830 World Business This Week

Super Channel 1800-1830 FT Business Weekly

Sky News 1330-1400, 2030-2100 FT Business Weekly

FINANCIAL TIMES

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Wednesday March 25 1992

It's tough at the Tecs

TO JUDGE by the FT's survey, published today, the men and women who run Britain's Training and Enterprise Councils are diligent, loyal and persuaded that on the whole this extremely ambitious project is going well.

That is the good news. For the government, and its successor, the bad news is that they want more money and greater flexibility to develop their programmes.

These are important messages that the politicians would be ill-advised to ignore. It was obvious to everyone but the government that its decision to cut for two years in succession and at a time of rapidly rising unemployment the funding of the two biggest programmes of the Tecs run the youth training and employment training schemes - was an approach best suited to the Monster Raving Loony Party.

One inevitable side-effect has been to pile pressure on the agencies which deal with some of training industry's most demanding customers, such as ex-offenders and the disabled. If Labour wins, the cuts will be more than restored.

The issue of flexibility is more complicated, because it goes to the very heart of the Tecs' main dilemma: what are they for?

Those who joined their boards from business, the public sector and trade unions, did so in the belief that their job was to improve training inside companies and to help nurture small business - hence the midweek word in the Tecs' titles. Some Tecs would rather not be in the business of training the unemployed at all; others merely think the balance of their tasks is askew.

Remedial work

In this case, the government is right and its critics wrong. If the Tecs are to deploy to maximum effect their mix of entrepreneurial and cross-agency skills, it must be part of their role to deal with those who are most in need of training, even where this involves heavy remedial work on reading, writing and numeracy.

The main problem seems to be that in its desire to account for the very large sums of money involved - approaching £2bn a year - the Department of Employment has felt obliged to adopt accounting procedures based on

crude monitoring of place numbers, which the Tecs find excessively bureaucratic.

Financial supervision is an increasingly familiar problem as government contracts out services, but it is not one which outweighs the benefits of managerial initiative, motivation and flexibility. So far the Tecs have not been given auditing procedures suited to their style and mission.

Measures of quality

Tecs should instead be funded at least partly by results, in terms of the qualifications their clients gain, or by other measures of quality achieved. Also if Tecs were subject to the kind of oversight the Audit Commission brings to public sector bodies, there would be other benefits. The data gathered could form the basis of an annual report, subject to scrutiny by a parliamentary select committee.

At present Tecs operate far too secretly for their own good. Audits would also provide useful comparative data for Tecs to consider their own performance.

For Labour, the FT survey contains three specific messages: that Labour is considered by most Tecs directors to be either a neutral or a benign force in training; that they do not want Labour's proposed tripartite supervisory body; and that the directors are divided on the merits of Labour's plan to charge a levy on companies which fall short of certain standards of training provision.

Neither of these Labour ideas is wrong in principle. Although an ill-designed levy scheme would be open to avoidance by the declaration of bogus or valueless training activities, it is an idea worth pursuing, especially at a time of constrained public expenditure.

As for a supervisory body, there is no doubt that Tecs need a clearer overall strategy and a more transparent link with government. Labour, however, must resist any temptation to play old-style tripartite politics with the Tecs: that was the mentality which destroyed the Manpower Services Commission, an earlier attempt at just such a body.

The Tecs remain fragile creatures attempting to blaze a trail in an area of British public policy where few honours have been won. They will need looking after by whoever wins the election.

Nuclear leaks

THE ACCIDENT at the Sosnovy Bor nuclear plant may have been a narrow escape for the people of St Petersburg. The release of radioactive iodine showed that the fuel in the RBMK reactor was damaged - and that means it could have come close to a Chernobyl-type explosion.

The incident also reminds the west of the need to help the CIS - and the other countries of eastern Europe - to make safe their huge legacy of dangerous Soviet-designed nuclear power stations. It is a worthwhile reminder because for the last few months nuclear specialists have been preoccupied with the task of making safe the stockpile of Soviet warheads, and they have neglected the civil nuclear sector.

Russia is too dependent on nuclear power to contemplate shutting down its reactors for the time being, even though the Ukraine plans to close the two remaining RBMK reactors at Chernobyl by the end of next year.

In the short run, therefore, the west needs to accelerate its programme of helping the CIS to operate the reactors as safely as possible, by retraining their demoralised staff and technicians and by installing modern control systems. Funds and technical assistance can be channelled through the new EC programme of technical aid to energy industries in the CIS. At the same time, the International Atomic Energy Agency needs more resources to expand its existing nuclear safety work.

Assistance should come not only

from western governments but also from the nuclear industry and equipment manufacturers. The order-starved companies take a schizophrenic view of the former Soviet Union. On the one hand they see a potential lifeline from contracts to rebuild or replace the dangerous Soviet-designed reactors. But there is also the potential nightmare of another accident like Chernobyl or worse, which would destroy any prospect of nuclear power re-establishing its credibility in western public opinion. Either way the industry has strong self-interest in adopting a generous attitude now.

Looking beyond immediate safety measures, it is clear that the 14 RBMK reactors in Russia and Lithuania must be shut down as soon as possible. The IAEA regards their design as intrinsically dangerous - something that even the most modern control system and the best bolt-on safety equipment cannot put right. (The other Soviet-designed reactors, the VVER model based on the western FWR, are relatively safe).

To enable the Russians to shut down the RBMKs, the west will have to provide technology to build new generating capacity, for example clean coal-fired power stations or even modern nuclear plants, and at the same time improve the appalling inefficiency with which Russians consume energy. In other words, western technical and financial assistance will have to encompass a far wider field than the nuclear industry if it is to help prevent another Chernobyl.

Gas explosion...

...causes major damage, as many have no doubt already remarked. The prime minister reacted to British Gas chairman Mr Robert Evans's 17.6 per cent salary increase by saying that he expects senior executives to exercise leadership in matters of pay.

This tight-lipped comment deserves an award for self-restraint, but it is ambiguous. Mr Evans could claim that in a year of falling profits, this is leadership. This claim would make as much sense as the routine defence offered by British Gas - that it must pay enough to hold on to talent. The bidding for 64-year-olds with a lifetime CV in a nationalised industry is hardly hectic.

Rarely since the early days of oil wild-cating has the ownership of holes in the ground excited as much high passion and low intrigue as during the tortuous four-month-old battle for France's Source Perrier, the world's largest mineral water company, which ended with an agreed settlement yesterday.

Nor has any recent takeover struggle exposed more clearly the complex forces at work in a Europe where long-established continental models of capitalism, with their tribal loyalties and interlocking networks of power, are forced to confront the rude imperatives of international markets.

To the Agnellis, Italy's foremost business dynasty, whose efforts to win control of Perrier have been defeated by a coalition between Nestlé, the Swiss food group, and powerful French backers, the message seems clear. Though they have made a handsome capital gain, it cannot compensate for their belief that they were victims of a French business establishment bent on showing that it controls entry into its backyard.

There is some truth in that view. However, it is far from the whole truth. Indeed, one of the many paradoxes of the Perrier affair is that it seems more likely to promote than to retard the modernisation of national capital markets and the erosion of barriers designed solely to protect special interests.

The affair is bound to be compared with the storm created by Mr Carlo De Benedetti's raid on the large Société Générale de Belgique four years ago. That bid, too, was foiled after an anxious local business establishment turned for salvation to a foreign white knight, France's Suez group - which also happened to be a leading adversary of the Agnellis in the Perrier battle.

However, there are important differences. One is that while Mr De Benedetti unleashed a shock assault on SGB from outside Belgium, the Agnellis had hoped to win Perrier by means of patient and friendly negotiation from the inside.

That approach enabled them in the past five years to become France's largest foreign investors and cement close ties there. None more influential than with Lazard Frères, the investment bank and BSN, France's biggest food group, in which Lazard helped the Agnellis acquire a 5.8 per cent stake.

Mr Giovanni Agnellis, chairman of the Fiat motor group, sits on Lazard's board, and his younger brother Umberto is a director of BSN, which the Agnellis have helped to expand in Italy. Meanwhile, Mr Michael David-Wall and Mr Antoine Riboud, chairmen respectively of Lazard and BSN, are directors of several Agnellis-controlled companies, in some of which BSN is a minority shareholder.

With friends like these, how could the Agnellis go wrong? The answer lies in a succession of tactical errors, which led them to trample on traditional French sensitivities while also ignoring important changes in the business climate.

Initially, the Agnellis moved stealthily, acquiring control of 94 per cent of Exor, the publicly quoted holding company which owns 35 per cent of Perrier, the Chateau Margaux vineyard and some Paris property. But after they launched a takeover bid for two-thirds of Exor in late November, things started to unravel.

Partial bids are still legal in France; indeed, they were enshrined in stock market legislation only three years ago at the insistence of French industry, which argued that

The Agnellis' failure in the battle for Perrier reveals tactical errors in a changing business climate, writes Guy de Jonquières

Dynastic hopes fall flat in France

It could not otherwise match well-heeled international acquirers in takeovers. However, the mood has changed radically since, as evidenced by the French finance ministry's recent plans to make 100 per cent bids mandatory.

An early clue was the protests by minority shareholders in the Au Printemps department store chain that they were disadvantaged by a partial bid by the Pinaut conglomerate last year. The Agnellis stirred up a much more troublesome dissonance in Suez, which objected that their FF1,320 bid undervalued its 10 per cent stake in Exor.

Though they hastily raised the bid to 100 per cent, that was not enough to mollify Suez. It approached Nestlé, which began buying shares in Exor and Perrier.

The Agnellis, meanwhile, compounded their error by alienating BSN and Lazard, which has long used its formidable network of government and business contacts to dominate the French merger scene. Mr Riboud was uneasy that the Exor bid would prompt the Agnellis to challenge BSN's position in mineral water. He grew still more alarmed when the Agnellis hinted that their longer-term target was BSN itself, where the 73-year-old Mr Riboud has no clear successor.

That prompted Mr Riboud to co-operate closely with Nestlé and Lazard to thwart the Agnellis' designs on Perrier. After efforts to persuade the Italians to surrender their claims on the mineral water company failed, Nestlé and Suez launched a bid for it.

Though Lazard had advised the Agnellis on earlier French investments, they did not involve it in their overtures to Exor, apparently believing that they were well-enough established not to need help. Spurred by the Agnellis and confronted with a threat to the interests of BSN, with which Lazard has intimate ties, the bank aligned itself with the Nestlé-Suez camp.

In spite of these setbacks, the Agnellis might still have hoped to soldier on. With French allies, notably the Saint Louis paper and sugar group and Worms, a family-run holding company, they controlled 48.8 per cent of Perrier shares and 49.5 per cent of the voting rights. However, three other factors were working against them.

One was the high-powered public relations campaign mounted by the BSN/Lazard camp, which effectively branded the Agnellis as menacing interlopers and Nestlé as the acceptable face of French capitalism. That was despite the fact that the management of Exor and Perrier regarded the Agnellis' approaches as friendly and the Nestlé-Suez bid as hostile.

Just as remarkably, the campaign succeeded in portraying Nestlé, a company from a non-EC country

Perrier's sparkling settlement

● Nestlé and Suez to increase offer for Perrier from FF1,475 to FF1,700 per share.

● Exor and Société Générale agree to sell their Perrier holdings to Nestlé-Suez at the new bid price.

● If not, an Agnellis investment company which holds 39.8% of Exor agrees to bid jointly with BSN for Exor at FF1,450 per share, but to pay for first 51% of shares generated with the fees divided between BSN and BSN in ratio of five to one.

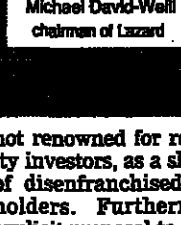
● Exor and Société Générale to pay Saint Louis, an Agnellis ally, FF1,530n plus interest for Perrier stake and FF1,530n for agreeing not to pursue court appeal.



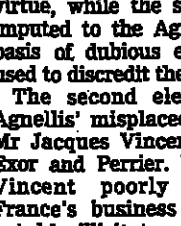
Giovanni Agnellis
chairman of Fiat group,
also sits on Lazard board



Antoine Riboud
chairman of BSN



Michael David-Wall
chairman of Lazard



Perrier

not renowned for respecting minority investors, as a shining champion of disenfranchised French shareholders. Furthermore, Nestlé's explicit proposal to break up Perrier was magically transformed into a virtue, while the same intent was imputed to the Agnellis - on the basis of dubious evidence - and used to discredit their bona fides.

The second element was the Agnellis' misplaced confidence in Mr Jacques Vincent, president of Exor and Perrier. Not only is Mr Vincent poorly regarded by France's business establishment, but his illicit transfer of 13.8 per cent of Perrier shares from the company's treasury to Saint Louis indirectly led to his allies' nemesis.

Challenged by Nestlé, the transfer was annulled by a Paris commercial court last week, depriving the Agnellis of almost a third of their Perrier votes.

That crucial defeat highlights the central importance of the third element - the role played by France's takeover rules, which were repeatedly put to the test during the battle. Dating only from 1985, the rules are still immature, while the organisations charged with implementing them - notably the Commission des Opérations de Bourse (COB) and the Conseil des Bourses de Valeurs (CBV), have yet to achieve the standing acquired over many years by Britain's Takeover Panel.

None the less, the regulations pro-

vided a framework of a kind completely absent in Belgium at the time of the SGB battle. Not only were they enforced throughout the Perrier battle, they were invoked energetically by Nestlé's allies in the French business establishment, who strove to present themselves as the upholders of transparency and the rule of law, while stigmatising the Agnellis camp as exponents of dubious double-dealing.

Intentionally or not, support from such influential market operators can only serve to entrench the legitimacy of regulatory reform. At the very least, the Perrier affair seems likely to become a benchmark against which the conduct of future takeover battles will be judged.

That said, the French market for corporate control is still a long way from the standards of openness of the Anglo-Saxon world. Not only does state ownership envelop a wide swathe of the productive economy, but publicly-quoted companies remain better protected against takeover than their Anglo-Saxon counterparts. Extensive cross-shareholdings encourage corporate solidarity against external attack, while regulatory reform has yet to eliminate a number of poison pill devices.

More than in any other European country, the system is bound together by the cultural affinities of a powerful technocratic élite. Straddling the commanding heights of the public and private sectors, its members still possess a formidable capacity to coalesce in support of the perceived national interest - above all, when "strategic" industries are at stake.

That the government did not seek to intervene directly to keep Perrier in French hands owes much to the fact that powerful members of the élite favoured its acquisition by Nestlé. Significantly, when the Agnellis' opponents were casting around for white knights, they specifically excluded US soft drinks companies including Coca-Cola and PepsiCo on the grounds that they would not be considered "legitimate" bidders in France.

Equally, few knowledgeable observers in Paris doubt that if an external threat were posed to the independence of a blue-chip company, with an influential chairman - such as BSN - strenuous efforts would be made to arrange a "French solution".

How far they would succeed, however, is an open question. The efficacy of such defences is being gradually eroded by time and the logic of the government's own policies. It can no longer legally block takeovers by bidders from other EC countries, while its ability to influence state-owned companies will diminish, as their need for fresh capital forces privatisation.

Perhaps the most important agent of change, however, is the government's declared ambition to transform Paris into a truly international capital market and a more important source of finance for French industry. That will depend heavily on attracting foreign investors, who are unlikely to participate enthusiastically if they suspect that protection of local vested interests remains a priority.

These divergent impulses are bound to create tensions and unpredictability. The many peculiar features of the Perrier battle make it an imperfect test of current French attitudes. Perhaps the safest verdict is that France is a less open country than the Agnellis hoped when the affair began, but less closed than they believed when it ended.

Edward Mortimer

Cost of Russia's Falklands

Stalemate over Japan's northern territories must end



FOREIGN AFFAIRS

A British diplomat visiting Argentina recently was talking about Russia and Japan. He explained that the main obstacle to better relations between the two countries is the continued occupation of the Japanese "northern territories", seized by the Red Army in the last days of the Second World War. It was hard, he added, to see why Russia was so determined to hang on to them: a handful of small, windswept, almost uninhabited islands, of no economic importance except as a means of claiming an enlarged fishing zone.

For some reason, his audience began to giggle.

The cost of retaining the Falkland Islands is not an issue in the British election campaign, though perhaps it should be. We are, after all, in the middle of commemorating the 10th anniversary of the Argentine seizure of the islands and the war to win them back. Memories of that struggle and of those who died in it are too fresh for any political party to risk reopening the subject.

The cost of hanging on to the Japanese islands certainly should be an issue in Russian politics. Japan has made no attempt to recover them by force, and is most unlikely to do so, but has been firm and consistent in refusing to accept the *fait accompli* of 1945. It restored diplomatic relations with Moscow in 1956, and by the late 1970s had become one of the Soviet Union's leading trading partners in the west.

It has even been willing, in the current crisis, to provide humanitarian aid for the Russian population. But there is still no peace treaty between it and the Soviet Union (or Russia), and Japan has drawn the line at economic aid.

Economic and political issues, it says, cannot be separated.

Russia is desperate for economic aid. There seems to be something like a consensus in the west that it should get it. Two weeks ago, when former US President Richard Nixon's memo denouncing the US's "pathetically inadequate response" to the Russian crisis became public, President George Bush did not reply that much more generous aid would be inappropriate, but said, in substance, that the US was broke and the effort to help Russia must be a multilateral one.

In any such effort, Japan would be expected to be a significant contributor. The Japanese are well

The Soviet Union only declared war on Japan on August 8, 1945 - two days after the bombing of Hiroshima - apparently with the sole object of helping itself to Japanese territory.

Japan did, in the San Francisco Peace Treaty of 1947 (which the Soviet Union refused to sign), "renounce all right, title and claim to the Kurile Islands". But the treaty did not define the limits of the islands.

It is reasonably clear that Japan understood the phrase to refer to the islands it acquired by an exchange of territory with Russia in 1875, and not to the islands of Etorofu, Kunashiri, Shikotan and the Habomais, none of which had ever belonged to any country other than Japan before 1945. It is these latter islands which Japan still regards as its own "northern territories".

Politically, Mr Yeltsin is constrained by the vested interests of some 15,000 Russian civilians who now live in the islands - many of them providing services to the military garrison - and by the views of the armed forces, who regard the islands as strategically important.

The rest of the world has so far taken little interest in the dispute. It is time for that to change. If Russia's economic salvation is indeed a matter of global security (which, given the size of the country and the weapons it contains, it surely is), and if this dispute is holding up a global effort to help Russia, then there must be a global interest in finding a way round it.

Japan, it seems, is not in a hurry to obtain physical possession of the islands. It wants its sovereignty to be recognised. That leaves scope for compromise on timing, and for mediation by a third party whom both sides would trust. Another job for the US secretary of state, Mr James Baker, perhaps?

National pride makes it hard for any country to yield territory just because it is strapped for cash

aware of this and talk unofficially of putting up one-third of a putative multinational fund which could total as much as \$100bn. But, they say, there must be a solution to the islands problem first.

So the islands may be the key to Russia's economic future. What is holding President Boris Yeltsin back from a deal? A mixture of pride, principle and politics. National pride makes it hard for any country to yield territory just because it is strapped for cash.

The principle involved is that the territorial settlement at the end of the Second World War should not be questioned, because there are too many canals of worms to be opened - especially the borders of Poland, east and west. Yet it is highly questionable whether the islands can be regarded as part of that settlement.

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NOTICE IS HEREBY GIVEN that, in accordance with the provision of the Trust Deed dated 18th October, 1984 between Advantest Corporation (the "Company") and The Bank of Tokyo Trust Company as Trustee, under which the above-described Bonds were constituted, the Company has decided to exercise its right to, and shall, redeem on April 24, 1992, all of its outstanding Bonds at a redemption price at par of the principal amount thereof, together with accrued interest to such date of redemption which will amount to U.S. \$10.78 per \$5,000 principal amount of the Bonds.

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On and after April 24, 1992, interest on the Bonds will cease to accrue. The Bonds may be converted into shares of Common Stock of the Company at the conversion price (with Bonds taken at their principal amount translated into Japanese Yen at the rate of Yen 248.00 equals U.S. \$1) of Yen 6,294.00 per share of Common Stock. The Company's Common Stock is issuable only in Units of 1,000 shares or integral multiples thereof. A cash adjustment will be paid for any fraction of a Unit.

Each bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unexpired coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a notice of conversion (the form of which notice is available from any of the Conversion Agents). SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON APRIL 24, 1992.

For the information of the bondholders, the reported closing price of the Common Stock of the Company on the Tokyo Stock Exchange on March 18, 1992 was Yen 2,770 per share. The aggregate principal amount of bonds outstanding on March 18, 1992, was \$2,805,000.

Advantest Corporation
By The Bank of Tokyo Trust Company
as Principal Paying Agent

Dated: March 25, 1992

Many would say that if Mrs Margaret Thatcher is a conviction politician, the convictions are those of Friedrich von Hayek, who died on Monday at the age of 92. Yet the conclusion would be unfair to both.

Although the former UK prime minister was a great admirer of the late economic philosopher, Hayek mainly provided articulation and confirmation of convictions Mrs Thatcher had already reached. The admiration was reciprocated, yet there was much in his writings that some would see to be at variance with Thatcherite practice.

Friedrich August von Hayek was born in Vienna on May 9 1889. His father was a professor while the imperial city was enjoying its celebrated sunset. Brahms had only recently died, and Freud had yet to publish his major works. Hayek's own career began in the civil service, and after holding academic posts in Vienna he came to the London School of Economics in 1931.

Recalling his arrival, Lionel Robbins subsequently wrote: "I can still see the door of my room opening to admit the tall, powerful, reserved figure which announced itself quietly and firmly as 'Hayek'". His lectures were so successful that the school's director, William Beveridge, suggested that he remain as

Tooke Professor, a post he held until 1950. Hayek brought a whole host of cosmopolitan contacts to the LSE. He was, for instance, instrumental in the appointment of Sir Karl Popper, the philosopher and author of *The Open Society*.

Although Hayek's later career took him first to Chicago and then back to Austria and Germany (his last years were spent in Freiburg in Breisgau), he retained his British nationality (acquired in 1938), and he remained a close observer of the British scene. He was a joint winner of the Nobel Prize for economics in 1974. He was twice married; he leaves a widow, Helene, and a son and daughter.

Hayek's fortunes teach us a great deal about intellectual fashions. During the 1930s he was mainly known for technical economic studies, which were at the time overshadowed by the new Keynesian theories on unemployment and economic policy. One conclusion from that period, recently discredited, is that market institutions could not just be grafted on to state socialism, as mainstream economists long believed. Hayek's greatest intellectual regret for those years is that he never wrote a full-scale critique of Keynes's *The General Theory*. He had previously written a long review of the first volume of

Champion of liberty and law

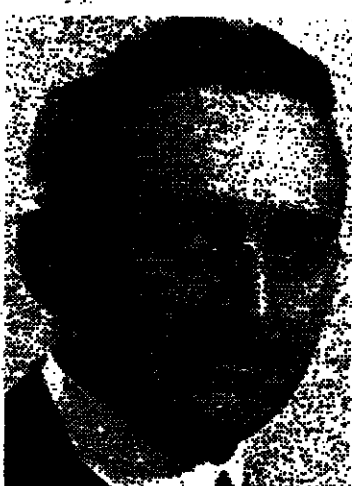
Samuel Brittan assesses the work of the late Friedrich Hayek

Keynes's earlier *Treatise on Money* — only to be told by Keynes that the latter had changed his views. This experience led Hayek to suppose that "The General Theory" was just another "tract for the times". In the 1940s Hayek became a hate figure to those on the political left because of his onslaught on centralised economic planning and his insistence on the links between political and economic freedom in his best-selling *Road to Serfdom*. The book is said to have influenced Winston Churchill's controversial 1945 election broadcast about the threat of a "Gestapo" under socialism. It is less well known that Keynes sent Hayek a letter expressing his deeply felt agreement with at least some of the argument.

Hayek was not a charismatic public figure. His brief post-war notoriety was followed by his most important constructive works on the foundations of a free society were written. Indeed, I was first attracted to his writings by his concern, voiced in *The Constitution of Liberty* (1960), "for that condition of man in which coercion of some by others is reduced as much as possible".

Finally, following his Nobel prize in 1974, he emerged as a cult figure of the radical right — which did neither side too much good. For there was far more to Hayek than the demolition of socialism and the standard case for free markets. In presenting him as a revered thinker with a complete system, his followers may have made his work neater, simpler and less interesting than it really was.

Although Hayek was far too shrewd to overrate the Nobel award, for one reason or another the years following it witnessed a rejuvenation. Among political theorists and sociologists critical of the new right, he was studied more seriously than the more fashionable economic technicians. But he took this adulation with a large pinch of salt and was no more a Hayekian than Keynes was a Keynesian. Hayek was unashamedly, in the 1930s and as much for academic as for political reasons. At a time when most go-ahead economists were raring to equip themselves with forecasting models and computer print-outs, Hayek — in con-



Hayek: admired by Thatcher, but never really a conservative

trast to Milton Friedman — seemed an archaic thinker, preoccupied with ideas such as the limitations of human knowledge and the problems that economists would have if they tried to ape the natural scientist. But in the longer haul the contrast did not necessarily tell against Hayek. A disadvantage of recent methodological orthodoxy is that many economists have acquired a vested interest in the existence of stable, discoverable numerical relationships between phenomena such as income and consumption, or short-run changes in the money supply and the price level. Hayek warned that one could not guarantee the successful discovery of such relationships, but that scientific method could still be applied to predict certain general features of interacting systems — as it is, for instance, in biology and linguistics.

His insistence that, while inflation is a monetary phenomenon, there is no such thing as "the quantity of money", and no sharp boundary between money and other financial assets, has stood the test of time. The experience of the British government, which has changed its view of monetary targets so much and to so little avail, was much less puzzling to a Hayekian than to a true monetarist believer. So, too, was the high unemployment cost of reducing inflation, which Hayek insisted was inevitable while labour markets were dominated by the collective bargaining mentality.

Hayek's defence of the market system was subtly different from that of many economists. Whereas mainstream economists have been preoccupied with the optimal allocation of resources in given conditions, Hayek was concerned with the effect of the market system on



Hayek: admired by Thatcher, but never really a conservative

the evolution and stability of society. He was interested in markets as examples of human institutions, like language or law, which have evolved "as a result of human action, but not of human intention".

He insisted that wants, techniques and resources are not given, but are constantly changing — in part because of the activities of entrepreneurs who open up possibilities which people did not know existed before. The dynamic and entrepreneurial aspect was also emphasised by another economist of Austrian origin, Joseph Schumpeter, thus providing a so-called "Austrian" critique of mainstream neo-classical economics, which overlaps with the objections of "radical" political economists.

According to Hayek, a market system is a discovery technique. No computer can predict the emergence of new knowledge, original ideas, or innovations — and people's reactions to them.

His scepticism about the use of econometric relationships was based on a wider epistemological view. For he insisted that the most

important kind of knowledge was not of propositions or theories, but of practical skills and dispositions governed by rules which we may imperfectly discover afterwards, but not formulate in advance.

For Hayek the cardinal sin of our times was something known by the ungainly label of "constructivism". This was akin to what Michael Oakeshott called "rationalism", and is the error of believing that any order we find in society has been put there by a designing mind — and can be, accordingly, redesigned from scratch.

Hayek was very far from believing the conventional bourgeois platitudes. He never imagined that there was anything just in market rewards. These depended on an unpredictable mixture of effort, ability and luck. Quite apart from the adverse economic consequences, it was not desirable even to try to reward merit through public policy, which would involve some authority deciding how much merit and effort a task had cost, and how much of a person's achievement was due to outside circumstances.

But, characteristically, Hayek spooled a splendid and heretical contribution by insisting that any public policy towards the distribution of income and property (beyond the provision of a very basic social-security minimum) involved political assessment of merit and was thus incompatible with a free society and the rule of law.

However, Hayek did not in fact provide any easily recognisable criteria for identifying state interventions of the harmful type. The free-market arguments in *The Road to Serfdom* were based on the incompatibility of central planning with personal liberty. In subsequent years Hayek approached the issue indirectly. He argued, especially in *The Constitution of Liberty*, that the main condition for a free society is what he called "the rule of law". By that he meant a presumption in favour of general rules and against discretionary power. He attempted to derive from this conception not only the fundamental political and legal basis, but also the economic policies, of a free society.

Many writers of the most diverse political persuasion accepted that general rules were an important protection — perhaps the most important single protection — for freedom. But Hayek was criticised for suggesting that general laws were a sufficient condition for a free society. Many policies involving a high degree of coercion can be imposed by general rules — for example, a ban on the teaching of evolution or on any literature or music which flouts the principles of Marxist-Leninism. There is no one philosopher's stone for minimising coercion in society.

Hayek's concern to restore a government of laws rather than men can be seen from his later writings which warned of the degeneration of democracy into a struggle for spoils among competing groups. He saw the source of interest-group domination in what he called "majoritarian" or unlimited democracy. This is the belief that a government elected by a majority of voters (usually a plurality) should be able to enact what it likes without any check — a system which Lord Hailsham has termed an elective dictatorship.

Some of Hayek's own constitutional proposals struck even his admirers as far-fetched. But their underlying aim was important. It was to recover an older idea of a state, which has no purposes of its own, but provides a framework of rules and arrangements under which people can pursue their own individual aims without getting in each other's way. This ideal — which is a long way removed from the practice of any modern government, even of the radical right — has been labelled by Oakeshott as a "civil association", as opposed to the more usual idea of the state as an "enterprise association" with its own aims and purposes. The close similarity of the later work of both Hayek and Oakeshott, pursued in relative isolation, is a theme which deserves a study of its own.

There were great ultimate differences between Hayek and others who shared a similar outlook. Unlike most classical liberals, Hayek's espousal of liberty turned out to be based neither on ultimate judgments, nor on considerations of welfare, utility or happiness. He did not even accept the methodological individualism of most mainstream economists. For him, the key to institutions was natural selection among competing traditions.

This evolutionary approach remained in the background in the classic politico-economic works of his middle period. But its roots went back to his student days when he was as concerned with philosophy and biology as with economics. The evolutionary outlook landed Hayek with problems. For it made it difficult to criticise any social order (eg Stalinist Russia) which was not visibly dying out. Hayek's refuge in evolution was not just idiosyncratic, but can be seen as a response to the failure of attempts to build deductive systems of morality which will apply to specific cases. His own inability to resolve the ultimate conundrums of human conduct should not obscure the range of his achievements. Hayek's writings have asserted the case for general rules over discretionary authority. They have exposed the misleading identification of a liberal democracy with the divine right of temporary majorities. They have demonstrated the connection between economic and personal freedoms. They have shown that the domination of both the political and economic marketplace by interest group struggles is a source of evil; and they have explained why pecuniary rewards neither can nor should reflect merit. In all these matters Hayek — like Keynes or Friedman or the American philosopher John Rawls or other such seminal figures — is best treated as an intellectual agent provocateur rather than a pundit with all the answers.

OBSERVER

The test of tradition

Are Britain's big banks and insurance companies examples of good corporate governance, or class-ridden institutions run by gentlemen employing players? The question is prompted by the sight of the orderly succession at Lloyds, arguably Britain's most successful high street bank.

In any other business, Brian Pitman, Lloyds' chief executive, might have been expected to be rewarded with the chairmanship given the sterling job he has done. However, Lloyds has never picked a chairman from its own management, and as at the other clearers it is only relatively recently that its managers have been given seats on the board. The cerebral Sir Jeremy Morse is handing over to Sir Robin Ibbot, an older ex-ICI man, with the clear implication that if Sir David Walker, the outgoing chairman of the SIB, does not blot his copybook, he will eventually get the job.

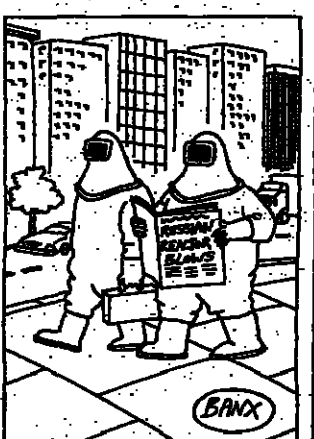
Lloyds' behaviour is not unusual. Midland Bank tends to pick industrialists as its chairman and NatWest specialises in country land-owners. The Bank of Scotland's Bruce Patullo and Barclays' John Ginton are rare examples of career bankers who have made it into the officers' mess. The big insurers are even more inbred. General Accident's chairman — the Earl of Airli — doubles up as the Queen's Lord Chamberlain. Sun Alliance is headed by Henry Uvedale Ambrose Lambert, a scion of Barclays, Commercial Union's boss is a Baring and Charles Hambro heads GRE.

The traditional arguments for employing such toffs is that their institutions need statesmanlike figures who know their way around Whitehall as well as the City. Creative tension is one thing but the danger of promoting a strong chief executive like Pitman is that he might second-guess his successor. Separating the role of chairman and chief executive seems de rigueur these days. But the City's big financial institutions are hardly ideal role models. NatWest's Lord Alexander and the TSB's Sir Nicholas Goodison are typical bank chairmen, yet their

institutions are struggling. The same is true of most of the big companies. Lloyds Bank is one of the big City firms to have got the mix right. Given Sir Jeremy Morse's record, one must assume that he and his board have made the right choice now.

Crown of willow

Now that Albania has rejoined the democratic ranks, it might contemplate restoring the monarchy. As the Balkan nation once offered the throne to cricketer and all-round athlete, C B Fry, Albania might contemplate giving the crown to one of England's current test team fighting for the World Cup this morning. But which cricketer should they choose? King Gladstone (Small) has a certain ring, which cannot be said of King Derek (Pringle) or King Chris (Lewis). Surely the ideal candidate is one close to retirement who has the drive



"Well, it's certainly taken my mind off the election"

and personality to unite the Albanian people? Long live King Ian Botham.

Patriotic gesture

Three cheers for Lord Sterling of Platow. While the chairman of P&O may be a property developer at heart, when it comes to the national interest he can be relied upon. He wants to remove the restriction in the company's Royal Charter on the amount of P&O stock that may be owned by overseas interests. But he has reassured Her Majesty's Government, formally, that "the P&O fleet will, as always, be available

for the defence of the Realm".

Lord Sterling, who knows more history than most company chairmen, tells me that it was Sir Thomas Sutherland (one of the founders of the Hongkong and Shanghai Bank) who inserted the condition in 1903 that the company should "remain a British concern in name and reality". The Germans were playing up a bit at the time. Rather surprisingly, P&O does not charge the government for having its fleet permanently on call. Perhaps it should.

A friend in need

Poor old David Dinkins. It is a sure sign that the hapless mayor of New York is in deep trouble when he has to ask a Rockefeller for help. The black mayor, who seems to stumble from one calamity to another, needed a new deputy, so he called in David Rockefeller, one of the banking world's most prominent power brokers. Rockefeller, whose stable of proteges is rarely bare, didn't take long to find the right man — Barry Sullivan, who stepped down from the chairmanship of First Chicago in December.

Sullivan used to work for Rockefeller's Chase Manhattan — before moving up to Chicago. Although he may be a reassuring name to New York City's nervous bankers, his record at First Chicago seems, in retrospect, as mixed as Rockefeller's own career at Chase.

It all adds up

Interviewing three applicants for his chief accountant's job, a small-business owner gave them a test by handing each the latest year's trading details, and asking what profit he'd made.

The first candidate fairly swiftly named a figure. "Thanks," said the company chief. "I'll let you know soon."

The second said he'd prefer to take the accounts home and analyse them overnight. The chief agreed, adding: "Call me tomorrow."

The third didn't even look at the accounts, but simply asked: "What profit do you want to make?"

"Can you start Monday?" the chief said.

Aid needs a new deal, not either/or approach

From Mr David Jones. Sir, Edward Mortimer's interesting article, "Refugees and wasted resources" (March 11), says the view that refugees need more "development" rather than "relief" aid from the UN High Commissioner for Refugees (UNHCR) and the non-governmental organisations (NGOs). I would like to take issue with this either/or approach.

Oxfam believes that refugees and displaced people need a new deal altogether. Not only should more and better aid be available for both development and relief needs, but also greater political priority and more resources should be devoted to finding the durable political solutions necessary to tackle conflict, repression, hunger, and economic collapse — the main causes of mass human displacement.

When enlightened self-help development programmes for uprooted people are possible, they are clearly of great value, as Oxfam has learned from the wide variety of initiatives it has supported. Certainly, governments should be encouraged and helped to provide such opportunities.

The reality, however, is that very few governments are prepared to allow large numbers of refugees to compete with the local labour force, to take over land, or to have unrestricted movement. Agencies like Oxfam, which are mandated to respond to acute human need, are often faced with little option but to help provide basic needs while a durable political solution to the cause of displacement is sought.

Surely, informed debate should also focus on the need for all concerned — NGOs, UN agencies, academics, and governments — to press for improved conflict mediation and resolution, for real resources and clout to back the new UN Humanitarian Co-ordinator, for systems of government which are able to resolve societal conflict peacefully, and for effective food security strategies. We agree that a civilised

Economic options for industry — and the cold water horror

From Mr Ian R Fox. Sir, Your paper's comment and assessments of the Labour party's budget proposals are objective insofar as they are based on theoretical economics. There is, however, from an industrial viewpoint, a choice to be made in budget terms between the two main parties when the key facts are considered.

The UK and western economies are mature markets and, therefore, future rates of economic growth are likely to be downwards from those of the last 30 years.

Any recovery in the UK will be consumer and not investment nor export led. The rate of corporation tax and weakness of world markets prevent it being otherwise.

The southern half of the country, through commitment to the housing market and mortgages, has been hardest hit in recession. Potentially

this is the engine for recovery in the UK, but little or no comment is made on the effect of the Labour party proposals on this.

The shadow chancellor's proposals for national insurance and income tax must surely represent the largest proportional increase in taxation history.

They are, therefore, highly significant, as the proportional effect will have as great an impact as the absolute numbers. At a stroke the proposals renege an effective standard income tax rate of 34 per cent and put many taxpayers back to where they were in 1979.

There is, therefore, a real choice for the electorate to vote either for a redistribution of wealth now or long-term improvements through wealth creation.

The impact of these choices needs to be spelt out and

debated by commentators and, one hopes, politicians. Ian R Fox, group finance director, Wagon Industrial Holdings, Halesfield, Telford, Shropshire TF7 4PB

From Mr C R Baker. Sir, On Saturday I read with alarm Mr Major's wish to reduce inflation to zero in the next parliament, assuming the Conservatives are returned with a majority.

As a life-long Conservative who is not enjoying Mr Major's "if it ain't hurting, it's not working" routine, I view with horror the effect this cold water treatment will have on our loyal followers and will not now vote Conservative. C R Baker, c/o Bechtel House, 245 Hammersmith Road, London W6 8DP

accompanying article on Nigeria entitled "An urgent need for debt relief". Edwin R Lim, director, Western Africa Department, The World Bank, Washington DC, US

Not much of a stimulus

From Mr Dan Bunting. Sir, I have noticed recently that governments in the English-speaking economies, when increasing their borrowing requirements, are apt to refer to the process as providing "a net fiscal stimulus".

There are three ways of running a public sector borrowing requirement and during my career I have seen all of these in operation. Under the most liberal regime, part or all is financed by borrowing from banks, or indeed from the central bank, this process being referred to colloquially as "printing it".

I am able to recall long strategy meetings during the 1970s when gilt-edged specialists engaged in heated debate

regarding the exact extent to which the government would fund its deficit or simply print the difference.

I think it is uncontroversial that financing by such means expands money supply and hence economic activity or the price level. Indeed, if the US economy should fail to respond to successive reductions in interest rates ("pushing on a piece of string"), then it must surely be by this means that the Federal Reserve will avert serious depression.

Now for the sake of clarity let us move to the opposite process. Under this mode, the government runs a deficit; finances it more conservatively, by means of bond issues; and in fact does more than this, and "over-funds" the deficit, by issuing more bonds than necessary.

I seem to recall this in operation during one of those phases when a socialist government, in reaction to early excesses, embarked upon exaggerated fiscal rectitude. I think it is uncontroversial that this process, like any process of asset sale or the liquidation or avoidance of borrowing, mops up liquidity and therefore reduces money supply and economic activity or the price level.

We now turn to the present. It seems that the present vogue is for governments neither to "print" nor to over-fund, but to fund exactly, by means of bond issues. This process neither stimulates nor depresses the economy; the effect on credit creation is neutral. The only effect is to transfer resources into government spending — in order to buy votes — at the expense of other activities such as private sector investment or exports.

In short, we eat the seed corn at the expense of our children. Dan Bunting, investment strategist, Matheson Securities, 16 St Helen's Place, London EC3A 8DE

Looks good

From Mr D Coch. Sir, Re the FT's new look — I like it. D Coch, Coster Aerosols, Babbage Road, Stevenage, Herts SG1 2EQ

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Han Yang Chemical Corporation

(Incorporated in the Republic of Korea with limited liability)

Notice

to the holders of the outstanding
U.S. \$56,000,000

3 1/2 per cent. Convertible Bonds due 2006
(the "Bonds")

Han Yang Chemical Corporation
(the "Company")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the dividend in shares with the ratio of 0.06 share per share was approved by the general meeting of shareholders held on 29th February, 1992. The record date for the dividend was 31st December, 1991. Pursuant to the provisions of the Trust Deed constituting the Bonds, the 3 1/2 per cent. interest on the Bonds has been adjusted as a result of the dividend in shares from Won 15,352 to Won 14,888 effective from 1st January, 1992 (the date after the record date for the dividend).

25th March, 1992

Han Yang Chemical Corporation

Industrial Development Corporation of South Africa Limited

8 1/2 per cent. Bonds of 1985/1992

(Private Placement)

Redemption as per May 1, 1992

According to 3 of the Terms and Conditions of the Bonds all Bonds will be redeemed at par on May 1, 1992.

The Bonds will be paid at

Commerzbank Aktiengesellschaft, Frankfurt/Main and its branch offices in the Federal Republic of Germany

The Bonds shall cease to bear interest as per April 30, 1992. The coupons as per May 1, 1992 will be paid separately.

Sandton, March 1992

Industrial Development Corporation of South Africa Limited

NOTICE TO THE WARRANTHOLDERS OF ODAKYU ELECTRIC RAILWAY CO., LTD.

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company (the "Shares") issued with

U.S. \$150,000,000 2 1/2 per cent. Notes 1992

U.S. \$150,000,000 4 1/2 per cent. Notes 1993

"Adjustment of Subscription Prices"

Notice is hereby given that the Company has resolved at the meeting of the Board of Directors held on 12th March, 1992 to split the Shares (the "Stock Split") owned by the shareholders appearing on the register of shareholders of the Company as at 17 hours on 31st March, 1992 (Japan time) at the rate of one point zero five (1.05) Shares to one (1) Share held by them; provided, however, that the fractions of a full Share occurring upon such Stock Split shall be sold as a whole and the proceeds of the sale shall be distributed to the shareholders entitled thereto in proportion to their fractional interests, and as a result of such Stock Split the Subscription Prices for the captioned two Warrants shall be adjusted as follows:

1. Bearer Warrants issued with U.S. \$150,000,000 2 1/2 per cent. Notes 1992	
Subscription Price before adjustment:	Yen 915 per Share
Subscription Price after adjustment:	Yen 946.80 per Share
2. Bearer Warrants issued with U.S. \$150,000,000 4 1/2 per cent. Notes 1993	
Subscription Price before adjustment:	Yen 1,025 per Share
Subscription Price after adjustment:	Yen 976.20 per Share
3. Effective date of the adjustment:	1st April, 1992 (Japan time)

Under the amendment to the Commercial Code of Japan which took effect on 1st April, 1992, the term "Stock Split" means any kind of stock split in relation to the Shares, and includes such free share distribution and such dividend in shares to the shareholders as are prescribed in the Instruments constituting the captioned two Warrants.

ODAKYU ELECTRIC RAILWAY CO., LTD.
8-3, Nishi-Shinjuku 1-chome,
Shinjuku-ku, Tokyo, Japan
By: The Mitsubishi Bank, Limited

25th March, 1992

To Holders of the Bonds with and without Warrants and the Warrants in caption

Daishinpan Co., Ltd.

(the "Company")

U.S. \$70,000,000

3 1/2 per cent. Guaranteed Bonds Due 1992

with Warrants to subscribe for shares of common stock of the Company.

U.S. \$100,000,000

4 1/2 per cent. Guaranteed Bonds Due 1992

with Warrants to subscribe for shares of common stock of the Company

and

U.S. \$100,000,000

2 1/2 per cent. Bonds Due 1994

with Warrants to subscribe for shares of common stock of the Company

Notice is hereby given that the Company's trade name will change from Daishinpan Co., Ltd. to APLUS Co., Ltd. with effect from 1st April, 1992.

There will be no stamping or exchange of the Bonds with and without Warrants and the Warrants due to the change of the trade name, and the Company will keep its engagement regarding the payment of the principal of and interest on the Bonds and delivering Shares issued upon exercise of the Warrants.

The Bonds with and without Warrants and the Warrants remain listed on the Luxembourg Stock Exchange under their former denomination followed by the indication of the new one.

The Daiwa Bank, Limited
The Long-Term Credit Bank of Japan, Limited
on behalf of
Daishinpan Co., Ltd.

25th March, 1992

NOTICE OF REDEMPTION

DEN NORSE BANK A/S

(FORMERLY BERGEN BANK A/S)

Yen 3,000,000,000

7.3 per cent. Notes due 1994

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(g) of the Terms and Conditions of the Notes, Den Norske Bank A/S will redeem the Notes as follows:

The redemption amount per Note: Yen 25,866,808

The redemption date: April 3, 1992

The Industrial Bank of Japan Limited as Calculation Agent

By: The Chase Manhattan Bank, N.A.
London, Principal Paying Agent

March 25, 1992

CHASE

THE LEEDS

LEEDS, PLANNING BUILDING SOCIETY

(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of

£200,000,000

Subordinated Variable Rate Notes

with a maturity of 12 years

Notice is hereby given that for the three months interest period from March 23, 1992 to June 23, 1992 (92 days) the Subordinated Notes will carry an interest rate of 11.575%. The interest payable on June 23, 1992 for the Subordinated Notes will be £220.95.

By: The Chase Manhattan Bank, N.A.
London, Principal Paying Agent

March 25, 1992

CHASE

THE LEEDS

LEEDS, PLANNING BUILDING SOCIETY

(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of

£200,000,000

Subordinated Variable Rate Notes

with a maturity of 12 years

INTERNATIONAL COMPANIES AND FINANCE

Takeover drive puts TNT on road to profit

The Australian transport group is winning back investors' confidence, writes Kevin Brown

SIR Peter Abeles, chief executive of TNT, the Australian transport and express mail group, has a message to the markets: after a year of hectic deal-making, the group has sorted out its problems and is on track for a return to profit.

Sir Peter, 68, flew back to TNT's Sydney headquarters from Europe this week with three deals in his pocket. He believes these will put an end to investors' concerns about the group's profitability and liquidity.

He also made clear his intention to go on managing the company, which he transformed during the 1970s and 1980s from a small haulier into an international shipping, aviation and trucking conglomerate.

"I have no plans to retire, I have not got time for it," he said in response to rumours that he intended to hand over management to one of TNT's younger executives.

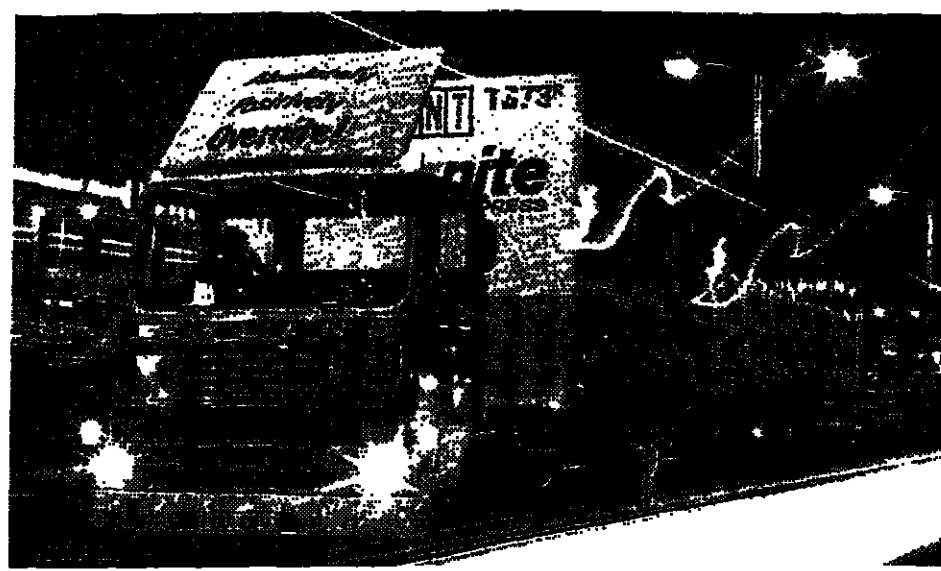
Under Sir Peter's guidance, TNT expanded rapidly through the 1980s, from revenues of A\$1.7bn (US\$1.2bn) in 1984 to A\$4.5bn in 1990. At its peak, the shares were worth well over A\$4 on the Australian Stock Exchange.

However, the group ran into trouble early last year when institutional investors began to worry about the high level of debt incurred to finance growth.

With bank debt and subordinated loans totalling A\$2.3bn, compared with shareholders' funds of A\$1.1bn, TNT looked vulnerable to the growing recession in its main markets in Australia, the US and the UK.

There were also worries about the group's over-reliance on its relationship with Rupert Murdoch's News Corporation, which was then struggling to cope with severe financial problems.

Like Mr Murdoch, Sir Peter



TNT has simplified its structure by refocusing on its three core areas of distribution

had shown himself willing to take big risks. In the UK, for example, TNT's big break-through came when its trucks carried Mr Murdoch's newspapers through the picket lines at News Corp's non-union printing plant in London's Docklands.

Sir Peter has also been noted for dramatic moves into new markets, usually in an attempt to establish domination as a precursor to improving margins through economies of scale.

In one spectacular deal, he bought five years' production of the British Aerospace 146 Quiet Trader, amounting to 72 aircraft at about A\$30m each. Only 24 were destined for TNT's own transport activities - the rest were to be leased to other users.

Investors were also specifically concerned about Ansett Transport Industries, which runs Australia's biggest domestic airline, and Ansett World-wide Aviation Services, an aircraft leasing company.

The Ansett companies are jointly owned by TNT and

News Corp, and both looked likely to suffer falling revenue as the recession and an over-supply of aircraft reduced demand.

Concern about the group was triggered by declining profits in 1989 and 1990 as European losses and the onset of recession squeezed margins. But it was not until the shares fell to a low of 75 cents in January last year that the board reassessed its growth strategy.

Since then, TNT has simplified its structure by refocusing on its three core areas of international express, domestic express, and commercial distribution.

It has sold holdings in non-core businesses such as Foster's Brewing Group and Normandy Poulton, the Australian resources group, and substantially allayed fears about the exposure of the Ansett companies.

The group made a net loss of A\$197m in the 12 months to June 1991 and a further A\$151m loss in the six months to

December. However, the worst appears to be over, and investors have begun buying the stock again, propelling it to nearly A\$2 in recent trading.

The key to TNT's revived confidence is four big deals, three of which were concluded last week. The deals are:

● The flotation of 70 per cent of TNT Freightways, the group's US trucking business, to raise A\$400m;

● The acquisition of Chronos, a leading French express carrier, which fills a gap in TNT's network of domestic express businesses in Europe;

● A sub-contracting agreement with Federal Express, the US carrier, for the delivery of inbound packages to 10 European countries;

● The setting up of GD Net, a Dutch-based joint venture which will merge the express mail and parcel activities of TNT and the post offices of Sweden, the Netherlands, France, Germany and Canada.

The FedEx deal, which cost less than US\$18m, removes a big competitor from the Euro-

pean market and gives TNT access to additional revenues of up to US\$100m, although the group says it does not expect to retain the whole of FedEx's business.

However, the most significant deal is the formation of GD Net, which is expected to generate additional revenue of US\$120m in the first year. That will, in 1992-1993, help propel the European business into profits for the first time.

In addition, the deal allows TNT to remove A\$600m in long-term debt from its balance sheet, helping reduce the ratio of long-term debt to shareholders' equity to about 1.3 or 1.4 to 1 from 2.2:1 in 1990.

"We are on the way to a 1:1 debt to equity ratio by 1993. The majority of it has been done, and there is no question but that we will meet that target. Our debt has come down tremendously," Sir Peter said.

TNT puts much blame for the group's problems on the "unsophisticated" Australian market, which executives believe failed to understand the express business.

"The way we were perceived in Australia had a major impact on us overseas - the post office deal nearly collapsed three times because of the perception which built up, and other deals were also affected," Sir Peter said. "It did not matter how many times we said we could pay our bills, people just did not believe it."

TNT says it sees no indications that the recession in its main markets is easing, but hopes for a rapid return to profitability once the European international activities move out of losses.

"That will remove the biggest drag on our profits," Sir Peter said. He refused to say when profits might return to the record level of A\$274m, achieved in 1988. But he suggested the improvement might be more rapid than expected. "We don't want to wait five years. We want to do it fast," he said.

There was a marginal decrease in passenger load factors, falling from 75.9 per cent to 73.6 per cent during the year, reflecting the weak market during the Gulf war.

Mr Gladhill was upbeat about the prospects for 1992, despite continuing double-digit inflation and the uncertain economic outlook.

"We look forward to a more prosperous 1992, albeit with some caution in respect of the progress of the world's major economies," he said. However, he emphasised the need to contain costs in an inflationary environment, in order to benefit from the airline's higher capacity increase in 1992.

The company recommended a final dividend of 31.5 cents, bringing the full year pay-out to 42 cents, the same as in 1990.

Marui turns in first loss since stock listing

MARUI, the Japanese department store chain, reported an 8.7 per cent fall in pre-tax profit to Y57.3bn (US\$428m) for the year to the end of January, the company's first profit drop since its stock was listed in 1993, writes Robert Thompson.

The company blamed a slim 0.6 per cent increase in sales to Y569bn on the slowdown in the economy, which has eroded business confidence and been accompanied by meagre growth in consumer spending.

Marui is best known for its fashionable, youth-oriented department stores, and has been hit, along with other retailers, by sluggish sales of luxury items and higher priced clothing lines.

For the current year, the company, which has expanded aggressively in recent years, is expecting a 12.7 per cent fall in pre-tax profit to Y50bn, though sales are expected to rise 5.4 per cent to Y600bn.

John Fairfax unveils plans for 25% float

By Kevin Brown in Sydney

JOHN FAIRFAX, the Australian newspaper group controlled by Mr Conrad Black, yesterday announced plans to float 25 per cent of its shares. The move is the last stage of a four-year recovery from a bungled takeover.

Fairfax, which publishes the Sydney Morning Herald, the Australian Financial Review and other newspapers, said it would float 173.25m shares at A\$1.20, capitalising the group at about A\$830m (US\$633.50).

The flotation comprises 15m new shares and 158.25m clawed back from institutions which subscribed to an earlier equity raising by Tourang, the vehicle for Mr Black's acquisition of Fairfax.

Mr Black owns 15 per cent of Fairfax through his Daily Telegraph group in the UK. He and Friedman, the US investment bank which co-owned Tourang, owns 5 per cent of the stock.

The institutions which subscribed to the earlier float retain about 55 per cent of Fairfax, which was put into receivership by its creditors in 1989, two years after Mr War-



Conrad Black: owns 15% of Fairfax group

wick Fairfax bought out other family shareholders in a highly leveraged takeover.

A prospectus released by Ord Minnett, the firm of stockbrokers, forecast a net profit of A\$57m for the year to June 1993, on revenue of A\$782m. The prospectus said pre-tax profits would be A\$122m in the current year, and A\$165m in 1992-1993.

Rediffusion (HK) partners

WHARF Communications, a wholly-owned subsidiary of Wharf Holdings, the main public company founded by the late Hong Kong shipping tycoon Sir Yue-kong Pao, announced it had reached agreement with the privately-owned CNT Group to form a partnership to own Rediffusion (Hong Kong), Reuter reports from Hong Kong.

Wharf Communications will own 75 per cent of Rediffusion and become the managing partner. CNT, which is controlled by the family interests of Mr Tsui Tsin-tong, will continue to own the remaining interest, Wharf said.

Mr Tsui Tsin-tong, Rediffusion chairman, said the new partnership would strengthen Rediffusion's strategic and competitive position. "Rediffusion represents a strategic step for Wharf in the implementation of our telecommunications strategy," said Wharf.

Rediffusion, which is controlled by the family interests of Mr Tsui Tsin-tong, will continue to own the remaining interest, Wharf said.

Mr Tsui Tsin-tong, Rediffusion chairman, said the new partnership would strengthen Rediffusion's strategic and competitive position. "Rediffusion represents a strategic step for Wharf in the implementation of our telecommunications strategy," said Wharf.

Wharf Communications will own 75 per cent of Rediffusion and become the managing partner. CNT, which is controlled by the family interests of Mr Tsui Tsin-tong, will continue to own the remaining interest, Wharf said.

Monopolies watchdog to pay BIL costs

By Terry Hall in Wellington

THE NEW Zealand Commerce Commission, the monopolies watchdog, has been ordered to pay Brierley Investments (BIL), the New Zealand investment and trading group, NZ\$30,000 (US\$11,000) in costs by the country's High Court after it dropped an action over the control of shareholdings in Air New Zealand.

This was the final round in a protracted war which began early last year when Mr Bill Dix, Qantas chairman, said arrangements with other Air New Zealand shareholders including Brierley Investments, American Airlines and Japan Airlines, gave Qantas control of 50 per cent of voting rights on the Air New Zealand board. BIL consistently denied the accusations, and criticised the Commerce Commission for continuing with its inquiry.

Qantas owns 19.9 per cent of Air New Zealand and BIL 42.5 per cent.

In deciding to drop the action, Dr Susan Lekie, the Commerce Commission chairman, said the commission had effectively blocked Qantas from buying more shares without its approval.

Mr Paul Collins, BIL chief executive, yesterday attacked the way the commission conducted its inquiry "by press release", and said the withdrawal of court proceedings was a vindication of BIL's position. Statements made by the commission had been damaging when they had been found to be untrue. He accused the commission of being anti-business.

Last month, the commission reopened the matter by demanding firm assurances from BIL that it was not involved in any secret arrangement to give Qantas greater control of Air New Zealand.

The company said the "overall environment has become particularly difficult", and cited a fall in second-hand prices as a cause for concern for new home builders. For the current year, Sekisui is forecasting a 10.6 per cent fall in pre-tax profits to Y80bn.

Marubeni, one of the leading Japanese trading companies, is negotiating the acquisition of around 10 per cent of California-based EO, a company affiliated to AT&T, the US telecommunications concern, for an undisclosed sum, Reuter reports from Tokyo.

Meanwhile, Matsushita Electric Industrial, of Japan and the world's largest consumer electronics group, is considering acquiring capital in EO.

Sekisui House under pressure despite rise

By Robert Thomson in Tokyo

SEKISUI HOUSE, Japan's largest builder of houses, reported a 1.8 per cent increase in pre-tax profit to Y89.5bn (US\$640m) for the year to the end of January, but admitted that the property market slump has put the company under extreme pressure.

Sales rose by only 4.4 per cent to Y1,077.4bn after a 22.7 per cent increase in the year earlier period, while cash deposits plunged by 43.6 per cent and payments receivable jumped by 55 per cent, reflecting clients' payments difficulties.

Prices for apartments on the fringe of Tokyo have fallen by as much as 30 per cent, and the

fall has been even larger in some parts of Osaka. The average decline in land prices nationally is generally reckoned at 30 per cent over the past two years.

The housing industry is suffering from a build-up of inventory, and complains that uncertainty over the next cut in official interest rates is prompting buyers to delay planned investment.

Sekisui said that its stock of saleable land rose from Y227bn a year ago to Y353bn at the end of January, following a 23 per cent fall in real estate sales. Home construction revenue rose by 12.8 per cent, though the company expects difficulty in moving unsold properties during the current period, for

which total sales are forecast to rise only marginally to Y1,120bn.

Property companies were bruised last year by a Ministry of Finance order to Japanese banks to limit their property-related lending. That order, intended to reduce banks' exposure to the market and to clamp down on speculators, was lifted at the end of last year, and some pressure on builders will be eased.

Sekisui said the property market was hurt by high interest rates, the weakness in the Tokyo stock market, and reductions in capital investment. One result was a 330,000 fall to 1.57m in new housing starts reported last year by all Japanese builders.

Net profits up 13% at Jardine Fleming

By Simon Davies in Hong Kong

JARDINE Fleming, the Hong Kong merchant banking joint venture between the colony's Jardine Matheson and Robert Fleming, the UK merchant bank, announced a 13 per cent increase in 1991 net profits to US\$24m, up from US\$74m in 1991. This represented a 53 per cent return on shareholders' funds.

The fund management operations had a good year, with funds under management increasing by 35 per cent to US\$10bn. However, with Japan proving the weakest leading world stock market for the second consecutive year, the group has shifted its emphasis towards a wider range of Asian markets.

The broking operations performed strongly. Mr Alan Smith, managing director, said that, even in the weak Japanese market, Jardine Fleming achieved greater trading volumes, through substantially increasing its domestic sales.

The broking operations also benefited from the opening up of the South Korean and Taiwanese markets to overseas investors, since it had already established offices in Taipei and Seoul.

Jardine Fleming profited from the issue of a number of covered warrants on blue chip Hong Kong companies, while the wholesale banking business also saw earnings growth from its foreign exchange and options operations.

The results, which were in line with expectations, showed a substantial increase in operating profits, since the 1990 results had been boosted by the exceptional profit from the sale of its stockbroking interests in Taiwan.

BTR Nylex poised to bid for Westinghouse shares

BTR Nylex, the Australian manufacturing and packaging concern which is 64 per cent owned by BTR of the UK, is to bid for the minority shares in Westinghouse Brake and Signal (Australia), Reuter reports from Melbourne.

The move follows a 21.5bn takeover by BTR of Hawker Siddeley, the UK aerospace group, which held 85 per cent of Westinghouse.

BTR Nylex said it would offer A\$10 cash for each Westinghouse share, with an alternative offer of BTR Nylex shares. But it did not elaborate on the scrip offer.

BTR Nylex said the number of shares on issue was 7.8m. Westinghouse Brake and Signal shares last traded on February 28 at A\$3.20.

BTR Nylex said: "The acquisition of Westinghouse enables us to secure a significant expansion

INTERNATIONAL COMPANIES AND FINANCE

Former government adviser is named Lloyds chairman

By Robert Peaton
in London

LLOYDS Bank, the UK's most profitable clearing bank, yesterday announced that Sir Robin Ibb, former head of a prime minister's "think tank", would be its next chairman. Sir David Walker, the outgoing chairman of the Securities and Investments Board, will become a deputy chairman.

Bankers said Sir David would be groomed to succeed Sir Robin, who is likely to be chairman for a comparatively short period, possibly no longer than two years. Lloyds felt it could not appoint Sir David, a former director of the Bank of England, to the top job now because he has no commercial banking experience.

Sir Robin, who from 1980 to 1983 was head of the government's Central Policy Review Staff, will take over from the

current chairman, Sir Jeremy Morse, early next year. He is aged 65, two years older than Sir Robin.

Sir David will become a deputy chairman, the title currently held by Sir Robin, on July 1. Sir Robin said he expected Sir David would work for Lloyds "full-time". He refused to comment on whether Sir David would succeed him.

"It was necessary for me to do the job for a spell," Sir Robin said. It was not a job he had expected to take when he became a deputy chairman of Lloyds in October 1988.

A senior executive of Lloyds said Sir Robin was "well-liked and well-respected in the bank". Sir Robin said he had been spending three days a week in the bank, concentrating on "strategic issues".

Some bankers said they thought Mr Brian Pitman, Lloyds' chief executive, might be disappointed not to get the

chairmanship. However, as Lloyds has a tradition of choosing outsiders for the chairman's post, it is unlikely he considered himself a serious contender.

"Brian is a hands-on chief executive," said a banker. "I am sure he would find it very difficult to play a non-executive chairman's role."

Lloyds said, however, that Mr Pitman, who at 60 has reached the normal retiring age for Lloyds' executives, will stay as chief executive until 1995.

It also said Mr John Davies, who has been playing the role of its deputy, will be given the title of deputy chief executive.

Sir Robin spent most of his career at Imperial Chemical Industries, one of the UK's two biggest manufacturing companies, where he became an executive director in 1976 and spent much of his time involved in planning.

Polish bank increases capital fourfold

By Christopher Robinson
in Warsaw

BANK IG, one of Poland's larger private banks, has reported a fourfold increase on its original 57.1bn zlotys capital and reserve funds following the sale of new shares plus a bonus issue.

Bank IG has also retained Coopers and Lybrand Deloitte, the international accounting firm, as advisers on the possible sale of 25 per cent of the bank to a foreign bank.

The capital increase brings Bank IG's capital adequacy ratio to 7 per cent, according to Mr Boguslaw Kott, the bank chairman. This is in line with changes in banking laws to be implemented soon which require Polish domestic banks to achieve a 6 per cent ratio by the end of this year.

Of the capital and reserves increase, 42.5bn zlotys comes from a scrip issue after shareholders agreed last December to take new shares in place of an interim dividend for the first nine months.

A further 131.4bn zlotys came from shares placed mainly with existing investors such as Warta and PZU, the state-owned insurance companies.

PZM, a large Polish shipping company based in Szczecin which has taken a 9.6 per cent share in Bank IG, is also a new shareholder.

Bank IG reported a 23.5bn zlotys (\$1.7m) net profit in 1991 while the first nine months of last year saw net profits reach 61.2bn zlotys.

The bank has also applied to Poland's Securities Commission for permission to be listed on Warsaw's fledgling stock exchange. If successful, Bank IG would be the first bank to appear alongside the 11 companies whose shares are traded twice a week on the exchange.

● Aachenner und Münchener (AMB), the German financial holding company, said it has agreed with French bank Credit Lyonnais to begin talks on Credit Lyonnais taking a stake in AMB's banking unit, BFG Bank, Reuter reports.

Ciba-Geigy tests its formula

Paul Abrahams on the company's attempt to shed its secretive image

WHEN Dr Alex Krauer, Ciba-Geigy's chairman, stands up to present the group's year-end results tomorrow, it will signal two significant steps in his attempt to transform this conservative Swiss chemicals company.

By announcing the figures in London – the first time one of the three Basle-based chemicals groups has unveiled results outside its home town – he will reinforce his efforts to end the company's Swiss secrecy. And he expects to demonstrate the first benefits of a fundamental reorganisation he launched two years ago.

Dr Krauer hopes the location of today's presentation will demonstrate his commitment to foreign shareholders after a decision two years ago to make the company's shares available to non-Swiss nationals. This was done, said Dr Krauer, because the Swiss market was no longer large enough to sustain the group's share price. More than 25 per cent of Ciba-Geigy's shares are held outside Switzerland.

The requirements of foreign investors forced Ciba-Geigy to divulge information previously considered secret. This coincided with restructuring of the group by Dr Krauer.

When he took over in 1987 he compared the group to a super-tanker, providing synergies of scale, but difficult to manoeuvre. The group, which dates back to 1758, had become complacent, said Dr Krauer.

"We were spoilt for far too



Alex Krauer: we must allow people to make mistakes

long," he said. "Everything was too obvious and easy, and this had to be changed."

Dr Krauer launched his reorganisation, known as Vision 2000, in July 1990. It aimed to cut bureaucracy, make the organisation more commercially flexible – by giving the operations greater independence and encouraging entrepreneurial behaviour from employees – and open the business to the public.

Relations with the public had suffered after a fire at a neighbouring Sandoz plant led to 30 tonnes of dangerous agricultural chemicals, including 200kg of mercury, being washed into the Rhine.

Dr Krauer said Ciba-Geigy also needed to be more flexible in its response to the increasingly competitive commercial environment. Bulk chemicals producers, for example, were

moving into the Swiss company's traditional high-margin niche businesses and Dr Krauer said that every significant chemical group, apart from Dow of the US, was entering its markets.

The need for change was also internally driven, said Dr Krauer. "All big companies have a tendency towards bureaucracy and fat. Ciba-Geigy was no exception," he said.

The organisation consisted of about 140 subsidiary companies, split into business divisions, geographical operations and other functions with expertise, for example, in finance and legal affairs.

"The functions had too much weight. Their motivation was to do a professionally good job – a laudable ambition, but one that led to perfectionism. The object of business is results, and if you are over-perfect you don't achieve the best results," said Dr Krauer.

He launched a programme to cut 10 per cent of the 34,000 staff in Switzerland, where personnel costs had been rising.

He has also tried to make the organisation more flexible by persuading senior managers to delegate under a system he described as "directed autonomy".

Dr Krauer admitted implementation of Vision 2000 had not been completely successful. "You never reach your objective 100 per cent. Although performance is dependent upon other elements, there is no doubt that we will see the benefits of the changes on the bot-

tom line when we announce our results."

Many managers resented losing power. However, Dr Krauer said, they previously only had a form of "pseudo-power" based on a hierarchical set-up. He said their task was now more demanding because they were being asked to influence people through personality and professional competence.

Dr Krauer said: "Quite a lot of the people further down the organisation had been asking loudly for greater responsibility, but when we gave it to them they didn't use it. A number weren't willing to take risks and kept ringing Basle to cover themselves. In 80 per cent of the cases, it was a question of training and leadership. We must allow people to make mistakes – though not too many."

Dr Krauer has set up a reward system for about 1,000 managers worldwide based on performance. Basle-based managers can increase their salaries by 20 per cent if they reach their targets, or lose 10 per cent if they fail. In 1990, when profits fell 30 per cent, most managers' salaries fell. "This was certainly the case of the executive committee of which I am a member," said Dr Krauer. "I can't say we're perfect. But the momentum is building up and we are moving in the right direction," he added. How far in the right direction and whether his own pay-package increases, he will demonstrate on Thursday.

P&O beats profits forecast

By Maggie Urry
in London

RESULTS that were better than feared and the untangling of a property joint venture helped the share price of Peninsular and Oriental Steam Navigation Company (P&O) jump 22p to 416p yesterday.

Pre-tax profits for 1991 were 17 per cent lower at £217.4m, but the City had been expecting a figure of about £200m. There was also relief over the ending of the uncertainty surrounding the future of Pall Mall Properties, P&O's joint venture with Chelsfield, Mr Elliott Bernard's private property company.

P&O is to pay £50.2m for Chelsfield's half-share in Pall Mall, which was set up when the two companies bought Laing Properties in April 1990 for £495m. However, Chelsfield is buying back a half-share in Laing Properties Inc, the US business for £38m. Chelsfield is also buying 40 per cent of Pall Mall's UK properties for £181m.

Chelsfield will finance the purchases through a private placement of shares raising up to £200m. Of that, £65m has already been tied up, including £10m from P&O. It is also borrowing £162m, of which £80m is a 10-year subordinated loan with equity warrants.

Mr Bernard said that with

Chelsfield's existing business this would give the group gross assets of £340m, financed by £180m of debt and £160m of equity. He plans to obtain a quote for the company either through a listing or a reverse takeover as soon as practicable, he said.

The effect on P&O will be to bring £52m of debt on to its balance sheet, taking gearing from the December 31 1991 level of 47 per cent to a projected 70 per cent. Lord Sterling, chairman, said this was "eminently comfortable" considering the cash flows from the group's property business. Details, Page 22; Lex, Page 16; Observer 14

George Fisher tumbles to SFr42m

GEORGE Fisher, the Swiss foundries and machinery group, suffered a 47 per cent slump in consolidated net profit to SFr42m (\$28.1m) last year, and the directors are recommending a 20 per cent cut in the dividends, writes Ian Rodger in Zurich.

Consolidated sales were unchanged at SFr2.5bn, but the worldwide economic downturn put pressure on margins, the company said. The manufacturing technology division, which produces specialised machine tools, had an "altogether unsatisfactory result".

An improved result is expected in 1992 even if economic conditions remain unchanged. To simplify the capital structure, the directors are also proposing to convert the participation certificates into bearer shares on the basis of one share for every five PCs.

Electrolux sees no let-up in market conditions

By Andrew Baxter

ELECTROLUX, the Swedish household appliances multinational which has suffered a sharp fall in profits over the past two years, said yesterday that market conditions would continue to be harsh in 1992.

"Top priority has been assigned to improving profitability through internal programmes," said Electrolux, one of the world's top two manufacturers of white goods

with Whirlpool of the US. The company's forecast was included in its final results statement for 1991, which differs marginally from figures released on February 4.

Profits after financial items tumbled by 28.8 per cent to SKr1.03bn (\$170m) from SKr1.40bn in 1990. Earnings per share after full tax fell to SKr5.20 from SKr10.10, while the return on equity after full tax declined to 2.3 per cent from 4.3 per cent.

Italian foods group raises sales 15% to L2,754bn

By Haig Simonian
in Milan

BARILLA, the privately-owned Italian foods group which has been expanding rapidly in recent years, raised group sales by 15 per cent to L2,754bn (\$2,190m) in 1991 and expects turnover to reach L3,400bn this year.

Net profits in 1991 surged by almost 60 per cent to L155bn, representing a significant recovery after two years of

heavy investments on acquisitions and investments in existing facilities, which had depressed earnings.

Barilla is Italy's biggest pasta-maker, and also has a substantial presence in the market for biscuits and cakes.

Much of this year's forecast sales growth will stem from the expected purchase of full control of Pavesi, a state-owned foods group, in which Barilla bought a 49 per cent holding last year.



State of Israel
M.I. Holdings Ltd.

M.I. Holdings Ltd., on behalf of the Government of Israel, and Bank Leumi Le-Israel Ltd., hereby announce that they intend to jointly sell a block of shares comprising over 50% of the voting rights and issued share capital of Union Bank of Israel Ltd.

The final number of shares to be offered, and the terms and conditions of the offering, shall be determined by M.I. Holdings Ltd. and Bank Leumi Le-Israel Ltd., in their sole discretion.

Any party interested in obtaining a descriptive memorandum containing detailed information with regard to Union Bank as well as the financial statements as of December 31, 1991, and the planned sale procedure, may request same from M.I. Holdings Ltd., 35 Shaul Hamelech Boulevard, P.O. Box 33770, Tel-Aviv 61336, Israel. Tel: (972)3-6918035; (972)3-6918924; Fax: (972)3-6917842.

This notice does not constitute an offer to sell any securities in any jurisdiction in which, or to any person to whom, such an offer would be prohibited, and such an offer may only be made in compliance with applicable laws.

M.I. Holdings Ltd. and Bank Leumi Le-Israel Ltd. reserve the right, in their sole discretion and without further notice, to change the sale procedure, to accept or reject any proposal, to withdraw the above mentioned shares from sale, and to take any other action with respect to the proposed sale as they may determine.

Any party interested in purchasing the block of shares shall so notify M.I. Holdings Ltd. not later than April 30, 1992, in the manner described in the descriptive memorandum.

bank leumi le-israel

Notice of Annual General Meeting of Shareholders

JB-B
LIQUIBAER

Julius Baer U.S. Dollar Fund Limited

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting of the Shareholders of Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1992 at 11 a.m.

- To receive and consider, and if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Directors and Auditors.
- To ratify the acts of Directors.
- To elect Mr. Mark A. McCloskey and Mr. Clifford Smith to the Board of Directors for the year ending 31st December, 1992.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board: Julius Baer U.S. Dollar Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder holding registered shares is entitled to attend, vote and appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder of the company.

A shareholder holding bearer shares is entitled to attend and vote. Exercise of these rights is subject to the provisions of the company's Memorandum and Articles of Association.

Bank Julius Baer & Co. Ltd.
Belle Vue, St. John's, Barbados

First Assistant Bank
Canton 27, P.O. Box 162, 1811 Vienna, Austria

Notice of Annual General Meeting of Shareholders

JB-B
DOLLAR-BAER

Julius Baer U.S. Dollar Bond Fund Ltd.

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting of the Shareholders of Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1992 at 10 a.m.

- To receive and consider, and if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Directors and Auditors.
- To ratify the acts of Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board: Dollar-Baer, Julius Baer U.S. Dollar Bond Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the bearer certificate or satisfactory evidence of the holding. Such evidence may be obtained by depositing the certificate with one of the Agents listed below against written receipt, which must be produced at the Meeting. Any instrument of proxy should be delivered to an Agent not less than two business days prior to the date of the Meeting.

Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and from the Agents listed below.

23rd March, 1992

Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House, P.O. Box 1100
Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, P.O. Box, 8010 Zurich
Switzerland
Société Bancaire Julius Baer SA Genève
2, boulevard du Théâtre
P.O. Box, 1211 Geneva 11
Switzerland

Notice of Annual General Meeting of Shareholders

JB-B
D-MARK-BAER

Julius Baer D-Mark Bond Fund Ltd.

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the Annual General Meeting of the Shareholders of Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1992 at 10:30 a.m.

- To receive and consider, and if thought fit, adopt the accounts presented by the Directors for the year ended 31st December, 1991 and the reports of the Directors and Auditors.
- To ratify the acts of Directors.
- To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board: D-Mark-Baer, Julius Baer D-Mark Bond Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the bearer certificate or satisfactory evidence of the holding. Such evidence may be obtained by depositing the certificate with one of the Agents listed below against written receipt, which must be produced at the Meeting. Any instrument of proxy should be delivered to an Agent not less than two business days prior to the date of the Meeting.

Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and from the Agents listed below.

23rd March, 1992

Secretary and Registrar:
Julius Baer Bank and Trust Company Ltd.
Butterfield House, P.O. Box 1100
Grand Cayman, Cayman Islands

Agents:
Bank Julius Baer & Co. Ltd.
Bahnhofstrasse 36, P.O. Box, 8010 Zurich
Switzerland
Société Bancaire Julius Baer SA Genève
2, boulevard du Théâtre
P.O. Box, 1211 Geneva 11
Switzerland

AGRICULTURAL BANK OF GREECE S.A.

PRIVATISATION IN GREECE
INVITATION FOR EXPRESSION OF INTEREST
in the purchase of the shares
of ASTY Cooperative and SYNERGAL Ltd.

Within the Greek government's privatisation policy, the Agricultural Bank of Greece S.A. ("ATE") intends to sell its shareholding (100%) in ASTY Cooperative and (93.75%) in SYNERGAL Ltd. to interested investors. J.S. Gadd & Co. Limited, in association with KANTOR Management Consultants Ltd of Greece, have been given the exclusive mandate by ATE to act as financial advisors in the divestiture of the above shareholdings. Offers may be submitted by investors or group of investors interested in the purchase of ATE's shareholding in each of the above companies.

Brief Presentation of ASTY Cooperative
ASTY was established in 1961 by ATE and the Dairy Cooperative Associations of Attica and Viotia. It produces mainly ice-cream in various types and packaging forms as well as pasteurised milk (white and chocolate). The products are sold under the trade names "ASTY", "DYNAMILK", and "TOPMILK" and they have an important share of the Greek market. It is estimated that ASTY holds 9% of the total pasteurised milk and ice-cream market in Attica and 2.8% in the whole country. The factory is located in Tavros, near the centre of Athens on a plot of 12,500m².

Brief Presentation of SYNERGAL Ltd
The company was established in 1970 by agricultural cooperatives in which ATE has a shareholding interest. The production facilities located in Schimnari, 50 km north of Athens were completed in 1984 and are capable of producing yoghurt, desserts and milk as well as melted cheese in portions and cans. The company's products are promoted under the trade names "YOPLAIT", "SYNERGAL" and "SPONDEL" and it employs about 155 individuals. It co-operates with the French Company SODIMA for the provision of technical support and the promotion to the Greek market of products under the trade name "YOPLAIT". SYNERGAL holds 6% of the dairy products market in Attica and 2% in the whole country. (The corresponding figures for the total yoghurt market and the yoghurt with fruits segment are 3.6% and 46% respectively.)

Privatisation Procedure
The privatisation process involves three distinct phases:
a. initially, interested investors will contact in writing, J.S. Gadd & Co. KANTOR. They will receive the full privatisation procedure and the information memoranda for ASTY and/or SYNERGAL. Investors, expressing formal interest in participating in the second stage will need to write to J.S. Gadd & Co. KANTOR by April 10, 1992 and sign a confidentiality agreement.
b. in the second phase, interested investors will be given access to confidential information, the management and the facilities of the cooperative and/or the company. The second phase will be finalised on May 15, 1992.
c. in the third stage, the investors will be asked to submit to ATE by 13:00 on May 18, 1992, binding proposals for the acquisition of the cooperative and/or the company along with a letter of guarantee covering the bid. The offers will be opened immediately after submission in front of the interested parties. No offer will be accepted after the above deadline.

ATE reserves the right to request from the potential buyers additional information in order to verify their ability to complete the transaction.
ATE reserves the right to invite investors to improve their offers, to reject all offers submitted, to modify the privatisation procedure, or to request clarifications on submitted proposals.

For the information memorandum, as well as for any further information on the privatisation procedure and the time-table, interested investors should contact:
J.S. Gadd & Co. Ltd.
45 Bloomsbury Square
London WC1A 2BA
Tel: 071-242 5544
Fax: 071-405 0977
Attn: M.S. Carnwall
KANTOR Management Consultants
4 Tzironia str.
117 42 Athens
Tel: 01-923 9650
Fax: 01-922 8401
Attn: C.S. Mitropoulos
Approved for issue by J.S. Gadd & Co. Ltd. Member of The Securities & Futures Authority

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Italian state banks suffer declines

By Haig Simonian
in Milan

BANCA Commerciale Italiana and Credito Italiano, the two big public-sector banks owned by Italy's IRI state holding company, both reported sharp falls in profits last year due to heavy investments, higher taxation and the non-recurrence of extraordinary items.

Net earnings at BCI slumped to L317.5bn (\$215.6m) from L475.4bn in 1990, while Credito Italiano reported a marked decline in group net profits after minority interests to L297bn from L337.5bn in 1990.

The drop in earnings at BCI stemmed partly from the lack of significant extraordinary items, which boosted profits by

L150bn in 1990. It also reflected sharply increased spending on acquisitions and investments in the branch network.

BCI opened 75 new branches last year and ploughed in around L300bn to buy into or raise its existing stakes in a number of domestic and foreign financial institutions. The most significant was the purchase of a majority holding in the Sicily-based Banca Sicula.

The company estimated that its growth strategy trimmed earnings by L150bn last year.

Gross operating profits climbed by 7.7 per cent to L1,138.9bn, and total assets rose by 11.8 per cent to L117,000bn.

The dividend remains unchanged at L200 for ordinary

shares and L230 for savings stock.

The fall in net profits at Credito Italiano stemmed from a L155bn leap in taxes to L366.4bn last year and a L15bn decline in extraordinary items to L74bn.

The tax increase was even more marked at parent company level, with a L182.2bn increase to L250.8bn. The bank failed to provide any explanation for the surge.

Group operating profits rose by 18.3 per cent to L840.4bn, and the bank is maintaining its dividend of L85 for ordinary shares and L100 for savings stock.

Group net interest income rose by almost 16 per cent to L1,760.3bn, while other operat-

ing income increased by 15 per cent to L1,234.4bn. Total assets increased by 3.6 per cent to L84,347bn.

Group net profits at Banco Ambrosiano Veneto (Ambroveneto), Italy's biggest private-sector bank, jumped by 20 per cent to L233bn last year, boosted by strong growth in loans and deposits.

Group lending increased by 25 per cent to L18,518bn, while customer deposits jumped by 22 per cent to L20,374bn.

The figures for Ambroveneto, which has joined other Italian banks in rapidly expanding its branch network, were also boosted by the consolidation of Ambroveneto Sud, the former Citibank Italia, acquired last year.

AT&T and American Express in card link

By Martin Dickson
in New York

AMERICAN Express and American Telephone and Telegraph (AT&T), two corporate giants under pressure from nimble rivals, have joined forces in an attempt to woo the US small business community.

They have announced that AT&T's corporate calling card and the American Express corporate charge card would be jointly marketed to small businesses as a single entity.

The system will allow small businesses that are American Express corporate card members to charge AT&T telecommunications expenses along with other out-of-office expenses and get a single monthly statement.

American Express is under pressure from the Visa and Mastercard credit card operations. American Express still dominates this sector, but over the past year some key US corporate customers have switched to its rivals.

AT&T, which has also had great success with a Visa card aimed at the consumer market, faces intense competition in the long-distance business communications market from rivals such as MCI and Sprint.

BSN net profits advance to FFfr3.91bn after disposals

By Alice Rawsthorn in Paris

BSN, a leading company in the French food industry which has played a pivotal part in the bitter battle for Perrier mineral water, yesterday announced a 26 per cent increase in net profits to FFfr3.91bn (\$590.8m) in 1991 from FFfr3.09bn in 1990.

BSN, which already owns well-known European food brands such as Evian mineral water and Danone yoghurt, has added the Volvic mineral water brand to its drinks interests as a result of its role in the Perrier affair.

The group, chaired by Mr

Antoine Riboud, dramatically switched sides during the bid by backing Nestlé, the Swiss food group which is its arch-rival in the European food market, against its traditional allies, the Agnelli family of Italy.

Its decision to fight the Agnelli family by staging a FFfr6bn counter-bid for the Exor property company was a critical component of Nestlé's battle plan. Mr Riboud maintained throughout that the bid would not affect BSN's cross-interests with the Agnelli family, such as the Galbani food business.

The acquisition of Volvic

forms part of the long-term restructuring of BSN's activities. Last year, it sold its interests in champagne and also part of its biscuit business. The impact of these disposals boosted net profits which would otherwise have risen by a more modest 11.4 per cent, according to the group.

Earnings per share increased to FFfr66.1, against FFfr53.4, or to FFfr89 without the exceptional profits from the disposals. The board proposed raising the dividend for 1991 to FFfr14.5 from FFfr13. Group turnover rose by 35 per cent to FFfr68bn, compared with FFfr52.9bn.

Abitibi-Price sees reasons for optimism

ABITIBI-PRICE, the newsprint and paper producer controlled by Toronto's Reichmann family, admitted that its key markets remained depressed, but added that "the free fall in prices may be near the bottom."

The company had already reported a 1991 loss of C\$75.9m, (US\$63.7m), or C\$1.2 a share, on revenues of C\$2.5bn. The 1991 results included pre-tax, non-recurring charges and write-downs of C\$44.4m.

Capital spending was expected to rise to about C\$50m in 1992 from C\$38.5m last year, while long-term debt stood at C\$370.8m at the year-end.

Abitibi, in its annual report, said: "The outlook for the newsprint industry in North America is not expected to improve appreciably in 1992 unless there is a marked increase in US consumption or further mill or machine closures." It added that some improvement in markets were expected in 1993.

"We are now facing the same price wars and ferocious competition offshore that we have seen in domestic markets." The company said that it expected further price weakness in overseas markets this year.

Venezuelan utility ahead 11%

By Joseph Mann in Caracas

LA ELECTRICIDAD de Caracas, Venezuela's largest publicly-held utility, reported net earnings of US\$87.4m for 1991, up 11 per cent from the 1990 figure.

La Electricidad, founded in 1895, recorded total revenues last year of \$391.3m, compared with \$306.1m in 1990. The dollar figures were calculated using exchange rates in effect at the end of each year.

One of the most widely-held and actively-traded shares on

the Caracas Stock Exchange, the company supplies electricity to the Caracas metropolitan area.

Last year, it participated in the international consortium which paid \$1.8bn for a 40 per cent equity holding in Venezuela's national telephone company, CANTV, now privatised. La Electricidad's shares ranked among the biggest gainers on the Venezuelan market last year.

The company, widely respected for its professional management, may face new

problems since the government recently ordered a halt to planned price increases in response to widespread discontent with increasing rates for utilities and public services.

The government, in the middle of a political and military crisis, has suggested that the rate freeze - which also affects state-owned power companies - will be only temporary.

The current administration is scheduled to complete its five-year term in February 1994.

Van Heusen shows gain

PHILLIPS-Van Heusen saw net income for the fourth quarter rise to \$8.5m, or 32 cents a share, from \$5.2m, or 17 cents, in the year-earlier period, Bloomberg reports.

The US clothing manufacturer said sales in the three months ended February 2 had risen to \$232.1m from \$218.4m in the year-earlier period.

For the year to February, net income advanced to \$31.1m, or \$1.15, up from \$26.4m, or 85 cents, a year earlier. Sales rose to \$904.1m from \$806.3m.

BankAmerica merger with SecPac approved by Fed

By Martin Dickson

BANKAMERICA and Security Pacific have been given a green light by the US Federal Reserve Bank to complete their \$4bn merger - the biggest takeover in US banking history - which was first announced last summer.

The two banks, both based on the west coast, said they expected to be able to complete the deal after a mandatory 30-day waiting period. The process of combining the banks is expected to take about a year.

The deal will create the second biggest banking group in the US, with assets of nearly \$192bn, placing it not far behind New York-based Citicorp, with assets of \$215bn.

The two banks have agreed to sell more than 200 branches to meet anti-trust concerns.

NationsBank's loan loss provision goal for 1992 stands at \$750m to \$900m, sharply down from 1991 levels, said Mr Fred Fluge, chairman of credit policy said, Reuters reports. The provision was \$1.6bn in 1991.

Northern Telecom in Spanish deal

NORTHERN Telecom, Canada's largest telecommunications equipment producer, has formed a joint venture, Northern Telecom de España, to sell telephones, switching equipment, business communications systems and data networks in Spain, writes Robert Gibbins in Montreal.

NT owns 50 per cent of the new company, Agroman Inversiones owns 37.5 per cent, and Radiotronics 12.5 per cent.

IBM launches laptop in colour

By Louise Kehoe
in San Francisco

INTERNATIONAL Business Machines (IBM) has introduced a laptop computer with colour screen. It has also launched two lower-priced notebook computers.

IBM's colour laptop incorporates a 10.4-inch flat active matrix colour display, jointly developed by IBM and Toshiba in Japan.

It will be manufactured in Japan to avoid dumping duties imposed by the US government last year on Japanese-built active matrix displays.

The notebook-sized computers, called PS Notes, have monochrome screens and weigh just over six pounds.

With these product announcements, IBM aims to shrug off a series of mistakes in the rapidly-growing market for portable personal computers, where it has trailed competitors.

The PS/2 Color Laptop is based on a 386SX microprocessor and incorporates an 80MB hard drive. It is priced in the US at \$5,995. Bigger and heavier than the notebook computers, the colour laptop weighs in at 11 pounds, due primarily to

the screen technology. The PS/2 Model N51 SLC is built around IBM's own version of the 386 microprocessor, which the company claims is up to 80 per cent faster than standard versions. It also comes with a 80MB hard drive. The US price is \$3,250.

The PS/2 Model N51 SX is aimed at price-sensitive customers and is based on a standard 386SX microprocessor with a 40MB hard drive.

It is priced at \$2,250 in the US, placing it in direct competition with a myriad of IBM-compatible notebook computers.

Sun Micro reduces workstation prices

By Louise Kehoe

SUN Microsystems Computer, the leading US computer workstation manufacturer, yesterday cut the prices of its high-end workstations for three-dimensional imaging by nearly 30 per cent.

The move is expected to pressure competitors, including Hewlett-Packard, Digital Equipment, International Business Machines, and Silicon Graphics - which specialises in 3-D workstations - into making similar price adjustments.

Sun claimed that fully-configured models of its SPARCStation 2GS and SPARCStation 3GT were now among the cheapest 3-D solids workstations in their class.

"We believe that lower prices will help us in an important quest: broadening the market for 3-D graphics," said Mr Larry Hamblin, vice-president of marketing.

Sun also cut prices on 19-inch monitors for all its workstations. Prices of add-on memory were also cut.

announced price reductions on its server products. These are computers used to provide additional computer power to networks of workstations.

Intel, the US semiconductor group, has named Mr Ed Masi to the new post of president of its supercomputer systems division. He is also being recommended for election as an Intel corporate vice-president at the next board meeting.

Mr Masi had been executive vice-president of sales, service and marketing for Cray Research.

Перший український міжнародний банк First Ukrainian International Bank

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SAMANTHA INVESTMENTS PLC

£20 million Subordinated Floating Rate Notes Due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 23rd March, 1992 to 21st September, 1992 the Notes will carry interest at the rate of 12.5 per cent per annum.

Interest payable on 21st September, 1992 will amount to £6,232.88 on each £100,000 Note.

Chartered WestLB Limited Agent Bank

CREDIT LYONNAIS

USD \$0.000.000 - UNDATED SUBORDINATED STEP-UP FLOATING RATE NOTES

Notwithstanding the fact that the rate applicable for the first period of interest has been fixed at 5.3625%.

The coupon N° 1 will be payable at the price of USD 13704.37 per USD 500,000 Note on September 24th, 1992, representing 364 days of interest, covering the period from March 24th, 1992 to September 23rd, 1992, inclusive.

The Agent Bank and Principal Paying Agent.

CREDIT LYONNAIS

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H-G

Wardley Asia Pacific Investments Limited
Société d'Investissement à Capital Variable
7 rue du Marché-aux-Herbes L-1728 Luxembourg R.C. Luxembourg B 36.259

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT THE FIRST Annual General Meeting of the Company will be held at the Company's registered office at 7 rue du Marché-aux-Herbes, L-1728 Luxembourg, on Tuesday 16th April 1992 at 10.00 am for the purpose of considering the ordinary business of the Company and voting upon the following agenda:

1. Submission of the reports of the Board of Directors and of the Independent Auditor.
2. Approval of the Financial Statements for the period ended 31st December 1991 and appropriation of the profits.
3. Discharge of the Directors and the Auditors.
4. Nomination and reappointment of the Directors and the Auditors.
5. To determine the remuneration of the Directors.

Notes:

1. A member entitled to attend and vote at the above meeting is entitled to appoint a proxy in writing to vote instead of him. A proxy need not be a member of the Company.
2. Any corporation which is a member of the Company, may by resolution of its Directors or other governing body, authorise such person as it thinks fit to act as representative at any meeting of the Company and the person so authorised shall be entitled to exercise the same powers on behalf of the corporation which he represents as that corporation could exercise if it were an individual member of the Company.
3. The Shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

By order of the Board of Directors

ABTRUST ATLAS FUND SICAV

Registered Office: Luxembourg, 13 rue Goethe R.C. Luxembourg B 27.229

DIVIDEND NOTICE

At a meeting of the board of directors held on 19th March 1992 it was resolved to pay the following dividends:

Sterling Portfolio - £ 0.045 per share
Dollar Portfolio - US\$ 0.035 per share

to shareholders on record on 19th March 1992 payable on or after 30th March 1992.

20th March 1992
For Abtrust Atlas Fund, SICAV,
Bank of Bermuda (Luxembourg) S.A.

JEWELL II Limited
(Incorporated with limited liability in the Cayman Islands)

USD100,000,000 SECURED FLOATING RATE NOTES DUE 1992

Interest Rate: 4.9125% (Interest Period March 25, 1992 to September 25, 1992, Interest Payable per USD100,000 Note \$6,823.125)

March 25, 1992
By Citibank, N.A. (CitiSec Dept.) Agent Bank

TOTAL

has purchased 51 % of the shares of

UPET

ULUSLARARASI PETROL TİCARETİ A.Ş.

The undersigned acted as financial advisor to the seller.

TEB

TÜRK EKONOMİ BANKASI A.Ş.

December 1991 This announcement appears as a matter of record only.

Notice to the Warrant Holders of

TAISEI PREFAB CONSTRUCTION CO., LTD.

Warrants to subscribe for shares of common stock of Taisei Prefab Construction Co., Ltd. issued in conjunction with U.S.\$40,000,000 3 1/2 per cent. Guaranteed Notes due 1992

Pursuant to Clause 4 of the Instrument and Condition 11 of the Terms and Conditions of the Warrants, we hereby notify the following:

1. Taisei Prefab Construction Co., Ltd. authorised to issue on 18th March, 1992 U.S.\$100,000,000 3 per cent. Guaranteed Notes 1996 with Warrants at the initial subscription price of ¥2,143 per share which is less than the current market price per share of ¥2,320.30
2. Accordingly, the Subscription Price has been adjusted pursuant to Clause 3 of the Instrument and Condition 7 of the Terms and Conditions of the Warrants effective as from 18th March, 1992, Tokyo time.

Subscription Price before adjustment: ¥813.00
Subscription Price after adjustment: ¥808.90

Taisei Prefab Construction Co., Ltd.
25-1, Nishi-Gotanda 7-chome, Shinagawa-ku, Tokyo, Japan

25th March, 1992

INTERNATIONAL CAPITAL MARKETS

Investors and traders relieved by European recovery

By Richard Waters in London and Patrick Harverson in New York

YESTERDAY brought some respite to the battered European government bond markets.

After the bad news of recent days - which have seen closing yields on 10-year German bonds climbing above 8 per cent for the first time since January 3 and yields on comparable French bonds hitting a high for the year at more than 8.75 per cent - the relief among traders and investors alike was clear.

GOVERNMENT BONDS

The recovery seemed to be driven as much by technical factors as by any sense that the mark-down in prices had been overdone, observers said. In the German and French futures markets, the fact that many traders had gone short was said to have accounted partly for some sharp upward swings during the day.

UK gilts meanwhile, continued to follow the mood of the political opinion polls in the run-up to the general election. Underlying economic factors

seemed to have little immediate influence on the day's trading.

IN GERMANY, M3 money growth during February was confirmed at 8.5 per cent, close to the level indicated at the start of the week and down from the 9 per cent growth in January.

The fall in M3 brought little consolation to the government bond market, where a greater reduction had been looked for in some quarters - particularly when the figure is set against the Bundesbank's target range of 3.5 to 5.5 per cent for the year.

The market is far more interested in the latest German inflation figure, due later this week: one analyst said yesterday this was likely to show inflation peaking at 4.7 per cent.

Early weakness in the bond market was reversed sharply in the afternoon, due both partly to technical factors and partly to a confident start in the US.

The yield on 10-year government bonds ended the day at 8.024 per cent, down from Monday but still well up on the beginning of the month, when it stood at around 7.85 per cent.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	92.4000	+0.087	10.10	10.10	10.07
BELGIUM	0.000	08/01	100.5500	-0.350	8.80	8.74	8.76
CANADA	8.500	04/02	98.00	+0.85	8.88	8.88	8.81
DENMARK	0.000	11/00	100.5000	-0.400	8.88	8.70	8.80
FRANCE	8.500	03/97	97.5500	-0.101	8.82	8.86	8.73
FRANCE	8.500	11/02	98.5500	-0.070	8.70	8.64	8.47
GERMANY	0.000	01/02	98.3300	-0.110	8.92	7.91	7.94
ITALY	12.000	02/02	98.1000	-0.270	12.33	12.17	12.27
JAPAN	4.800	09/99	98.8200	-0.019	5.81	5.88	5.89
JAPAN	4.800	03/00	105.8700	+0.058	5.35	5.40	5.35
NETHERLANDS	8.250	02/02	98.5500	-0.170	8.40	8.38	8.35
SPAIN	11.200	01/02	101.7700	-0.380	10.97	10.88	10.78
UK GILTS	10.000	11/96	98.31	+0.002	10.00	9.90	9.45
UK GILTS	8.750	08/02	98.75	+0.112	8.77	8.70	8.64
US TREASURY	7.500	11/01	98.28	+0.202	7.52	7.54	7.42
US TREASURY	6.500	11/01	100.18	+0.342	7.55	7.53	7.34

London closing, New York closing. Yields: Local market standard. Gross (including withholding tax at 12.5 per cent payable by non-residents). Prices: US, UK in \$/c, others in decimal. Technical Data/ATLAS Price Source

FRENCH government bonds recovered strongly from Monday, in the process narrowing the yield spread against German bonds.

At 73 basis points, this had opened up to its widest since last summer and well outside the recent trading range: yesterday, it closed back to 70 basis points.

Figures released yesterday revealed the French trade surplus had narrowed to FF407m in February, from a revised FF3.53bn in January. In a busy day on the futures

market, with 167,000 lots traded, the June contract closed up one-third of a point on the day, at 107.40.

A sharp bear squeeze, with some traders caught with short positions, accounted for much of the rise, traders said. The yield on 10-year bonds closed at 8.72 per cent, down from 8.77 per cent on Monday.

AFTER a quiet opening, news of weak car sales and strong demand for the afternoon auction of two-year notes sent US Treasury prices soaring yesterday and pushed the yield on the long bond back below 8 per cent.

In late trading, the benchmark 30-year government issue was up 1/4 at 100 1/2, yielding 7.941 per cent. The two-year note was also markedly firmer, up 1/4 at 99 1/2, to carry a yield of 5.720 per cent.

At first, trading lacked a firm direction in the absence of economic figures, and activity was subdued amid concern about the impact of fresh supply on the market.

News of weak mid-March car sales, however, boosted sentiment just before noon, but it was not until after the sale of \$14.75bn in two-year notes that prices took off. There was good demand for the new issue, especially from dealers. The sale was completed at an average yield of 5.85 per cent and with a high bid/cover ratio, both of which were better than market expectations.

THE UK government bond market continued to anticipate the outcome of the general election on April 9. A Harris opinion poll indicating a five-point lead for the Conservative party brought some cheer back to the market, which duly marked longer-dated gilts up several points on the day. "All

we're doing is trading opinion polls," one observer said.

The benchmark 9 per cent gilts due 2011 rose 1/2 of a point on the day, at 95 1/2, giving a yield of 9.52 per cent. A rise of similar proportions was recorded by the 11 1/2 per cent gilts due 2003/07, which ended the day at around 112 1/2, a yield of some 9.8 per cent.

At these levels, the market is already largely discounting a victory by the opposition Labour party, or a result which leaves no clear majority party, traders said. But, most agree yields could yet breach 10 per cent if a Labour victory looks likely.

JAPANESE government bond prices hardly shifted yesterday, as the end of the Japanese fiscal year continued to suppress activity in Japan.

Despite the expectation of a discount rate cut, the market appears to lack direction. The 102 benchmark issue ended unchanged at 105.88.

With no sign of investor demand, traders, many of whom are holding long positions, are apt to stay out of the market. However, the outlook could improve, if cash balances are allocated to bonds once the new financial year is properly under way.

SFC seeks listing of Chinese 'B' shares on HK stock market

By Simon Davies in Hong Kong

MR ROBERT NOTTLE, the future chairman of Hong Kong's Securities and Futures Commission (SFC), said the regulatory watchdog wanted to see Chinese "B" shares listed on the Hong Kong stock market, but only when several big issues had been resolved. These include levels of disclosure and investor protection in China.

Mr Nottle was speaking after the Hong Kong government officially announced the departure from the SFC of the current chairman, Mr Robert Owen, following the completion of his three years of office. Mr Nottle will take over on May 1.

Mr Nottle said the main areas he intended to pursue were financial development, including the gradual integration of the Hong Kong and Mainland Chinese capital markets, and investor protection.

He said discussions were already taking place with Hong Kong's Monetary Affairs Branch over the possibility of broadening the commission's



Robert Nottle: will pursue market development

powers of investigation to help stamp out abuse of minority shareholders.

Mr Owen has been in the past called for the government to set up its own investigative team to utilise existing statutory powers, or to expand the remit of the commission to cover investigations into fraud and abuse of minorities.

It is clear, that this is a theme that Mr Nottle intends to continue.

Eskom returns to market with five-year DM300m deal

By Simon London

ESKOM, the South African electricity utility, yesterday launched its first public issue in the international bond market since 1985, raising DM300m, five-year funding in a deal

INTERNATIONAL BONDS

lead-managed by Commerzbank.

The bonds were sold mostly to retail investors in continental Europe, following the pattern of other recent issues by South African borrowers.

The deal is the fourth since South Africa returned to the public bond market last September and follows D-Mark and Ecu issues by the government and a DM200m issue in February by the Development Bank of Southern Africa.

The return of South African borrowers to the Euro market has not been without controversy. In November, the Independent Development Trust, a cross-party health, education and housing charity, postponed a \$200m deal following opposition from the African National Congress.

Bankers said yesterday the referendum of white South Africans this month, which resulted in a vote in favour of political reform, would encourage wider international participation in future bond issues.

The syndicate of 23 banks participating in yesterday's deal was dominated by German firms.

Among the non-German participants were Standard Chartered, Paribas, Credit Lyonnais, Credit Commercial de France, Union Bank of Switzerland, Swiss Bank Corporation and Kreditbank.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount in	Coupon %	Price	Maturity	Fees	Book runner
D-MARKS						
ESKOM (a)	300	10.000	101.000	1997	2.0/7.5	Commerzbank
ESKOM Group (a)	30	5.125	100.000	1995	2.25/0.75	Monsieur (a) (Deutsch)
GUILDERS						
Buermann Teit. Antil. (a)	150	8.750	100.250	1997	1.0/3.75	ABN Amro
SWISS FRANCES						
Rabobank Nederland (a)	100	7.000	101.875	1998	-	Merrill Lynch Cap.Mkts.
PR Corp. (a)	40	4.125	100.000	1996	-	Banca d'Albania Ltd.
Santitas Corp. (a) (a)	20	7.500	88.500	1997	-	Dai-ichi Kangyo Bk. (a)

*Private placement. *Convertible. *With equity warrants. *Floating rate note. *Final terms (a) Non-callable. (b) Put option 31/3/94 at 108 to yield 8.665%.

When the government launched its DM400m, five-year issue in September, only three non-German banks participated: Paribas, Swiss Bank Corporation and Kleinwort Benson.

The Eskom paper carries a full government guarantee, a policy which is likely to continue in future issues by South African borrowers. The 10 per cent bonds were issued at 101, to yield 150 basis points more than German government bonds.

The governments' spread index was launched at a rate no better than Eskom can achieve from the domestic South African bond market.

terday's issue will be used to refinance an outstanding DM150m deal which falls due on April 1, said Mr Mick Davis, chief financial officer.

The remainder has been swapped into rand, although at a rate no better than Eskom can achieve from the domestic South African bond market.

MARKET STATISTICS

FT/ISIA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on March 24

U.S. DOLLAR STRAIGHTS				OTHER STRAIGHTS			
ADN 10YR	100	10.00	101.00	AMSTERDAM 3M 100	100	7.15	100.00
ADN 5YR	100	8.00	100.50	AMSTERDAM 6M 100	100	7.15	100.00
ADN 3YR	100	6.00	100.00	AMSTERDAM 9M 100	100	7.15	100.00
AUSTRALIA 12/00	400	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
AUSTRALIA 6/00	400	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
AUSTRALIA 3/00	400	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
BELGIUM 5/98	100	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
BELGIUM 3/98	100	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
BELGIUM 1/98	100	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
BELGIUM 1/98	100	10.00	102.75	AMSTERDAM 12/00 100	100	7.15	100.00
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COMPANY NEWS: UK

Laporte declines 5% to £97.2m

By Richard Gourlay

LAPORTE, the specialist chemicals company, yesterday announced details of a £60m acquisition and the unwinding of its 21-year-old joint venture with Solvay of Belgium as it reported profits down only 5 per cent after a recession hit year.

Pre-tax profits in the year to December 29 fell from £103m to £97.2m on sales down 5 per cent to £615.5m. Earnings per share fell from 44.4p to 40p and the company is to pay an increased final dividend of 12.1p, giving a total for the year of 52.5p, up 9.4 per cent.

Construction chemicals, organic specialties and the hygiene and process chemicals division produced significant increases in operating profits. Metals and electronic chemicals fell slightly while the absorbents division saw profits more than halve after the loss of one big customer and com-

missioning problems with a new plant in Widnes.

As part of the reorganisation of Interlox, Laporte's joint venture with Solvay, the Belgian company yesterday placed an 8.7 per cent stake in Laporte while ownership of the capital intensive hydrogen peroxide and peracids business will pass to Solvay, the group said.

Mr Ken Minton, chief executive, said that while Laporte's share of Interlox's pre-tax profits had fallen from £34.4m to £20.8m in 1991, the part of the joint venture it was retaining

had actually seen pre-tax profits rise. The reorganisation should be earnings neutral this year but would enhance earnings in 1993.

The group said that the removal of Laporte's 25 per cent stake should introduce a bid premium into Laporte's share price as previously it had been seen to have been virtually immune from a hostile approach.

Laporte also said it has bought Rockwood, a privately-owned company making iron oxide-based colouring systems for the US concrete construction and coating industries.

The buy is being financed by an issue for cash of 7.5m new Laporte shares at 53p, which will raise £4.0m. Laporte's shares ended up 10p at 56p.

Rockwood made £10m pre-tax profits from sales of £56m in 1991 and Mr Minton said the deal will be earnings enhancing this year.

See Lex



Ken Minton: Rockwood will enhance 1992 earnings

Marketing costs check growth at Geest

By Roland Rudd

GEEST, the fresh produce and prepared foods group, reported a 6 per cent rise in pre-tax profits, from £24.8m to £26.2m, for the year to December 28.

Mr David Sugden, chief executive, said the growth was less spectacular than in previous years because of an additional £2m spending on new offices in Miami and Brussels.

Profits were struck after an exceptional £166,000 (£90,000), relating to the withdrawal from a wholesale business based in Brighton. Turnover grew from £594.6m to £636.3m.

Trading profit from the fresh fruit business rose to £19.3m (£18.9m) on turnover of £208m (£178m).

The Central American operation, based in Miami and Costa Rica, is expected to increase production by 60 per cent by the end of 1993.

Capital expenditure is set to rise from £12m to £40m by the end of this year. About £25m is being invested in Costa Rica, plus £5m in a fresh pasta factory and £5m in a fresh bread factory, both near Hull.

Trading profit from the food preparation businesses increased to £5.4m (£3.9m).

The group has decided to withdraw from Macfish, the frozen fish business in which it has a 50 per cent stake.

Mr Sugden said the move was "timely" since it enabled the group to take the £5.2m provisions below the line. A further £300,000 related to an abortive acquisition. New financial reporting standards, which come into effect later this year, stipulate that extraordinary items should be taken above the line.

Associated Fisheries, which controls the other half of Macfish, said it would also probably withdraw, incurring a £25m extraordinary charge.

Earnings rose to 26.3p (23.2p). A final dividend of 4.3p makes a total of 7.9p (7p).

● COMMENT

By Geest's standards these were disappointing results. In spite of difficult trading conditions the market has grown used to profit growth in double figures. Most analysts downgraded their forecasts for 1992 from £30m to £28m, giving earnings per share of 27.7p. This would put the share down 4p at 54p, on a prospective multiple of 12.2.

Yet investors looking at the long-term should be pleased at the manner in which the company has positioned itself to take advantage of changes that are likely to come in the banana market in Europe. The present anomaly allowing most European countries to restrict access to their markets to benefit their former colonies is likely to end. Geest's Costa Rica production could significantly increase 1993 earnings, suggesting that the shares may be undervalued.

Change in product mix behind Iceland's 15% rise to £46.3m

By Peggy Hollinger

A CHANGE in product mix at Iceland Frozen Foods Holdings enticed more customers into the retailer's high street shops and helped to lift profits by 15 per cent from £40.3m to £46.3m in 1991.

Turnover rose by 23 per cent to £889.1m (£734.6m). Like-for-like sales rose by 15 per cent. The number of customers through the door every week had risen from 1.9m to 2.3m.

The increases were attributed to the higher proportion of chilled, as opposed to frozen, foods in Iceland's stores. "Times have changed and we are not in the frozen food centre business any more," said Mr Malcolm Walker, chairman.

Growth would in future come mainly in chilled foods, he said, although he added that frozen foods would remain integral to Iceland's strategy.

The company claims 15 per cent of the estimated £3.5bn UK market for frozen foods, up from 12.5 per cent in 1990.

The increased proportion of

chilled foods and dry groceries such as bread, tea and coffee, had eroded operating margins from 7.1 per cent to 6.5 per cent.

During the year the group opened 41 new stores, making a total of 532.

The group, which built up heavy borrowings following the Bejam purchase in 1989, cut gearing from 73 per cent to 54 per cent. A further fall to between 37 and 40 per cent is expected by the end of 1992.

Net debt was £73m, compared with £81m in 1990. Interest charges, net of the £742,000 (£1.3m) capitalised on freehold developments, fell a fraction to £11.2m (£11.3m).

The appliance business, inherited from Bejam, contributed £38.8m to sales, a rise of 22 per cent while the insurance division rose 9 per cent to £11.3m.

Fully-diluted earnings per share rose from 27.5p to 31.1p. A final dividend of 5.85p (4.9p) gives a total 8.5p (7.3p). The shares rose 7p to close at 47p.

● COMMENT

Iceland has done well to get over the painful integration of Bejam, and better still to draw back those customers alienated at the end of 1990 by the company's new philosophy which has given such success to Iceland's potential Achilles heel. Bejam's difficulties stemmed from its move towards being a middle range supermarket. Mr Walker emphatically denies that Iceland will forget its frozen food strength, but the risk is there. Furthermore, by its own admission, the value-led Iceland is a main beneficiary of recession. The question of whether Iceland is bound to rear its head. The shares have had a good run in the past 12 months, outperforming the market by the best part of 50 per cent. Forecasts for next year are pitched at 24m. The p/e of a little less than 18 leaves the shares on a premium to others in the food retailing sector where the upside might be greater.

Bridon cut down to £3.6m loss

By Richard Gourlay

BRIDON, the wire rope manufacturer, reported a slide into losses after margins collapsed under extreme international competition.

Losses amounted to £3.6m, against pre-tax profits of £10.1m last time. Sales fell to £139m (£136m). Losses per share were 6.4p (earnings of 14.3p) but the company decided to pay a reduced final dividend of 1.5p, giving a total for the year of 4p, half the 1990 level.

The share price slipped from 89p to 75p. Mr David Alliday, chief executive, said the recession had had a dramatic impact on margins, which had fallen from 4.5 per cent to 1.5 per cent. The group had also faced relocation costs and a large bad debt.

The group would now enjoy the benefit of a large contract with Shell, Mr Alliday said, and should return to profitability and a covered dividend. "And when the economy turns around we are not going to chase volume but margins. Technically we are the most cost efficient in Europe."

● COMMENT

When a company swings from £10m pre-tax profits to losses of £3.6m, one might be forgiven for wondering how it can justify paying a dividend. When that company is in the wire rope business, one of the most cut-throat of European engineering industries, the question is all the more pertinent. The simple answer is that if Bridon had not paid a dividend, shareholders would have very little reason to stay with the company at all. And there is a chink of light. The longer recession in Europe continues, the more likely Bridon, as one of the most efficient producers - is likely to emerge at the top of a battered pile. Nevertheless, recovery will be slow. Pre-tax profits of about £1.5m are expected for 1992, giving 2.1p earnings that would again not cover the dividend.

TT on prowl after 40% rise

By Peggy Hollinger

TT GROUP, the acquisitive industrial holding company, yesterday unveiled a 40 per cent rise in pre-tax profits to £14.6m for the year to December 28.

The group, which has sparked speculation about its next takeover move through purchasing stakes in Renold and ML Holdings, said it was "in a strong position to embark on a major acquisition at the appropriate time".

Mr John Newman, a director, said the group's next purchase would be "another company which is well established in its market but which is not performing as well as it should do".

Both Renold, which makes chains and gears for power transmission equipment, and ML Holdings, the aerospace and electronic components company, reported losses in their last set of results.

TT's profits growth was due to the inclusion for 12 months

of Crystalate, the electronic components maker acquired for £34m in cash and shares in August 1990. Crystalate's £90m sales contribution also fuelled the 56 per cent rise in group turnover to £155m.

The industrial division, including Crystalate, increased its profit contribution from £2.6m to £7.8m, largely through improved margins. In the first half of 1990, before joining TT, Crystalate had reported a £900,000 loss.

Mr Newman said the group's profits growth in the current year would come from an improvement in Crystalate's US division.

The packaging division returned £3.4m in profit compared with £7.9m, while building services fell slightly, from £1.7m to £1.67m.

Interest charges jumped from £1.8m to £3.2m because of the debt acquired through Crystalate and the £3m cost of buying a 40 per cent stake in Magnetic Materials Group.

Gearing fell by five points to 39 per cent.

Earnings per share rose from 14p to 15.1p. The final dividend is increased by 10 per cent to 3.3p, bringing the total for the year to 5.5p (5p).

● COMMENT

TT is back on the prowl and whether it goes for ML or Renold first will probably depend on which is the cheapest and least resistant. Either group would fit into the TT philosophy, although ML has the edge with about 22 per cent of its business in electronic components. What is not in doubt is that TT needs another acquisition to show significant growth this year. Forecasts are for a 9 per cent rise to £15m. At this level, the shares are trading on a multiple of just over 12. Although the price could be capped in the short-term by an acquisition for paper, the record at Crystalate bodes well for the next acquisition and for the shares in the medium-term.

Prudential advances by 9%

By Norma Cohen, Investments Correspondent

PRUDENTIAL Corporation, life insurance company, yesterday reported 1991 pre-tax profits of £267m, up 9 per cent, on the comparable £244m in spite of continuing losses in its general insurance business.

The company raised its dividend by 7 per cent to 11p per share.

Prudential also announced it would no longer sell its commercial lines general insurance through brokers, a move which resulted in a £33m extraordinary charge.

Losses in general insurance slowed somewhat to £149m from £185m in 1990, although within the broker sector, they rose sharply to £77m from £48m in 1990.

However, general insurance sold through the home services division, the sales network which distributes Prudential's

life, pensions and savings products, broke even. This reflected tighter underwriting standards which caused a 9 per cent drop in policies written and an average 30 per cent increase in premiums.

Profits from the sale of traditional long-term business rose by 5 per cent to £385m, helped by sales of single-premium with-profits bonds, under the brand name of Prudence Bonds.

Mr Mick Newmarch, chief executive, said that since last May, the company had sold more than £500m of these bonds and sales agents were at present selling some £30m a week.

Advertising for the product, sold in similar form by several large life insurers, is now the subject of a review by Lauto, the self-regulatory body for the industry. Some companies may have to make refunds to customers who were misled about

the products. Mr Newmarch believed Prudential's advertising was "a paragon of clarity" and clearly warned prospective customers about the risks.

Meanwhile, Mercantile and General, Prudential's reinsurer subsidiary, produced a small trading profit which masked a significant improvement in the underlying performance on the life side.

Nearly half of the £60m trading losses on the general reinsurance business were due to prior years' charges, said Mr Newmarch.

He said Prudential expected to be able to raise reinsurance premiums this year due to declining capacity in that market.

British Sugar in venture talks with US producer

By Maggie Urry

BRITISH SUGAR, the sugar beet refining and marketing group, is in talks with the Californian and Hawaiian Sugar Company about a possible partnership.

C&H is owned by the Hawaiian cane sugar growers on a co-operative basis. The growers send their raw cane to C&H's San Francisco refinery for processing and distribution. C&H is the leading brand of sugar in the west of the US.

The refinery produces about 600,000 tonnes of sugar a year making it one of the largest in the world. British Sugar, which Associated British Foods acquired in January last year,

Lloyds Abbey Life sells Irish insurance arm

By Norma Cohen, Investments Correspondent

Lloyds Abbey Life has sold Abbey Life (Ireland), its Irish insurance subsidiary, to Canada Life Assurance Company of Great Britain, for its book value of £20.8m.

Mr Chris Wiscarsen, finance director of Lloyds Abbey Life, said the sale reflected the company's view that without a bank distribution network in Ireland, the subsidiary's growth potential was limited.

The new owners will merge their Irish operations with those of the Abbey Life subsidiary to form the third largest Irish insurer. It will have total assets of £557m, 135,000 policyholders and a market share of 5.3 per cent. Before the merger, Abbey Life ranked 11th in Ireland with Canada Life 13th.

Shandwick £1.4m in the red

By Gary Mead, Marketing Correspondent

SHANDWICK, the public relations company, yesterday reported a pre-tax loss of £1.4m for the 15 months to October 31, slightly worse than analysts' forecasts. For the 12 months to July 31 1990 there were pre-tax profits of £21m.

Turnover advanced to £196m (£183m) while operating profits dropped to £14.4m (£24.8m) and losses per share were 8.5p (earnings 18p).

Shandwick also announced a number of board changes. Mr Peter Gummer remains as chairman and additionally takes over as chief executive from Mr Antony Stoddard, who has resigned. Mr Stoddard will act as consultant for 12 months.

Shandwick had delayed announcing the results to finalise new banking arrangements. Mr Gummer said the company had achieved an additional £6m facility, making £66m in total. A proposed final dividend of 1.18p makes a total of 3.54p for the 15-month period (3.5p).

executive chairman.

The City was forewarned of likely losses by Mr Gummer last December, when Shandwick's share price collapsed from 125p to 52p. Since then it has fallen further, closing yesterday at 29p. Analysts had been forecasting pre-tax profits of between £10m and £14m for 1992.

Mr Gummer pointed to the Gulf war and recession as the causes of Shandwick's profits collapse. He said action had been taken to cut overheads. Staff - 50 per cent of the company's costs - had been reduced from 2,150 to 1,950. Exceptional provisions of £9.2m covered severance and closure costs, delayed and cancelled contracts and abortive acquisitions and joint ventures. In October, net debt stood at £50m and has since increased to £56m.

Shandwick had delayed announcing the results to finalise new banking arrangements. Mr Gummer said the company had achieved an additional £6m facility, making £66m in total. A proposed final dividend of 1.18p makes a total of 3.54p for the 15-month period (3.5p).

Lasmo will incur small loss

By Deborah Hargreaves and Andrew Freeman

LASMO, the independent oil and gas exploration group, will today announce a small operating loss after restating its results to embrace changes in accounting practices. This could put additional pressure on the company's shares in a sector already trading at a long-term low.

Lasmo, which took over Ultramar for £1.2bn last December, is being hit hard by weak oil prices and is expected to announce cuts in its exploration budget.

The overhaul of accounting practices will reduce earnings for the past eight years, which will be restated. Mr Michael Pavia, finance director, argues that it will make Lasmo easier to understand.

Mr Roger Aylard, oil analyst at SG Warburg, believes that Lasmo's restated net profit for last year will be £31m, against an estimate under the old accounting method of £70m.

The company's gearing is also expected to rise to about 80 per cent as a result of the acquisition and the accounting changes. But Lasmo is confident of reducing debt once it sells off Ultramar's downstream assets. The company is inviting bids from other oil companies which it will evaluate in a month. The alternative is to float off the Californian and Quebec refineries in one North American company.

Lasmo had outgrown its previous accounting methods which are still widely used by the UK's band of small, entrepreneurial oil exploration companies.

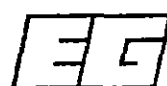
The biggest change is in the way the company accounts for the huge costs of its exploration programme. It will now do this on a "successful efforts basis" in line with companies like British Petroleum and Shell, which means that the costs of exploration are written off over the life of a producing asset once a project has successfully found oil.

Costs of other projects, where millions of pounds are incurred only to find a well dry, are written off straight away - against the relevant year's profits.

Lasmo had previously written off the costs of all development - whether successful or not - over the life of attributable reserves. This lengthened the period over which costs were written off, boosting profits in the short-term.

This advertisement is issued in compliance with the requirements of the London Stock Exchange. It does not constitute an invitation to the public to subscribe for, or purchase, any shares. Application has been made to the London Stock Exchange for the undermentioned issued securities to be admitted to the Official List.

Dealings in the Ordinary shares of 10p each of Epwin Group PLC (Registered in England and Wales No. 1506177) ("the Company") are expected to commence on 25 March 1992



EPWIN GROUP PLC

Introduction to the Official List by

COUNTY NATWEST

1 for 4 Rights Issue

of 3,943,005 new Ordinary shares of 10p each at 145p per share payable in full upon application

Share capital following the Rights Issue

Authorised	Issued and fully paid
£2,102,270	£1,971,503
21,022,700	19,715,028

Listing particulars relating to the Company are included in the Companies Fitch Service available from Exel Financial Services Limited, 37-45 Paul Street, London EC2A 4PS from 3.00 p.m. on 26 March 1992.

Copies of the listing particulars are available for collection during normal business hours on 26 March and 27 March 1992 from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2 (by collection only) and on any weekday (Saturdays and Public Holidays excepted) up to and including 9 April 1992 from:

County NatWest Limited 135 Bishopsgate London EC2M 3UR	Epwin Group PLC 135 Bishopsgate London EC2M 3UR	Cazenove & Co. 12 Tokenhouse Yard London EC2R 7AN
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County NatWest Limited is a member of The Securities and Futures Authority.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total for year
Amber Day	1.11	June 29	0.9	-	2.7
Barr & Wallace	4.1	July 1	8.75	10	8.75
Brake Bros	3	July 1	3.75	5.75	5.25
Brace Bros	1.1	July 1	1.2	2.4	2.4
Coleridge	0.01	July 3	5.5	4	8
Derwent Valley	5.7	May 22	4.98	0.01	8.86
EMC	4.5	May 15	5.5	6.8	8.25
Est & Agency	2.5	Apr 3	3.5	-	7.5
Epwin	4.5	May 13	4.3	6.8	6.4
Fairhaven Ltd	0.42	May 13	0.2	7.9	7.7
Geest	4.3	July 1	3.75	4.9	7.2
Gold Petroleum	1.25	May 20	1.1	1.25	1.1
Humber & Co	4.1	May 14	4.9	8.5	7.2
Iceland Foods	5.85p	May 29	3	6.5	6
Invergordon Dist	4	-	-	-	-
Kleinwort Dev	2.75	May 15	2.75	-	5.5
Laporte	12.1	May 13	11.4	18.9	17.8
Mallett	3	May 20	4.5	6.1	6.4
Pendragon	4	May 20	3.6	30.5	30.5
P&O	17p	May 20	17	3.54p	10.3
Prudential	7.2	May 27	6.8	11p	10.3
Shandwick	1.5	June 17	2.61	3.54p	3.5
Sunnet + Vine	1.5	May 26	1.5	-	3.5
Tay Homes	1.2	May 7	3	5.5	5
TT	3.3	May 28	3.1	-	12.1
Woolley	3.11	July 31	4.1	4.1	4.1
Wood (Arbury)	4.1	May 1	2.88	4.21	4.01
Worcester	2.88	May 14	2.88	4.21	4.01

Dividends shown pence per share net except where otherwise stated. 10p capital increased by rights and/or acquisition issues. 25p for 15 months. XUS cents.

NATIONAL BANK OF CANADA

(A chartered bank governed by the Bank Act of Canada)

US\$ 150,000,000

Floating Rate Debentures, Series 7, due 1996

In accordance with the Description of the Series 7 Debentures, notice is hereby given that for the six month Interest Period from March 23, 1992 to September 23, 1992 the Series 7 Debentures will carry an Interest Rate of 5.25% per annum.

The Coupon Amount payable on Series 7 Debentures of US\$ 25,000 will be US\$ 670.83.

The Reference Agent

Kreditbank Luxembourg

COMPANY NEWS: UK

Cost control behind 6% improvement at Halifax

By David Barchard

PRE-TAX PROFITS at Halifax Building Society, the largest UK mortgage lender, rose by 6 per cent in the year to January 31 1992 despite the recession. The improvement was achieved largely by tight control of costs.

Profits after provisions were £228m, up from £223m.

Provisions against bad loans soared from £107m to £229m, of which likely losses on house purchase were £191m (£256m). The society gave no details of the number of homes it took into repossession beyond saying that they were line with the rest of the industry, implying a likely total of about 10,000 homes.

Mr Jim Birrell, chief executive, said that early in 1991, the society had decided to cut its cost base and lend at reduced

levels in response to the problems of the mortgage market.

The society's mortgage business contracted during the year, with net lending falling from £5.32bn to £3.92bn, a decline of 26 per cent. The number of loans made in the year was down from 211,000 to 188,000.

Its share of the UK mortgage market declined from 16 per cent to 14 per cent.

The society's total lending book grew from £44.5bn to £48.5bn.

Retail savings had a good year with a net inflow of £4.5bn; as a result the society paid back about £400m of wholesale funding.

The cost-income ratio for the Halifax Group dropped from 48.5 per cent to 43.5 per cent, the lowest in over a decade.

The cost-income ratio for Halifax's core building society

operations dropped to 38 per cent - well below the industry average.

Mr Birrell said Halifax was pleased to have achieved the reduction without cutting either staff or capital.

Operating losses on Halifax Estate Agencies were down from £18.5m to £6.6m. Halifax also lost £3m on the Halifax Visa Card, a joint venture with Bank of Scotland.

However, one sting in the tail of the results is that they are probably the last in which the society's total asset size is greater than that of Abbey National, its faster-growing rival.

Halifax's total assets of £58.7bn (£54.1bn) are now only a whisker ahead of Abbey National's £57.4bn. On previous forms, Abbey National is now certain to overtake Halifax this year.

ADT falls 44% in line with City forecasts

By Richard Gourley

ADT, the Bermuda-based security and car auction company, yesterday reported a 44 per cent fall in pre-tax profits for 1991, broadly in line with market expectations.

Pre-tax profits fell to \$137m (£79m) against \$244m on sales up 9 per cent at \$1.25bn. Earnings per share fell from \$1.93 to \$1.04.

The company repeated its statement that it would not pay an ordinary dividend until the 1992 results at the earliest in line with the policy of reducing debt.

Mr Michael Ashcroft, chairman, forecast that earnings per share would increase in 1992. "Not many UK companies would go out on a limb and say that," he said.

Regarding ADT's convertible preference shares which fell due in 1994, Mr Ashcroft said: "The last quarter of 1994 is two and a half years away, we do not see it as a problem."

The pre-tax figure was again boosted by profits from foreign exchange gains of \$20m, down from last year's \$27m. The gain from long term investments fell from \$22.7m to \$11.6m, including losses on the sale of stakes in Christie's International and Quotepian.

The figures included a \$57.9m charge above the line, most of which was due to interest as debt rose as the group crystallised losses on associate investments.

Debt finished the year at \$1.04bn, down from \$1.1bn, but Mr Ashcroft said that taking away the value of quoted investments and liquid assets, gearing at the year-end would be about 100 per cent on shareholders' equity of \$600m.

At the operating level, profits from security services fell slightly, from \$133m to \$131m, while auctions increased profits from \$84.3m to \$71.8m.

Asda Property sale raises £38m cash

Asda Property Holdings has sold a parcel of residential properties in the south of England to the Bradford Property Trust, for £38m cash.

The group will hold the remainder of its residential portfolio as trading stock and concentrate on its core activities in the commercial property sector.

Asda Property Holdings is a publicly-quoted company and is separate from the Asda grocery chain.

EBC down 42%

A 42 per cent fall in pre-tax profits from £3.51m to £2.04m was announced by EBC Group for the year to December 31.

A recommended unchanged final dividend of 4.5p maintains the total at 8p. Earnings per share dropped from 18.99p to 12.17p.

Turnover was £60m (£55.2m).

Losses deepen to £6.5m at Hambro Countrywide

By David Barchard

LOSSES AT Hambro Countrywide, the estate agency and insurance group, jumped from £288,000 to £6.5m before tax in 1991, even though turnover rose by 5 per cent.

Losses per share increased from 0.36p to 1.96p and no dividend is to be paid.

Turnover rose from £28.4m to £30m.

Mr Christopher Sporborg, chairman, said losses had been at lower levels in the second half of the year and the group still believed it was right to pursue a strategy of increasing its market share and controlling costs rather than shutting offices.

Nonetheless, he added: "December 1991 was the worst month on record for most of our estate agency business and we entered the new year with the level of new business at

historic lows. This will undoubtedly affect our results for the first month or two of 1992."

During the year Hambro Countrywide increased its branch network to 487 with the purchase of the 22 branches of the Cheltenham & Gloucester estate agency.

The estate agencies sold more mortgages - 15,538 against 15,138 the previous year - and more life assurance policies, with 19,665 against 18,822.

House sales also increased, to 40,407, 7.8 per cent more than in 1990. However, the average value of each house sold dropped by 5 or 6 per cent.

During the year Hambro Guardian Assurance entered the permanent health market with a disability income benefit policy and new products for long term care assurance.

Arthur Wood ahead 12% to £261,000

Arthur Wood & Son (Longport), the earthenware manufacturer, lifted pre-tax profits by 12 per cent, from £224,244 to £261,431, over 1991.

The increase was struck on turnover ahead some 7 per cent at £3.7m. Mr Anthony Wood, chairman, said that trading conditions "remained extremely difficult".

Exports expanded by 23 per cent but only accounted for 12.9 per cent of total turnover.

Earnings per share were 9.29p (8.86p). The single distribution is again 4.1p.

Lloyd's probe at Bain Clarkson

Bain Clarkson, the insurance broking subsidiary of Inchcape, yesterday confirmed that it has been the subject of disciplinary investigations by the authorities at Lloyd's of London, which regulates itself.

The investigations began in October and concern "grossing up" and other market practices by Bain staff.

Bain said, however, that there was no evidence of fraud or dishonesty and that the situation was not "expected to have any financial significance to the company".

The company intends making no further comment until the outcome of the inquiry is known.

Castle Mill Intl warns of losses

Castle Mill International, the clothing and gifts group, has warned there would be a significant loss for the year when it reports 1991 results in April.

The second half had been hit by a difficult trading climate and the run down of both the children's clothing business and the leisurewear business of Force Sportive resulting in stock losses and closure costs.

The group swung from losses of £58,555 to profits of £313,851 pre-tax for 1991.

Mexico Fund reveals rights price

Mexico Fund, a mutual fund listed in New York and London which primarily invests in Mexican equity, has revealed terms of a previously announced rights offering.

Holders of every three shares on the record date of March 20 will be entitled to buy one additional share at \$20, a one-third discount to the \$30 closing price on the New York Stock Exchange on Friday.

Barr & Wallace at £4.3m

AMID difficult trading conditions, Barr & Wallace Arnold, the motor and fuel distributor and leisure group, maintained second half profits at £2.2m to finish 1991 some 4.5 per cent lower at £4.3m, against £4.51m.

Mr Malcolm Barr, chairman, described the result as satisfactory, given the effects of the recession on the motor division, which comprises about half the group.

Motor profits on continuing businesses fell 20 per cent to £1.98m (£2.49m), but new car sales dropped by only 12.6 per cent against a national average of 30.7 per cent.

Leisure and holiday achieved a slightly better £3.7m (£3.68m) reflecting strong demand for inclusive UK holidays which offset the Gulf war effect. Fuel distribution fell to £309,000 (£480,000).

Turnover dropped from £236.3m to £229.5m. Earnings per share slipped to 20.7p (22.8p), but the dividend for the year is raised to 10p (9.7p) with a recommended final of 7p.

Borrowings were reduced from £14.6m to £9.1m and quality of earnings improved by disposing of four loss-making businesses. Gearing was cut to 32.4 per cent (55.3 per cent).

Aran Energy shows decline to £5,000

Aran Energy, the Dublin-based oil and gas exploration company, turned in sharply reduced pre-tax profits for 1991, down from £121,000 (£113,000) to £5,000.

Turnover was slightly ahead at £238.9m (£229.1m).

The company has now arranged a \$197.5m credit facility to finance its activities until production is on stream.

Losses per share were 0.14p (earnings of 0.09p).

Sharp fall to £1.1m at Mallett

Mallett, the London antique dealer in which House of Fraser holds a 29.93 per cent interest, suffered a sharp fall in pre-tax profits from £3.68m to £1.12m in 1991. Turnover diverged 42 per cent to £38.9m, against £44.6m.

Mr Rex Cooper, chairman, said the art market was suffering its worst reversal since the Second World War and a deepening of the recession, together with the increased overheads of the new building at 141 New Bond Street, had hit sales and margins.

Profits this time included an exceptional credit of £660,000.

Derwent Valley swells to £821,000

Derwent Valley Holdings, the property company, followed its return to profits at the interim stage with a pre-tax outcome for 1991 of £821,000, against losses of £335,000.

Net revenue from properties was £6.17m, up from £5.14m, but there was a loss from trading of £20,000.

In the period the company suffered a further reduction in the value of its portfolio giving net assets per share at December 31 of 744p, against 937p a year earlier.

Earnings were 6.1p (5.5p losses) and a final dividend of 5.7p gives a total of 8.8p (8.25p).

Edinburgh Oil & Gas at £0.29m

Edinburgh Oil & Gas reported pre-tax profits of £285,000 for 1991, compared with £66,000. Turnover doubled to £1.82m, against £976,000.

There was an operating profit of £200,000 (£102,000 loss) while investment gains added £85,000 (£108,000). Earnings per share came out at 1.63p (0.45p).

In the present year the company has made two acquisitions which will boost production and reserves. On completion the company will become the operator of two producing fields.

Sunset + Vine improves 48%

Sunset + Vine, the television programming and services group, returned to the growth track with a 48 per cent expansion in interim profits.

On turnover ahead some 31 per cent to £2.48m, the pre-tax line for the six months to end-December rose to £263,000 (£246,000).

Mr Colin Frewin, chief executive, attributed the performance to efforts made to "expand the breadth of our programme concepts". A number of projects were at the final commissioning stage, he added.

The interim dividend is maintained at 1.5p, payable from earnings of 4.5p (3p) per share.

Northern boost for Cussons Property

A strong northern housebuilding performance helped Cussons Property Group cut annual losses from £4.04m to £365,000. The company said that prospects had improved following the "painful mea-

sures" taken during the year.

The Newcastle-based company decided to concentrate on housebuilding and as a result, turnover for 1991 fell from £21.8m to £18.4m, all of which related to housebuilding in the north-east of England.

The pre-tax line was helped by the elimination of losses from associates which took £5.06m last time. Of the £2.1m (£2.7m) interest charge, a significant part was for discontinued activities.

Exceptionals leave Bredero in the red

Exceptional write-downs of £5.52m in its property portfolio left Bredero Properties with pre-tax losses of £4.5m for 1991, compared with profits of £1.58m. Losses at the half year were £1.27m.

Turnover fell from £76.6m to £53.3m, for operating profits of £2.02m (£3.21m). Losses per share were 13.1p (4.5p earnings) and the final dividend is passed (1.2p) resulting in a nil distribution (2.4p) for the year.

Net asset value per share stood at 1.96p at December 31 against 2.19p a year earlier.

Associates boost Fairhaven to £14m

Substantial income from associates enabled Fairhaven International, the specialist construction company which was granted a full listing in September 1991, to report pre-tax profits of £14.1m (£8m) in 1991, an increase of 80 per cent on the comparable £8.01m, which included an exceptional gain of £1.42m.

Turnover was \$308.7m (\$301.1m). After a higher tax charge of \$4.3m (\$1.68m) earnings per share came out at 4.01 cents (3.55 cents). A doubled single final dividend of 0.4 cents is proposed.

The company said that it believed 1992 would continue to justify the strategy of concentrating on its core construction-related businesses.

Sunleigh reports £2.04m deficit

Sunleigh, the leisure group rescued last year through a £3.8m placing, announced pre-tax losses of £2.04m for 1991, a capital restructuring and the £1.8m acquisition of a controlling interest in the leading manufacturer of Laser sailing dinghies.

The purchase of a 63 per cent stake in the ordinary share capital of Gavel Securities, and a further 72 per cent of the preference shares, will be funded by a £1.8m placing and open offer to shareholders at 8p.

The deficit compared with losses last time of £2.81m. Sunleigh also announced a

capital restructuring to reduce the deficit on the profit and loss account.

STANDARD LIFE

HIGHLIGHTS FROM THE ANNUAL REPORT FOR THE YEAR ENDED 15-11-91

THE GROUP

Standard Life operates in the United Kingdom, Canada and the Republic of Ireland. Over the year total assets under management increased from £19.3 billion to almost £25 billion spread as follows by country of operation:

COUNTRY	£ billion	Percentage
United Kingdom	19.8	80
Canada	4.3	17
Republic of Ireland	0.7	3
TOTAL:	24.8	100

BONUSES

Investment returns over the year were sufficiently good to enable Standard Life to maintain, and in some cases increase, rates of terminal bonus for with profit policies of long duration, although reductions were again necessary at shorter durations.

Sterling's entry into the Exchange Rate Mechanism seems likely to lead to lower inflation, lower interest rates and consequently lower nominal investment returns than those experienced during the past decade.

For this reason, whilst maintaining reversionary bonus rates for 1991, the Company considered it prudent to reduce rates of interim reversionary bonus, and the equivalent bonus growth rates, on UK with profit policies.

If, as expected, inflation is lower in future, there is no reason to believe that the value in real terms of the proceeds of with profit policies will not be maintained. The Company remains committed to producing returns which will compare as favourably with those offered by competing products in the future as they have consistently done in the past.

Reversionary bonus rates remain unchanged for with profit policies in Canada and the Republic of Ireland.

NEW BUSINESS

In 1991 the Company again achieved record amounts of new business, with total new premiums worldwide exceeding £2 billion for the first time, of which £1.4 billion related to the United Kingdom.

Endowment mortgage business in the UK at last year's level showed encouraging stability, despite the continued depression of the housing market.

Success was also achieved in the UK regular premium savings market with new premiums up by almost 90%. Single premium investment business was only marginally down on last year, despite the decision not to offer with profit bonds.

1991 was another particularly successful year for the Company's Canadian organisation with total premium income rising by 12% to nearly \$1.2 billion.

Unfavourable economic conditions and adverse investor sentiment led to an overall reduction in new business in the Republic of Ireland. The Company was however able to take full advantage of the expansion in the pensions market which was stimulated by the 1990 Pensions Act.

JOINT VENTURE WITH THE HALIFAX BUILDING SOCIETY

The new joint venture company had a successful first year's operation. Future developments should ensure it builds up a significant presence in the unit trust and PEP market in the UK.

SERVICE

Considerable improvement to service has again been achieved over the past year. Standard Life recognises, however, that it must continue to improve the quality of its service and to focus more on its customers' needs.

To provide a consistently high quality of service a substantial investment in staff training is required. During the year, the Company embarked on a significant new programme, leading to the construction of more comprehensive training plans with encouragement for managers to study for professional qualifications in business management.

INVESTMENT

Most of the world's economies have suffered from the effects of recession in the past year. However, financial markets, anticipating the decline in interest rates and inflation and looking ahead to economic recovery in 1992, have recovered strongly from the depressed levels at the end of 1990. Standard Life's investment performance was very good partly as a result of all funds being fully invested throughout the year.

Unlike the financial markets, the property market did not recover in 1991. The Company believes, however, that the lower prices now prevailing make property an attractive investment over the medium to long term.

In keeping with the Company's general policy, investment on behalf of its with profit policyholders was principally in equities and property.

Standard Life

WE DON'T FOLLOW STANDARDS. WE SET THEM.

TMRO

STANDARD LIFE ASSURANCE COMPANY IS A MUTUAL COMPANY REGISTERED IN SCOTLAND AND HAS ITS HEAD OFFICE AT 1, CANAL STREET, EDINBURGH. THE STANDARD LIFE HOLDINGS GROUP ALSO INCLUDES STANDARD LIFE INVESTMENT FUNDS LIMITED, STANDARD LIFE PENSION MANAGEMENT LIMITED, STANDARD LIFE TRUST MANAGEMENT LIMITED AND STANDARD LIFE INVESTMENT SERVICES LIMITED.

Standard Life



Axis Mundi is sited outside Tanfield House, Edinburgh. The sculpture depicts the ascent of the Five Wise Virgins.

STANDARD LIFE'S ROLE AS INVESTOR

Standard Life is one of the largest equity investors in the UK and follows closely the activities of the companies in which it invests. Regular meetings with senior company executives are invaluable in building an understanding of the longer term plans and objectives of these companies and a positive interest is taken in the composition of boards of directors to ensure there is no undue concentration of decision-making powers.

The Company always votes on resolutions at General Meetings and, in takeover situations, makes considered decisions which are in the best interests of its policyholders and investors. In this connection, Standard Life warmly welcomes the recent document issued by the Institutional Shareholders' Committee contributing to the debate on "Corporate Governance".

It also strongly supports the initiatives regarding disclosure that the new Accounting Standards Board is starting to take.

SELF REGULATION

Standard Life welcomes the announcement by the Securities and Investment Board (SIB) last year of a wide-ranging review of retail regulation.

The Company supports SIB's view that polarisation - the drawing of a sharp distinction between independent financial advisors and those employed by or 'tied' to a particular company - is clearly in the interests of the consumer.

Standard Life has been concerned that the existence of several overlapping regulatory organisations is almost bound to lead to confusion, anomaly and excessive expense. It has urged SIB to move towards a single self-regulatory organisation for all retail investment products as the most practical means of developing a more meaningful and cost effective regime for the future.

EUROPE

The European Commission has issued a further draft Directive, intended to harmonise the financial and technical requirements for the cross-border selling of life assurance in a single European market. Standard Life is pleased that the regulatory framework proposed is broadly in line with current UK practice.

STAFF

The Chairman and the Managing Director praised highly the efforts of the Company's staff in writing record amounts of new business, and at the same time in further improving the quality of service to policyholders.

BOARD AND EXECUTIVE CHANGES

During the year Mr John B Zaozimy, former Minister of Energy and Natural Resources in the Government of Alberta, Canada, was appointed a director of the Company.

Mr A U Lyburn, General Manager (Personnel) and Mr R R Naudie, Executive Vice President (Corporate) of Standard Life's Canadian Organisation, retired after long and distinguished careers with the Company.

OUTLOOK FOR THE GROUP

Standard Life has strengthened its position in the UK market and has moved further towards establishing an equally significant presence in Canada.

Notwithstanding the general concern about the overall level of demand in 1992 for life assurance, pensions and savings products, Standard Life has little doubt that its financial strength and record, together with the abilities and enthusiasm of its staff, will ensure that it will again increase its share of the markets in which it chooses to operate.

COMPANY NEWS: UK

Interest reduction helps Wolseley meet estimates

By Angus Foster

WOLSELEY, the heating and plumbing distributor which owns the Plumb Centre chain, yesterday announced an 11 per cent profit decline due to recession in the UK and US. Mr Jeremy Lancaster, chairman, said there were some signs of improvement on the US East Coast but conditions in California and the UK made predictions for the year "extremely difficult".

The group reported pre-tax profits of £33.7m (£38m) for the six months to January 31. The figure was helped by interest savings of more than £2.5m, mainly due to lower inventory levels.

Although this helped reduce gearing to less than 20 per cent from 30 per cent, Mr Lancaster said low borrowings also showed the depth of the recession. "I would rather have more money in inventories than in the bank," he said.

Turnover increased to £876.2m (£854.5m) but would have fallen slightly without exchange rate movements.

US sales improved to £478.8m (£426.4m) although operating profits dropped to £13.7m



Jeremy Lancaster: plunging the recession

(£15.8m). Familiar Corp incurred a first half loss in California although Carolina Builders fared better. Group profits were boosted by £1.3m from beneficial dollar exchange rate movements.

In the UK, the 211-branch Plumb Centre chain maintained sales but margins came under pressure due to falling inflation and price competition.

Brossette, the leading French plumbing and heating distribu-

tor acquired in February, made no contribution.

The interim dividend is unchanged at 3.1p, payable from earnings of 9.86p (11.3p) per share.

COMMENT

These results were as anticipated, but only after lower than expected interest payments. With no signs of recovery in the UK or California, forecasts of unchanged full year profits of about £80m now look optimistic, even accounting for a 25m second half contribution from Brossette. Furthermore, should UK sales recover, margins will lag pending clearance of stock bought before the slowdown in inflation. Nevertheless, Wolseley is a quality company which has coped well with recession before. Its dominance in the UK provides future stability, there is further scope for growth in the US once recovery beckons and France has interesting options in the medium term. Forecast full year profits of £77m to £78m put the shares on a p/e of more than 18 times. With recovery still over the horizon, they are expensive.

Amber Day shows 29% improvement to £7.1m

By Maggie Urry

AMBER DAY, the discount retail group, increased pre-tax profits by 29 per cent to £7.1m in the half year to February 1. In the half year to February 1, the group's sales rose 29 per cent to £254.0m following last summer's £24.4m rights issue.

Earnings per share, however, rose a more modest 2.4 per cent to 5.8p. The shares fell 3p to 90p.

In December the group, which bought the What Every-one Wants chain in June 1990, sold its two menswear chains, which it had acquired in 1988 and 1989.

The menswear side incurred trading losses in the half year of £591,000 (profit £454,000).

A £4.5m loss on the sale of that business was charged below the line, as was a write-off of goodwill amounting to £2.8m which had previously been written off against reserves. Consequently there was a retained loss of £9.2m (£9.2m).

Group turnover was barely changed at £55.5m, though within that WEW increased sales by 7.3 per cent to £47.7m. Operating profits from WEW were up 18 per cent to £7.8m.

The interim dividend is raised from 0.5p to 1.1p.

In the 1991 year the group reported pre-tax profits of £10.1m, earnings of 7.02p and a total dividend of 2.7p.

Strong second half lifts Worcester

Worcester Group, the central heating specialist, lifted pre-tax profits by 27 per cent, from £3.5m to £4.5m, in 1991.

The second half produced a particularly strong performance, with profits of £3.4m compared with £1.4m.

The result came in spite of interest charges up from £670,000 to £990,000 and included a loss of £480,000 (£690,000 profit) in the MCL construction subsidiary. Turnover rose by 48 per cent to £65.2m (£44m).

Sales of combi and oil-fired boilers at Worcester Heat Systems rose by 17 per cent and margins improved.

Radson, the Belgium-based subsidiary acquired in December 1990, turned round into profit during the year, and Grate Glow Fires, acquired in April 1990, also made a contribution.

With improved earnings per share of 10.4p (9.4p) the proposed final dividend is stepped up to 2.85p for a total of 4.21p (4.01p).

Invergordon exceeds forecast

By Philip Rawstone

INVERGORDON Distillers, the Scotch whisky group, reported a 42 per cent increase in 1991 pre-tax profits, comfortably exceeding the forecast made during its successful resistance to the £260m bid by Whyte & Mackay.

The US distiller's subsidiary, American Brands, reported profits rose from £22.7m to £32.2m. Earnings per share jumped to 16.8p (12.1p) and a proposed final dividend of 4p raises the total to 6.5p (5p).

The takeover battle, which left Whyte & Mackay with a 41.3 per cent stake, cost Invergordon £4.3m, taken as an extraordinary item.

Operating profits increased by 18 per cent, from £31m to £36.7m, on turnover ahead to

£92.4m (£90.7m). Margins improved more than 5 percentage points to 38.7 per cent.

Mr Chris Greig, managing director, said there had been significant changes in the mix of business.

Exports rose 6 per cent by volume and 4 per cent in value. Bulk shipments of whisky declined 14 per cent but sales of higher margin bottled-in Scotch brands showed a commensurate rise.

In the UK, where whisky volumes declined overall by 7 per cent, sales of the group's bottled own-label products increased by 14 per cent in volume and 24 per cent in value.

Mr Greig said the group was a satisfactory start this year and new opportunities will be opened by the white spirit distillery joint venture with Tate & Lyle. Forecast pre-tax profits of about £36.5m, put the group on a prospective p/e of 14.3.

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Epwin at £2.9m and makes cash call

EPWIN GROUP, the USM-quoted maker of nPVC windows and doors, sealed double glazed units and glass products, yesterday reported annual profits ahead of expectations at £2.9m.

The company also announced that, along with a 1-for-4 rights issue to fund expansion, it was to apply for its shares to be admitted to the official list.

Mr Jim Rawson, chairman and managing director, said

the combination of a rights issue and a move to the main market should increase the marketability of the shares to a wider range of UK and European institutions.

He said that profits for the 12 months to end-December, although down by £800,000 from last year, were satisfactory considering difficult trading conditions.

The result came on turnover down from £47.8m to £40.3m. Earnings per share emerged at

12.8p (5.5p). The final dividend is increased to 4.5p for a total for the year up from 6.4p to 6.9p.

Mr Rawson said the rights issue would raise about £5.4m after expenses, which would be used to expand production facilities, improve efficiency and widen the customer base.

The rights issue is underwritten by County NatWest. Cazenove is broker to the issue.

Goal Petroleum net profits advance 16%

By Deborah Hargreaves

Goal Petroleum, the small North Sea oil exploration company, saw a 16 per cent rise in net profits to £6.6m last year compared with £5.69m in 1990.

Earnings per share amounted to 4.5p (4.24p) and Goal is proposing a 14 per cent dividend increase to 1.25p.

At the pre-tax level profits fell to £10.1m (£10.8m).

The company increased production over the year by 21 per cent to 11,480 barrels a day. Turnover improved from £4.7m to £4.65m.

"We have a very good mix of low-cost production and many of our fields don't pay tax which means the company is looking robust against the current low oil price," Mr David Boyd, managing director, said.

During 1991 the company improved its cash flow and paid down debt to reduce gearing from 39 per cent to 22 per cent.

Tay Homes declines 14%

By Roland Rudd

Tay Homes, the Leeds-based housebuilder, announced a 14 per cent fall in pre-tax profits from £2.15m to £1.82m for the six months to December 31.

The number of homes sold increased by 17 per cent to 357, with turnover ahead at £25.5m (£24.1m).

Mr Trevor Spencer, chairman, said: "It remains to be seen whether this is the beginning of a purchaser confidence renaissance."

The land bank has been increased by 250 plots to 4,250 plots to take advantage of the opportunities of buying at competitive prices.

Earnings per share fell to 5.5p (6.3p). The interim dividend is unchanged at 1.5p.

Acquisitions boost Brake Bros

By Angus Foster

BRAKE BROS, which supplies frozen food to caterers, has bucked the recession with increased profits and sales, helped by acquisitions.

Brake also outlined its strategy to move into chilled food distribution, an area it has so far avoided. Mr Malcolm Champion, finance director, said recent acquisitions gave the company a platform to move into chilled food distribution.

Pre-tax profits for 1991 rose to £15.4m (£14.9m) on turnover 14 per cent higher at £223m (£195.4m). The turnover rise would have been 7.3 per cent without acquisitions.

Mr Champion said he was very pleased with the results, which were overshadowed by a depressed catering market and a fire at the company's cold storage facility in West Yorkshire. Losses were fully insured and the facility

is due to be operational in the next few weeks. Nevertheless, delays associated with the fire have back growth elsewhere, Mr Champion said.

During the year, Brake spent £3.4m acquiring four businesses in London and the Midlands supplying fresh fish and chilled foods. Brake believes its distribution and purchasing expertise can improve these businesses. They also provide an entry into the quality hotel and restaurant sector, which usually avoids frozen foods.

Since the end of the year, Brake has bought a small frozen food distributor in France and other acquisitions are being targeted in the UK and continental Europe. Net borrowings at the year end totalled £2m, for gearing of 5 per cent.

Earnings per share increased 9 per cent to 23.8p (21.8p). A recommended final dividend of 4.1p brings the total to 5.75p (5.25p), a 9.5 per cent increase.

Reduced new car sales take toll on Pendragon

By Angus Foster

PENDRAGON, the luxury and executive car dealer, yesterday announced a fall, from £5.07m to £4.72m, in pre-tax profits for the year to December 31 reflecting reduced contributions from new car sales and the contract hire business.

But Mr Trevor Finn, chief executive, said the company's used car sales and after-sales division performed well as customers delayed new purchases.

Following the 5 per cent reduction in new car tax announced in the budget, and with the uncertainty of the Monopolies and Mergers Commission report removed, Mr Finn anticipated an improvement in new car sales from August and said the outlook was promising.

Turnover fell to £168.3m (£174.4m). Operating profits were dragged lower by higher administrative expenses, reflecting increased costs managing franchises acquired during the year.

Earnings per share fell to 5.5p (6.3p). The interim dividend is unchanged at 1.5p.

June's £11m rights issue. The company held net cash of some £2.1m at the year end.

More shares in issue pushed earnings down to 12.1p (15.1p). However, the directors are recommending a final dividend of 4p to make a total of 8p, an 11 per cent increase.

The company added a number of Japanese franchises during the year and Mr Finn said this trend would continue.

Last August's purchase of Autobahn Kronberg, a large Jaguar dealer in Germany, has made progress and a second dealership is due to open next month.

New car sales for the UK motor industry fell to 1.6m last year from 2m in 1990. The Retail Motor Industry Federation predicts this figure will rise to 1.7m this year and will bring the industry slowly out of recession.

Mr Finn said although used car volumes were down, margins improved. This was because consumers delayed new purchases, leading to a shortage of low mileage used cars on the market.

Colorgraphic falls £2.33m into the red

Colorgraphic, the printing group specialising in advertising and direct mail literature, was hard hit by the advertising recession with a fall from a pre-tax profit of £2.01m to losses of £2.33m for the year to December 31.

Although the cost savings made in 1991 limited losses at the operating level to £147,000 (£2.92m profit), the pre-tax figure was hit by higher interest charges of £1.07m and an exceptional £1.1m to cover reorganisation costs and a bad debt in the US.

Further annual cost savings of about £1m have been identified for the first half of 1992. Turnover was down from £54.7m to £48.4m, with sales falling by about 10 per cent after adjusting for disposals.

This fall was compounded by an average 3.5 per cent price reduction.

The group is proposing a nominal final dividend of 0.01p after passing its interim for the first time. Last year there was a total of 6.5p. Losses per share came out at 12.45p (9.09p earnings).

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NORTH WALES

Wednesday March 25 1992

Page 2: Labour's secretary in waiting; the drawbacks of tourism; farms; property

Page 3: how television is rejuvenating the language; reconstruction in the towns



The recession in North Wales has intensified in recent months. But there are bright spots amid the gloom, such as the impending completion of the A55 coastal expressway which will strengthen the area's attractiveness to outside investors, writes **Anthony Moreton**

Depression bites deep

TWO months ago Austin Taylor Communications, a manufacturer of telecommunications equipment employing 145 people in Bethesda, Snowdonia, was rescued from almost certain closure when Communications Systems of the US bought the Welsh company.

The decline and rescue of Austin Taylor was a microcosm of the highs and lows which face the economy of north Wales. Like the rest of the UK, north Wales is now deeply depressed. Hotpoint and Brother are just two of several companies that have had to lay off workers. Hotpoint has also given its 1,500 employees at Llandudno Junction and Bodelwyddan paid holidays as it seeks to run down large stocks.

"The recession did not really arrive in north Wales until the end of last year," says Mr Huw Thomas, chief executive of Gwynedd county council, "but now it is here with a vengeance."

Mr Thomas's timing is probably an optimistic reading of events. Further east, in Clwyd, the recession arrived considerably earlier: in the past 18 months unemployment has jumped from 5.8 per cent to

over 10 per cent. In Gwynedd it has also been rising steadily in the past 12 months: from January 1991 it went up by almost a quarter to 12.200.

Nevertheless, north Wales, as Austin Taylor has shown, can still boast success stories. The new American owners intend to use Austin Taylor not just as a base to supply the British market, but also as a point from which to attack the whole of Europe.

They will have fellow countrymen not far away. Euro DPC, the European arm of Diagnostic Products Corporation, of Los Angeles, is to move its British centre for the production of diagnostic kits from Witney, in Oxfordshire, to Llanberis, this summer, employing 80 at first but 300 eventually.

The importance of Austin Taylor and Euro DPC is that they have shown it is possible to trade in a largely rural area and also bring high-income employees to a part of the country which has traditionally been around the bottom of most pay leagues. A third of Euro DPC's employees are graduates on salaries not often seen in north Wales in concentrated numbers.

North Wales has over the past 20 years won a considerable share of foreign inward investment. Most of that, from companies like Brother, Shoton Paper, Continental Can, Kimberly-Clark, Sharp, Kall eggs and most recently the £140m Toyota engine plant, has gone to Clwyd. The rescue of Austin Taylor and the arrival of Euro DPC shows that inward investment is slowly being sucked further west.

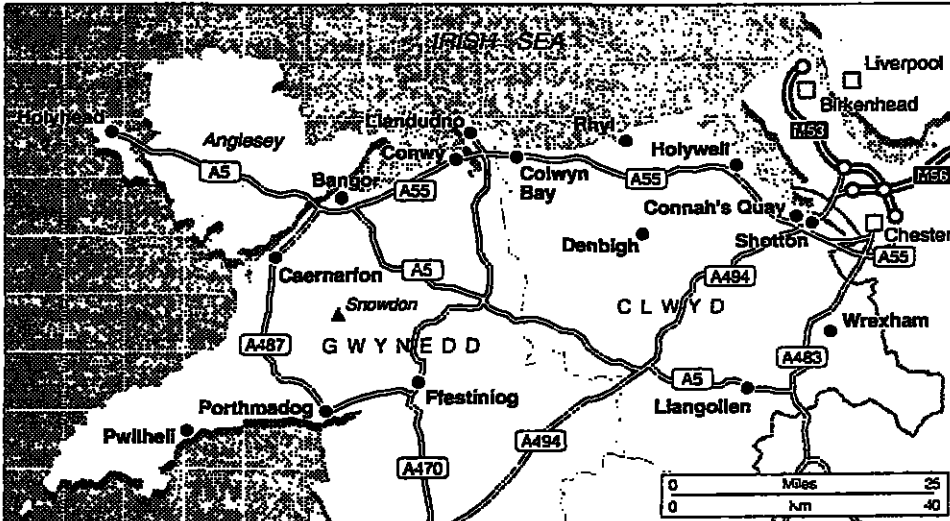
The way in which industry is clearly looking further into Wales is welcomed by all the development authorities. Less welcome is the appreciable decline in the level of inquiries. "There is a distinct lack of confidence among potential incomers at the moment," says Mr Paul Roberts, head of economic development at Clwyd County Council.

"There always seems to be another reason for decisions to be deferred. We are still getting inquiries but the number is a fraction of what it once was. And businesses are taking much longer to reach a decision."

Like Gwynedd's Huw Thomas, he believes the serious investors will not return in strength until they can see an end to the recession. In the middle of a general election campaign they agree a further period of waiting is inevitable. They, and almost everyone else concerned with the economic health of the region, are placing great faith in the ability of the A55 expressway across the top of north Wales to generate new opportunities.

The almost-completed dual-carriageway road links the English motorway system at Chester to the west of the region as far as Bangor. The government has already announced plans to extend dual carriageways across Anglesey to Holyhead, and the Welsh Development Agency, in conjunction with the local authorities and the port authorities, is helping to upgrade Holyhead to make it the main "gateway" to Britain for Irish trade.

There are tangible signs that the improved A55, which makes most parts of north Wales no further than an hour's drive from Manchester airport - an important consideration for companies like



Part of the new A55 expressway at Penmaenmawr: driving ever westwards along the coast

Euro DPC - has already started to attract investment. A business park at Bangor, another to be built at St Asaph, motorway service stations, and hotels by Forte and Rank, are springing up along its length.

With the opening of the Conwy tunnel by the Queen last October, a notorious bottleneck has been removed - an hour to negotiate the river and get

around Henry III's magnificent castle was not uncommon at peak times - offering the prospect of more visitors.

Caernarfon, with its equally magnificent castle and history, is to be given a long-needed face-lift and other centres such as Porthmadog, Bettws-y-Coed, and even Harlech hope to benefit from a combination of more businesses and more visitors.

The main concern now, though, is to ensure that the ever-present conflict between needs of the environment and of the economy does not lead to the one destroying the other.

In Snowdonia, north Wales has one of the most magnificent areas of natural beauty in Britain, a home to walkers, climbers, lonely farms, peace

and solitude. Enormous pressures already exist on Snowdon itself, the sort of pressures that are threatening to destroy the Lake District in Cumbria. Snowdon can barely handle more visitors without its very nature being eroded.

Tourism cannot simply be turned off, like a tap, however. It contributes far too much to the economy generally. But if more industry arrives as a result of the opening of the expressway there is a potential danger that the area will simply not be able to cope with the traffic, let alone the needs of the newcomers.

On top of these economic pressures this part of north Wales faces a further danger. It is the last real bastion of the Welsh language. Most people in Gwynedd not only speak Welsh but also use it as their everyday language; fewer do so in Clwyd, but the number there is not inconsiderable. Monoglot incomers not only put pressure on housing, forcing prices far beyond what lowly-paid locals can afford, but threaten to undermine the culture not just of the area but also of the wider Wales.

These fears have led extremists among the nationalists to pursue a vendetta against incomers - and not solely English newcomers - by burning their holiday homes. Some 200 have been destroyed over the last two decades and the ability of the extremists to continue with acts of arson have been considerably aided by the inability of the police to bring charges against anyone.

Few Welshmen publicly defend the burnings. While they continue those concerned with the economic health of the area will have an even harder job convincing business of the attractions of the area.

The issue of jobs versus the environment is also surfacing further east between Prestatyn and Holywell where Hamilton Brothers Oil and Gas wants to build a gas-oil terminal next to the Point of Ayr colliery, the only one left in north Wales. National Power also has plans for a £1bn gas-fired power station.

The project, which is to go to public inquiry, would not generate a large number of jobs, perhaps 50 in the terminal and 50 in the power station, with

another 200 in associated industries, but Clwyd's Mr Roberts says "it would help to bring in new industry to the area and give the economy a boost."

North Wales has been remarkably successful in attracting new industries, as the old staples of farming, steel, slate and tourism have taken heavy knocks. Medicare, optoelectronics, motor components, electronics and financial services have all found a home in Clwyd.

In Gwynedd telecommunications and television have grown strongly. Caernarfon and the surrounding area have become one of the most important centres in Britain outside London for television production, and the county is about to launch a drive to attract more production companies to use its unrivalled scenery for shooting film.

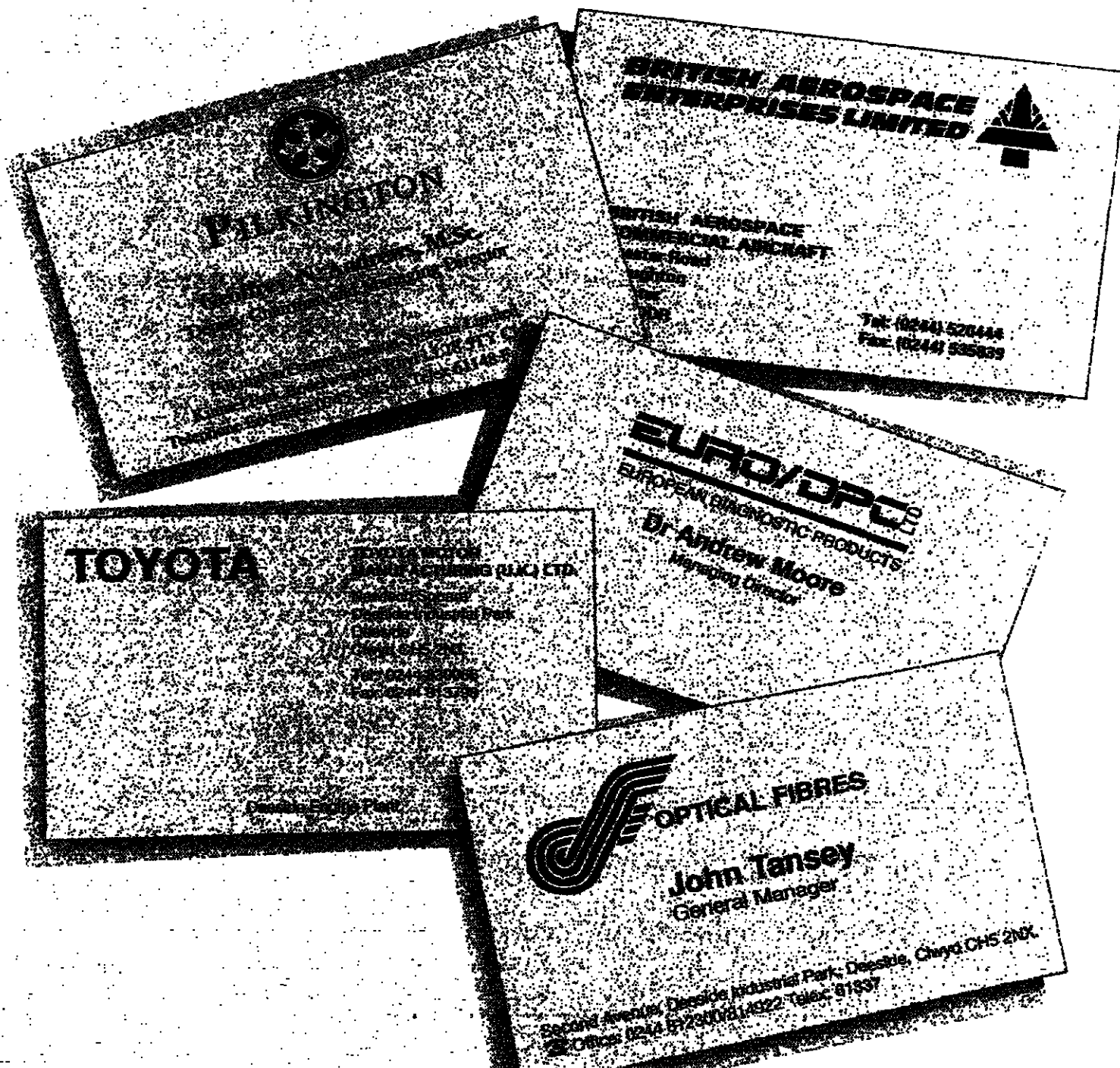
The area already has a strong arts base, with Oriel Eryri, an outstation of the National Museum of Wales, in Snowdonia, and Llangollen, home of the world-famous folk festival, in Clwyd. This is being complemented by new theatre buildings: one in Llandudno seating up to 1,500 that could act as north Wales's home for the equally world-famous Welsh National Opera Company and a permanent setting, incorporating a theatre and conference facilities, on the Llangollen site.

There remain gaps. "The most important is to upgrade skills," according to Ms Enid Rowlands, chief executive of Targed, the training and enterprise council in Gwynedd. "We have the people, we have the motivation, we have the initiative, but we must improve our skills."

That initiative is exemplified by Clwyd which last Saturday led a team of council officials and local businessmen to a technology-transfer conference in Bratislava, Czechoslovakia. "We have had a man in Russia several times in the past year," says Mr Roberts, "and now we want to see what we can do in Czechoslovakia. If inward investment is harder to get then perhaps we can get into some form of joint ventures in eastern Europe."

It's the sort of approach that does not admit of defeat.

WHY WALES IS NOW ON THE CARDS FOR SO MANY BUSINESSES.



In the last two decades more and more major companies have discovered that Wales is a good move for business.

In fact, in the last year alone 147 inward investment projects have been announced involving new investment totalling £585 million.

Bosch, Panasonic and Hitachi are just three of the many leading international manufacturing companies now based in Wales.

Wales now boasts an impressive communications infrastructure - by road, rail and air. Just as the M4 has changed the fortunes of South Wales, the A55 has really opened up North Wales. The fast, regular, rail network also means superb connections to major centres.

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NORTH WALES 2

PROFILE: shadow Welsh secretary Barry Jones

It's now or never

IN two weeks, Barry Jones could be sitting in Gwydyr House, with its views down London's Whitehall towards the cenotaph, as secretary of state for Wales.

If it were left to votes within Wales alone, the post would be his for the asking. His constituency, Alyn and Deeside, returns him to the House of Commons with a comfortable, though not by Welsh standards large majority, and at the last election Labour scooped most of the rest of the 38 Welsh seats.

But Mr Jones' future will not be decided in Wales alone. And as he canvasses his constituency and lends support as shadow spokesman on Wales to his colleagues around the rest of the country he must wonder whether the crown is going to slip once more from his grasp, possibly for the last time.

For nine years, ever since he was elected to the shadow cabinet, he has been Welsh secretary-in-waiting. He has watched Mr Nicholas Edwards, now Lord Crichton, and two English imitators, Mr Peter Walker and Mr David Hunt, sit in the office that is so near his grasp.

Indeed, for most of his 22 years in parliament he has sat on one or other of the two front benches. Within two years of reaching Westminster, as MP for the then East Flint, he became parliamentary private secretary to Denis Healey.

Two years on, in 1974, he was actually in Gwydyr House where he spent five years as parliamentary secretary to John Morris, Welsh secretary in the last Labour government. Although in opposition after 1979 he remained on the front

bench, first as an employment spokesman during the early years of the Thatcher government and then as senior Welsh spokesman, Labour party has since kept the door to Gwydyr House, and the Welsh Office in Cardiff, firmly closed in his face.

He would be less than human if he did not think 13 years of waiting for the big prize, a seat around the long table in No 10 Downing Street, was enough. Mr Jones was born and brought up in Flintshire, where his father worked in the local steelworks before becoming a full-time agent in Barclay Heath. There he got to know an up-and-coming young man called Ted Heath. Mr Heath was to remember Jones senior years later when, as prime minister, Barry Jones led a deputation to No 10 Downing St and was courteously greeted by a man not noted for treating juniors with grace.

For Barry Jones the links with Clwyd have never been cut, and he continues to keep his main base in the constituency. He went to school in Hawarden, not far from Gladstone's home, and then on to college in Bangor, before returning to teaching near home. After one abortive attempt at getting to Westminster, across the border at Northwich in 1966, he succeeded former Welsh Office minister, Eirene White, in East Flint.

The apprenticeship to Mr Healey points to his political philosophy. He is a pragmatist, a doer rather than a thinker. "I see my role as managing change," he says. "We have to make society work properly

and fairly." He is, in other words, like Healey, on the right of the Labour party.

He is as neat in his dress as in his politics, a slim man whose dark hair belies his 54 years. In 15 years he has seemed not to change at all and it is possible to believe he will not over the next 15 years.

The slim line may come from his addiction to walking. He and his wife Janet spend as much time as they can playing cricket during the summer at Eastbourne and walking along the South Downs. He finds the Downs softer, perhaps unconsciously more in keeping with his character, than the harsh outlines of Snowdonia in his native land.

Another clue to his character, a game redolent of old-fashioned British virtues. As he sits over the fastidious group that comprises the Welsh parliamentary party it is easier to see him as umpire than a mercurial Botham.

His willingness to compromise, to draw strands together, and to negotiate, has been construed as a weakness among those of his party who would rather fall at the barricades than abandon an ounce of principle. Mr Jones is dismissive of those who wear their hearts on their sleeves, believing it is better to get things done and improve the lot of a lot of people than to posture.

Labour has indicated it will not radically alter the economic approach to Wales being pursued by the Conservatives. It will continue to support the Welsh Development Agency, the Development Board for Rural Wales and the Wales Tourist Board. There will almost certainly be changes.



Barry Jones: nine year wait for the elusive crown

but probably a change of emphasis rather than direction.

The big difference between the parties lies in the larger matter of constitutional reform. Labour in Wales is being swept along on the tide of Scottish nationalism, especially that advocated by the Scottish Labour members. That demand for reform has infected many of Mr Jones' Welsh colleagues, some of whom want to go faster along the road to an assembly than he would prefer.

Labour has promised an assembly during its first parliament, though not necessarily at the same time as the Scots get theirs. To achieve that Mr Jones would have to work hard because little real thought has been given by the party to just what an assembly would mean or involve.

If Mr Jones passes through that door in Whitehall after election day and gets the question of an assembly right, however, he will in the fullness of time be able to look back on the 20th century and tell himself that his contribution to Wales was as great as that of any of his predecessors in Gwydyr House.

Anthony Moreton

Anthony Moreton finds attitudes to tourists are ambivalent

Money is not everything

EARLIER this month the actor, Anthony Hopkins, appealed to business for help to save Snowdonia. Without further aid, he said, the landscape would be "scarred beyond repair".

The National Trust already has a £2m appeal to reverse the damage done to one of Britain's most beautiful national parks. Farmland, hedgerows, dry stone walls and moorland have all been lost as a result of increasing economic and social pressures on the area.

The threat to Snowdonia, where some footpaths have become so popular and well-trodden as many main roads in Gwynedd, is likely to become even more acute as the improvements to the A55 expressway across the top of north Wales make it easier to get into the national park.

There is a very real danger now that visitors could endanger Snowdon itself, with the mountain going the way of so much of the Lake District in Cumbria, which is being slowly destroyed in the summer months by the sheer weight of visitors, their cars and their coaches.

The threat is not new. North Wales has for long been one of the major holidaymaking areas in Britain. Although up-to-date figures are difficult to obtain, it is thought tourism brought in around £400m in 1988-90, a figure that probably rose to around £500m last year, sustaining around 35,000 jobs.

Without the earning power generated by holidaymakers, north Wales would be immeasurably worse off. Farming is already under severe threat, small rural industries are disappearing, and the tourism industry is difficult to obtain and, in any case, barely replaces what has disappeared. Tourism is, therefore, important. What must not do is destroy what it seeks to enhance.

Tourism is not, of course, a

single entity. The holidaymakers who pour into the caravans and self-catering flats in Colwyn Bay, Rhyl, and Abergale probably do not venture in large numbers up the mountain.

Probably two-thirds of the 15m-or-so day visitors who flood into Clwyd and Gwynedd do head for Snowdon, Betsfynydd and its falls, the rock-climbing centres, Bodnant's gardens, the incomparable castles at Conwy, Caernarfon and Harlech, Lloyd-George's grave outside Criccieth and the sailing at Porthmadog, or Beaumaris on Anglesey.

Care needs to be taken, therefore, to ensure that too great a pressure is not put on any one centre at any one time. The Wales Tourist Board and the local tourist bodies are aware of the need to spread the load by lengthening the season and investing in specific attractions. But if they are to succeed, still more needs to be invested.

Progress has certainly been made. Rhyl, which for years slumbered and gently slid downhill, is seeking to reverse the decline. It now has an attractive all-weather Sun Centre and is building a large theatre next to it. A major investment in a sea-life centre will open this summer. Skytower was brought down from the Glasgow garden festival, and a Canadian company, Forre, is undertaking an £8m scheme on the front.

Elsewhere, too, there are, or have been, important investments. Another theatre capable of seating at least 1,200 in the auditorium and able to stage the Welsh National Opera Company is nearing fruition in the gracious Edwardian town of Llandudno.

On Anglesey, the Sea Zoo has become a popular attraction. New hotels have opened, especially in the higher-income country-house sector. Butlins continues to invest at Pwllheli



Bodygallen Hall hotel, Llandudno: high class newcomer

and marinas are springing up around the coastline.

Despite the spending and the improvements, north Wales has suffered. Last year, early bookings were severely affected by the Gulf War, and although trade picked up well after mid-year, 1991 was probably no better than average. This year's outlook is for little change.

The need to get income on a rising trend in real terms is emphasised by Mr Dewi Davies, of the Wales Tourist Board. "Many people underestimate how important tourism is to us," he says. "It probably accounts for between 8 and 10 per cent of our gross domestic product."

That is at least the equal of, and probably rather higher than, that of Greece or Austria, long thought to be among the most important centres of tourism in Europe. In Austria tourism accounts for about 8 per cent of GDP and in Greece the figure is around 6 per cent. Tourism in north Wales is therefore just as vital to the economy as in these other countries.

If a balance is to be achieved between protection of the environment and sustaining the economy some action on limiting numbers in Snowdonia is almost certainly inevitable. But how? In a free society it is not possible to tell people they simply cannot go to an area on any particular day. There are plenty of questions but few answers.

Activity holidays and other niche developments need to be encouraged. To attract that section of the community that enjoys rising incomes and the desire to spend part of it on second holidays, more "gracious" country hotels are needed. Plenty have opened, more are needed.

Sailors, walkers, golfers, riders, those just wanting to laze away a couple of days, all bring valuable extra spending. They need to be encouraged because they frequent other than the honeymoon centres.

The mass market, though, needs to be very carefully managed if it is not seriously to undermine the long-term viability and vitality of the economy of north Wales.

Anthony Moreton

Rural Wales is in steady decline, writes Anthony Moreton

Green, lovely and poor

FROM the restaurant at the Ffordun Hotel in the world-famous Italianate village created by Sir Clough Williams-Ellis, the world could not look a finer place. The gentle hills, the small cottages, the wide river estuary, and verdant farm land proclaim a prosperity that is all-too-clearly missing the closer one gets to actuality.

Rural north Wales, away from the tourist spots and the industrial areas of Clwyd, is green and beautiful and a repository of values that probably have gone for good in much of the rest of Britain. But it is also a part of the country in which wages are as low as emigration is high, and in which the prosperity that has lifted so much of the rest of Wales over the past 20-30 years has passed by.

In Clwyd, despite the large number of big companies which have relocated, paying good wages, four people in every 10 earn less than the

Council of Europe's decency threshold, which was £163 a week in 1989. In that year, one worker in every five earned less than £120 a week.

It is not the area's remoteness from urban centres of wealth, nor is it the lack of good roads that might attract inward investment. The low wages have meant money cannot be ploughed back into enhancing investment. The area also suffers from a lack of job skills, especially in those sectors that are eminently suited to the countryside.

Above all, north Wales is suffering from a dangerous downturn in farming, one of its important occupations, and there is serious concern about the changes that might come out of Brussels following any review of the common agricultural policy. The hill farmers, many still hit by the consequences of Chesham, which has meant their produce cannot be marketed, face changes in their whole way of life.

To inject new economic vigour and hope into the area, both the Welsh Development Agency and the Development Board for Rural Wales have been working in conjunction with the local authorities to strengthen the economic base. They have been assisted by the government, which has put increased resources into a rural initiative.

Mr David Hunt, the Welsh secretary, sees the rural project as a vital part of the government's commitment to the economic life of Wales. He has made £25m available this year to develop a rural programme and has promised to boost that spending to £32m in the 12 months starting April 1. For Mr Hunt the rural initiative is what the valleys programme for industrial south Wales was for his predecessor, Mr Peter Wainwright.

"One of our main problems," says Mr Alun Daniel, executive director of the Welsh Development Agency, "is to bring prosperity to the small town and its surrounding areas the further west you go. It is much more difficult to interest potential investors in places such as Bethesda, Penygroes or Llanrwst in Gwynedd than in Denbigh, further east in Clwyd."

The WDA has drawn up a rural prosperity programme which has identified 11 action plan areas. The strategy is to get local communities to take the initiative in spelling out their own needs and then suggest ways in which these might be met.

Such plans depend for their success on leadership within the designated communities and the WDA has deliberately sought "drivers", or "entrepreneurs", as Mr Daniel prefers to call them, who will take the lead in developing programmes.

If they are to be successful all the projects have to be bottom-up schemes, coming from the people affected, rather than imposed top-down from the agency. It is therefore neces-

sary to find someone in each community who will be responsible for getting all those concerned together, drawing up a strategy, and suggesting ways in which problems might be overcome.

"The merit of this approach," Mr Daniel says, "is that it fits in squarely with European policy. Two years ago the European Commission produced a document, *The Future of Rural Society*, which talked about the need not just for co-ordination and integration of local plans, but for the communities to be involved in planning their own future."

"We have been working on this approach for the last five years, and both the European programme and the government initiative fit in with our philosophy and with what we have actually been doing."

Some progress has been made. Take Denbigh, a dozen miles south of the holiday centre of Rhyl. Four years ago the town was the subject of a number of independent studies concerning local matters such as the closure of its mental hospital and the future of tourism. These have now all been brought together in one action plan which has linked, for instance, traffic needs, the environment, and business opportunities.

An ad building has been pulled down to make way for a road scheme that the local authority could not have afforded; the WDA has built advance factories and encouraged the private sector to put up more; a traffic management scheme has been introduced.

"If we can do that for Denbigh then there is no reason why we cannot also do it for places like Bethesda," Mr Daniel says. There is also need for income levels to be raised and Coed Cymru, set up by the Farming Unions and the Countryside Commission, and assisted by the WDA, is endeavouring to turn one of the area's natural products, timber, into a more profitable end-product.

IF IT were not for the local authorities and the Welsh Development Agency the property scene in north Wales would, with one exception, look sick. Developers have shied away from the area with the result that most new ideas came from the public sector.

The one exception has been the Redrow group, a fast-expanding UK-wide company, which has its headquarters on the St David's business park at Ewloe, which it built itself, and where it also opened a year ago the only four-star hotel in north Wales.

Redrow, with a £100m-plus turnover a year and building operations throughout the UK, has already attracted prime names to its business park. Barclays Bank, Allied Dunbar, Bank of Wales and Scottish Amicable have all moved to the site.

Now the company is expanding nearby at Northop Hall, putting up a European headquarters for Kimberly-Clark. The US paper concern, as part of a £40m development that will eventually include another hotel, a golf course and housing.

"We aim to attract other international companies to the site," says Mr Jeremy Williams, Redrow's commercial development director.

"The importance of this development," says Mr Glyn Pittendreich, the WDA's property manager for north Wales, "is that it is in an end of the market we are hoping to develop strongly. The need is to go upmarket and provide space for slightly different users, the sort of people who have already arrived at St David's or our own development outside Bangor, Parc Menai."

The sort of user Mr Pittendreich has in mind is Pearl Assurance or Targard, the north Wales training and enterprise council, which are both to be found on Parc Menai, a development at the point where the A55 expressway leaves the mainland and crosses to Anglesey, and a marina.

Parc Menai, which is being undertaken in conjunction with Gwynedd County Council and Arfon borough council, is the agency's flagship at the moment.

A larger business park, covering 150 acres, is being developed in conjunction with Clwyd County Council and Rhuddlan borough council, is

planned for St Asaph, however. A 50,000sq ft speculative building is being put in, and the authorities hope the first tenants will be looking at the site this time next year.

An even larger site, the Glyn Rhonwy research park, is being developed by Arfon council on a former slate quarry at Llanberis in the shadow of Snowdonia.

One prospective tenant, Euro DPC, which makes medical diagnostic kits, has already been attracted from Witney in Oxfordshire, and phase one of its development is under way.

If Euro DPC meets its targets it could build up to a further eight phases on the site. The other growth area is Wrexham, where the technology park is benefiting from its proximity to Chester, a town that has probably reached the limits of its ability to absorb newcomers, and Deeside, a number of service companies have found their way across the border into Wrexham and the town is aiming to meet demand not just from financial services companies but also to develop medical links.

Wrexham has one potential site of great importance in the former Brynmawr steelworks. Steelmaking ended almost two years ago but its parent, United Engineering Steels, has still not made up its mind about what to do with the 400 acres site. About a quarter could be used for development.

Deeside, too, has made a successful start, with 90 factories providing work for 5,000 people on a 1,000-acre site straddling the A55 and the M56, with Toyota's engine plant the flagship development.

An area such as north Wales must inevitably place considerable emphasis on small units and small estates to provide jobs in largely rural towns such as Denbigh, Porthmadog, Rhinllyn and Bethesda.

None of these will support large-scale investment: at Llangollen a three-storey mill has been refurbished as being suitable for offices and craft workshops, a small business park is about to be started at Porthmadog and a marina with associated small indus-

COMMERCIAL PROPERTY

In intensive care

tries is being developed at Ffrithell. A private developer has put up nursery units at Ruthin.

The aim of the WDA is to involve as many outsiders in joint ventures as it can. This approach, highly successful in south Wales, can help overcome the low returns obtainable.

Private-sector developers are more noticeably by their absence, though one or two locally-based companies, such as Machryde in Colwyn Bay and Watkin Jones & Sons in Bangor, have prospered supplying tailor-made developments for clients and are now expanding outside their traditional areas. There has been little rental growth on small

units, and with the private developer having to go for long leases it is left to the public sector to offer the shorter leases that sometimes attract companies thinking of relocating.

Parc Menai has been able to let at rates of around £10 a sq ft, but elsewhere about £4 is more normal for an office and between £3 and £4 for factories. "For a developer," says Mr Pittendreich, "this is a good time to be in the market."

"Prices are low, and when the upturn in the economy comes there will be considerable interest in the area. It could not be a better time to get into property."

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NORTH WALES 3

All-Welsh television station spreads its wings

A rare survivor

THE biggest independent television production facility outside London is based not in one of Britain's main regional centres but in the small north Wales town of Caernarfon. Its working language is not English, the lingua franca of the media world, but Welsh.

Barcud was founded 10 years ago by a group of independent producers to provide programmes and facilities for the Welsh Fourth Channel, S4C, and has grown to employ 60 people, based in a modern factory unit equipped with the latest in television editing, studio and outside broadcast technology.

Apart from producing a range of light entertainment and other programmes, Barcud also makes its facilities available to other Welsh-based companies serving S4C, and to television companies elsewhere in the UK and abroad. CBS of the US, Yorkshire Television and Channel 10 Australia are numbered among its clients.

Barcud (pronounced ba'r'kheed) is the Welsh name of the rare Red Kite found only in mid-Wales. It is a symbol of the growing use of Welsh in business situations. Though spoken at the last published count by around 500,000 people, Welsh has suffered from the decline in industries, such as mining and quarrying in north and south Wales, in which it was once the language of work.

At Barcud the policy of using Welsh across all the company's range of activities flowed naturally from its work with Welsh-speaking clients.

"We have a belief that the language could and should be used in work situations, otherwise it cannot be considered as fully-functioning. We have always used it as the natural medium for communication internally, and with our Welsh customers," the company's chairman, Huw Jones, points out. Welsh-speaking staff have been recruited for technical jobs within the company and its audit is dealt with in Welsh by Welsh-speaking partners at the Swansea offices of Coopers & Lybrand Deloitte.

The emergence of companies such as Barcud is part of a significant change in attitudes towards the language over the past 25 years, brought about at least in part by the campaigning of activists, and especially the Welsh Language Society, who were reluctant to see one of Europe's oldest tongues die out.

A policy of bilingualism in road and other signs has been adopted, significant growth has occurred in the numbers of children being educated at primary and secondary school level through the medium of Welsh, a separate Welsh television channel (S4C) broadcasting about 30 hours a week of Welsh has been established, and Welsh has been given a place alongside other core subjects on the national curriculum in Wales.

All of this has raised the status of the language, making it more acceptable to use Welsh in situations where perhaps they would have switched previously into English.

Yet, in spite of examples like Barcud, Welsh-speakers remain somewhat reluctant to move into business and are tending to make the most of the opportunities available to them. Among young Welsh speakers the broadcast media is still very often regarded as the career pinnacle.

Menter a Busnes, based in Aberystwyth and backed by a number of public and private sector bodies, aims to encourage Welsh-speakers to become more involved in business by encouraging them to invest money in ventures, start up on their own or simply enter the business world.

"We aim to get more Welsh speakers to the starting-point. Once they have reached this, a network of development agencies exists to offer support," its director Hywel Evans says.

The agency's activities so far have included television advertising, business awards, television and radio shows, business games, educational material for schools, careers guidance aimed at broadening the range of occupations which Welsh speakers enter, networking arrangements for Welsh-speaking businesses, and other forms of practical advice and assistance.

For those who take the plunge, more specific guidance and advice on how to attract funds is provided by a range of enterprise agencies, such as Antur Dwyryd (Venture Dwyryd) based in Penrhyndeudraeth, near Porthmadog in Gwynedd.

Antur Dwyryd has its origins in an inquiry set up by Nicholas Edwards, the then Welsh Secretary, to look into areas where entrepreneurial activity had become limited. In this part of south Gwynedd a flourishing slate-mining industry

with a range of ancillary businesses serving it, had largely petered out, and the proportion of people working in manufacturing had fallen to only 12 per cent, half the rate for Wales as a whole.

The agency has, according to its director, Dafydd Wyn Jones, seen a transformation in attitudes since it began work four years ago. With a current income of around £50,000, £70,000 a year derived from the private sector (mainly ICI which used to employ 800 people locally making quarry explosives) and from UK public sector and EC sources, it has embarked on a series of initiatives aimed at building entrepreneurial awareness.

Roadshows are taken to outlying towns and villages, a news sheet detailing local business success stories is distributed to 10,000 households twice a year, and a total of 850-900 serious inquiries resulting in 90 new businesses have been dealt with. Roughly two thirds of inquiries have come from longstanding locals, and one third from the many newcomers who have settled in the area.

Yet, while new emphasis has been placed in recent years on stimulating indigenous growth, very many more jobs than are likely to be provided from this source will be needed if the employment aspirations of Welsh and non-Welsh speakers in the area are to be satisfied. Otherwise, the young and active members of the population will inevitably be forced to move away to find work, resulting in a further rundown of rural communities, which will be left to the retired.

The county remains very much in the market for inward investment, therefore, which far from damaging the language, as some believe, is essential to its salvation, according to Huw Thomas, Gwynedd's chief executive. "The future of the language is bound up with the prosperity of the region. Ours is a policy of expansion for Gwynedd not protectionism," he argues.

The urgency of winning new investment to supplement jobs won through stimulating local entrepreneurial activity has been emphasised by a downturn this year in the local economy. Gwynedd rode out the recession relatively well until the end of last year but has since been hit by a number of plant closures, as companies retrench nearer their markets. Unemployment has as a result begun to rise again.

Companies which have moved to the area have in general not found it hard to come to terms with its still predominantly Welsh nature or with the bilingual policies of the council and other public bodies in the area, Huw Thomas states.

Any initial apprehensions about moving into a bilingual community have tended to be quickly dispelled by subsequent experience, and for companies relocating from outside the UK such worries tend not to arise in the first place, perhaps because German, Japanese or American companies are more used to operating with the speakers of other languages.

As in relocations everywhere the most important consideration is to be responsive to the local community, he observes.

Rhys David



Holyhead, Europe's gateway to Ireland: the port has long-term plans to become a destination in its own right and not just a thoroughfare

Rhys David checks the progress of urban regeneration across the area

Old towns in search of a future

THE Deeside towns of Queensferry, Shotton and Connah's Quay on the Welsh bank of the River Dee offer an illuminating case study of 1980s industrial Britain.

The economy of the area - population 35,000 - was shattered in the early part of the decade when steelmaking at Shotton was shut down with the loss of 8,000 jobs, still the biggest ever plant closure in Britain.

In the mid-1980s boom years, new jobs were quickly found. The 600-acre Deeside Industrial Park, built on land adjoining the steelworks, now provides employment for some 5,000-6,000 people.

Once on the short list for Nissan's plant which eventually went to Sunderland, it has since won the Toyota engine works. Iceland Frozen Foods, one of the very few Welsh companies in the FT UK Top 500, started there in 1979, and one of the biggest employers, Shotton Paper, has now spent £250m on its plant.

Yet, having fallen back from 19 per cent at the start to only 4.5 per cent in the late 1980s, unemployment has since risen with recession, and is now again around 10 per cent and climbing in the local travel to work area.

The area has many assets which will enable it to bounce back as before. It has large quantities of high quality industrial land reclaimed from the Dee estuary, it is close to the population centres of north west England, and has excellent road, rail, air and port communications. In good times, it acts as a release valve for pressure within the nearby Chester economy, taking in the businesses forced to leapfrog over the city's green belt.

Its town centres - Shotton, Connah's Quay, and, further inland, Buckley - also have severe weaknesses, however, as places to live or shop, as well as work, making it difficult for the area to capitalise on its natural advantages. Shotton and Connah's Quay straggle and merge together along the heavily congested A548, and present a depressing, poor quality urban environment which has seen little modern good quality investment. With one or two exceptions, multiple retailers have been reluctant to move in, and service industries are seriously under-represented.

A similar problem exists at Buckley, a former brickmaking centre, where the somewhat non-descript town centre is both congested and lacking in car parking. Most of the income earned in the area is as a result spent outside it, mainly in Chester.

Hopes that this situation can be changed rest with plans being set in motion in conjunction with the Welsh Development Agency, which was invited last year by the local council to advise the area on a comprehensive approach which could revitalise both the economy and the environment.

The WDA's answer, which has been successfully tried out in parts of south Wales, has been to borrow the joint venture approach from the private sector. "We are looking at a number of places in north Wales which share two characteristics. They are all economically stressed but they all have strong potential", Mr David Farnsworth, executive director, development projects, at the WDA points out.

In the rest of the 1990s, Mr Farnsworth points out, a policy based, as in the past, simply on seeking to attract new investment will not suffice. A quality dimension has to be added so that the lifestyle as well as the industrial benefits of relocating can be sold to potential investors. This is what the WDA hopes can be achieved on Deeside and in other locations in Wales, including, in the north, the towns of Rhyl and Holyhead, both of which are also seen as having both potential and problems.

The joint venture approach, which was brought by Mr Farnsworth to the WDA from property and leisure group, Ladbrokes, where he previously worked, involves analysing with the local authority and other advisers the action needed to re-position the local economy so that it can take advantage of opportunities. Once these have been decided, other bodies, such as prominent local companies and professional firms, are invited to join, and an agreement is drawn up.

Each party is expected to make a contribution whether in terms of resources, land or expertise, and a professional team, usually headed for the first year at least by a WDA officer, is set up to oversee the plans.

Essentially, whatever is decided upon has to make sense to the private sector, as the aim of the exercise is to rekindle its interest in the opportunities which will become available. When the objectives set for the joint venture have been met, and the various parties have derived the benefits they were seeking, it will be disbanded.

On Deeside, following a series of meetings with the local authorities, outside partners are now being sought, and over a period of several years a total of roughly £5m will be committed by the agency, which, it is hoped, will attract an even greater response from the private sector.

Though concrete proposals remain to be worked out, the scheme will involve efforts to concentrate and upgrade retail activities and to attract other new commercial opportunities to the town centres, accompanied by a range of environmental initiatives.

Road schemes due to take place during the next few years around both Connah's Quay and Shotton, and near Buckley, will also play a major part, taking traffic away from the town centres. Larger scale shopping facilities are also planned for the Alyn and Deeside district as a whole, inland at Broughton, where a private developer is proposing a 296,000 sq ft retail scheme, incorporating 41 shops, and parking for 2,400 vehicles.

Further along the coast in the seaside resort of Rhyl, the problems are those affecting most traditional British holiday towns, though the council made an early attempt to stave these off with the development of an all-weather wave pool

complex, the Suncentre. In recognition that more needed to be done, however, a joint venture partnership was created last year bringing together the WDA, the Wales Tourist Board, the local authority and other interests. Its objective is to secure developments which will help to move the resort upmarket and thereby increase its income from visitors.

So far, investment has been mainly by the public sector in pedestrianisation and the provision of parking, and improved facilities for entertainment. Private sector investment is following, however, in the form of a £2.5m scheme by Sealife Centres on the main promenade, and several proposed new retail developments, including a 50,000sq ft Sainsbury store, for which a planning application has been submitted.

Hotel accommodation, too, has been upgraded. Over the next financial year some £7m of public money will be spent in West Rhyl on environmental improvement schemes, and on upgrading housing, tourist and other public facilities.

It is probably in Holyhead, however, that the area's urban renewal problems are at their most complex. Stuck out on the northwest-most tip of Wales, its *raison d'être* is its position as the nearest point in the centre of Britain to Ireland. The decline in passenger numbers using the port as a result of cheaper airline fares, competition from other ports for car and ro-ro traffic, British Rail's withdrawal last year of its Railfreight operation, and the purchase of Sealink by Stena Line have all contributed, however, to a prolonged period of uncertainty in the town where unemployment currently stands at 18 per cent.

The largest centre in Anglesey, but still with a population of only 15,000, Holyhead has a poor urban environment with bleak housing, a small and congested town centre, and undistinguished warehouses, bars and other port buildings lining the harbour road.

Yet, Holyhead, too, has its saving grace. While it may be Britain's backdoor, it is Ireland's front door, a fact of some significance as the EC single market next year approaches.

It not only offers the shortest sea crossing to the Republic, but connects directly with Dublin, in the region of which



Shoppers in Wrexham: an area with many assets

some 80 per cent of Ireland's population lives. As a result the future of Holyhead, and the facilities it can offer, are regarded as being of crucial importance by the Irish authorities and the EC.

This new interest in the port has coincided, too, with a significant change in transport technology. The market requirement is now for new much larger ferries, such as are being introduced on cross channel routes to France. Similar investment on the Irish Sea routes seems likely.

Thus, the various pieces in a new Holyhead jigsaw are starting to fall into place, which another joint venture set up last year by the WDA, has helped to arrange.

Though detailed plans have not yet been made public, one proposal would see Sealink Stena creating new deep water berths to the east of its existing harbour facilities, and linking its existing operational area by a new causeway to Salt Island to the north. A cutting to the west would create a new access channel to the present shallow draught harbour, originally built in the middle of the last century for sailing vessels. This would then be made available for leisure and pleasure craft use. Total cost of the scheme is put at around £50-£55m, a substantial proportion of which the company would expect to receive from Government or EC sources.

Independently, the Welsh Office is being pressed to bring forward the promised upgrade-

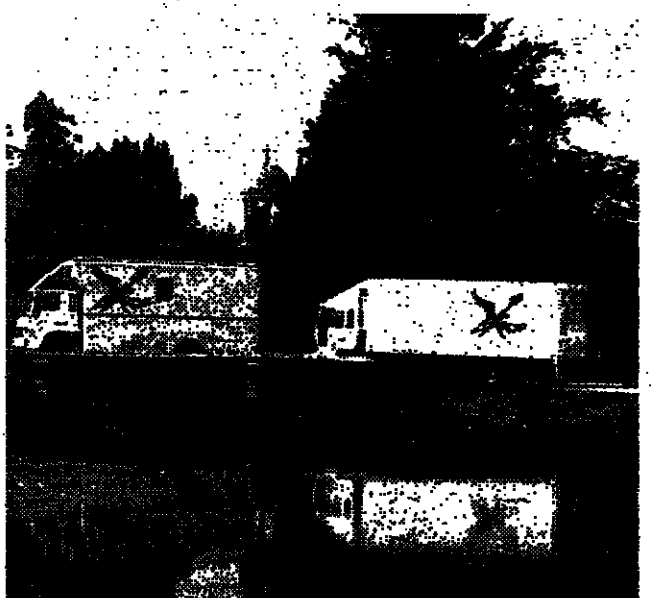
ing of the A5 through Anglesey to dual carriageway standard. Once completed this will connect with the already dualled A55, giving a high standard road through to the UK motorway network, shortening hauliers' travelling times to and from the port. British Rail is also being pressed to electrify the line from to Chester.

Within the town the local authority, with Welsh Office and WDA help, is working on improvements to the housing stock and to the environment, including pedestrianisation of parts of the shopping centre. A new station complex has already been provided.

Visitors staying on Anglesey and passing through to Ireland will also be encouraged to spend more time in the Holyhead area. The former Marine Yard complex which is no longer used for engineering is being considered as a possible site for a museum focusing on Holyhead's and Anglesey's maritime tradition.

Most excitingly, however, if the proposed re-siting of ferry services does go ahead, traffic heading to and from Sealink Stena and B & L vessels could be diverted away from the harbour road, and the town could develop down the hillside towards a revitalised marina in the old harbour.

If all these plans come to fruition, Holyhead could in the not too distant future be attracting visitors for its own sake and not just because of its position astride the route from Britain to Ireland.



Barcud's outside broadcast vans: a growing force

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COMMODITIES AND AGRICULTURE

EC legislation planned on oil and gas licensing

By Andrew Hill in Brussels

THE EUROPEAN Commission is today set to approve draft legislation that would guarantee free and open competition between companies applying for oil and gas exploration and drilling licences in the European Community.

It is the first EC directive aimed directly at ensuring that oil producers enjoy the benefits of the single European market from January 1, 1993. Controversial measures to guarantee a free market in other energy sectors - electricity and gas - have already been approved by the Commission.

Under the new directive, governments would be required to publish the criteria on which they grant licences to oil and gas companies and would be unable to discriminate against applicants - for example, on

grounds of nationality. According to EC officials, some member states allow only their national natural resources companies to drill for oil and gas. Others attach unacceptable conditions on price and the location of production plants, or insist applicants work with particular partners or supply specified customers.

The draft directive would not force national governments to accept the lowest bid for exploration and drilling contracts, and member states could continue to impose restrictions on the grounds of national security, or to prevent the depletion of natural resources. But they would have to eliminate other discriminatory conditions.

Britain, which controls licen-

sing in much of the North Sea oil and gas fields, will back the broad thrust of the proposal, which it believes will help open up new EC markets to its oil and gas producers. "We already operate a transparent and non-discriminatory regime in the North Sea," said one British official yesterday.

Meanwhile, controversial proposals to build up Community oil stocks have been dropped from today's commission agenda. The plan - a brainchild of Mr Antonio Cardoso e Cunha, the EC energy commissioner - is still likely to come before the commission in the coming weeks and will incense many EC oil producers. They believe the industry is already sufficiently well-prepared to cope with an oil crisis without Brussels' interference.

US soyabean growers' patience runs out

Producers say they will wait no longer for EC action on subsidies, writes Nancy Dunne

OUR NEIGHBOURS had a little dog that yapped all day until 8 o'clock at night," said Mr Ken Bader, a spokesman for the American Soybean Association. "It kinda annoyed us, but we didn't say anything. Then they got a Great Dane and the two dogs barked until 10 at night. When we complained they said, 'Why didn't you ever say anything before?' It's the same with the EC and its oilseed regime."

The soybean producers have waited 1987 to go to the General Agreement on Tariffs and Trade with their complaint against oilseeds, but the annoyances had been building up for years. In 1982, US negoti-

ators had won them a zero binding (duty free status) on soybeans in the Kennedy Round, and for years they had made full use of the advantage. In 1970s there was "a little spike" in the European Community's subsidies programme. In the early 1980s there was a "tremendous spike" and then the subsidisation began "in spades", said Mr Bader.

"They kept telling us, they'd keep importing American beans, and we kept waiting for things to get better." Ultimately, the sector's sales fell by an estimated \$2.3bn a year.

US soybean exports to EC fell from 9.7m tonnes in 1987-88 to 5.42m tonnes in

1990-91. Soyabean meal sales went from 3.09m tonnes in 1988-89 to 160,000 in 1990-91.

In December 1987, the ASA filed a Section 301 Unfair Trade Petition in the Gatt, charging that the EC had "unified and impaired" their duty-free commitment for soybeans and soyabean meal by offering lucrative subsidies to growers and processors of EC oilseeds.

Two years later the Gatt dispute panel ruled the EC programme illegal. The ruling was formally adopted by the Gatt Council in January 1990, and EC authorities promised to implement the report starting with crops harvested in 1991. The EC failed to act until late

last year, however, and, according to the US government, the new plan it proposed continued to violate previous trade agreements.

The original Gatt panel was reconvened to rule if the new EC oilseeds programme complied with the original panel finding. It ruled last week that it did not.

Now the soyabean producers say their patience is exhausted and they will no longer wait for the EC to take action. Although reassured has already been planted, they are insisting that a real reform programme be addressed to 1992 crops. There is still spring rape to be seeded as well as some sun-

flower seeds, Mr Bader said. Either the US and the EC would reach an agreement before the next Gatt Council meeting on April 21 or the US would begin to draw up lists for sanctions.

However, said Mr Bader, the ASA wanted market access, not retaliation.

"The EC must realise that this issue is not going to go away," said Mr Gary Riedel, president of the ASA. "If the US cannot depend on trade agreements already in effect, what is the point of pursuing additional agreements? The integrity of existing and future trade agreements is on the line."

Aluminium jump 'reporting error'

FEARS ABOUT a sudden aluminium production surge were allayed yesterday. The International Primary Aluminium Institute admitted a reporting error had caused it to report last Friday that daily average output in February had jumped by 900 tonnes when, in fact, it was unchanged from the January level, writes By Kenneth Gooding, Mining Correspondent.

Aluminium for delivery in three months had fallen to \$1,230 a tonne on the London Metal Exchange and seemed set to go lower before the IPAI statement. Then it recovered to \$1,307.50, unchanged from Monday's close.

Mr Nick Moore, analyst at Ord Minnett, commented: "This shakes confidence in the IPAI. We will be wary until we hear the full story."

Hoogovens, the Netherlands metals group, said it was shelving a \$1,525m (£163m) plan to modernise and expand annual capacity at its Delfzijl smelter from 97,000 to 130,000 tonnes.

German backing for Portugal's reform plan

By Patrick Blum in Lisbon

GERMANY WILL support new Portuguese proposals aimed at breaking the impasse over reform of the European Community's Common Agricultural Policy, Mr Ignaz Kiechle, German agriculture minister said in Lisbon yesterday.

Portugal currently holds the six-month rotating EC presidency and Mr Kiechle held bilateral talks with Mr Arlindo Cunha, the Portuguese minister of agriculture, over ways of speeding up agricultural reform.

"We wanted to study and seek jointly [with Portugal] the possibility of common action at the European level. We want to do everything possible to complete agricultural reform rapidly. Without doubt, these talks represented progress. Our Portuguese partners have our full confidence and will have our full support at the European level," Mr Kiechle said. The talks covered all the

main aspects of agricultural reform put forward by the European Commission, and were designed to prepare for the next meeting of EC agriculture ministers at the end of this month. Many of the proposals have met opposition from member states, particularly those dealing with production controls for cereals and cattle, with the system of "set aside" whose opponents say discriminates against large farms, and over future prices for cereals, Mr Cunha said. Portugal as EC president had to try to find flexible and more acceptable alternatives "that did not prejudice production controls and the budget", he said.

The two ministers agreed that reform could not be achieved without taking into account the lives of the community's farmers. "We agree on the need for a policy with a human face," Mr Kiechle said.

Brussels denies blame for American woes

THE US is losing market share for oilseeds in the European Community

to low cost producers like Argentina and Brazil, and this has nothing to do with the new EC subsidy regime just rejected by a General Agreement on Tariffs and Trade panel, according to EC officials, writes David Gardner in Brussels.

Brussels has not yet formally reacted to last week's Gatt ruling, but officials privately dispute the premises of the panel's reasoning, and question the tactics of the American Soybean Association, the powerful lobby which induced the

US administration to refile the complaint.

EC figures show that between 1985 and 1990, soyabean imports from the US fell from 7.5m tonnes to 6.3m tonnes, or from 58 per cent to 48 per cent of total imports. During the same period Brazil increased its market share for soybeans in the EC from 28 to 31 per cent, and Argentina improved its share from 15 to 18 per cent. Total EC imports remained stable - 13m tonnes in 1985 and 13.2m tonnes in 1990 - but the players in the market changed.

Officials argue that US expectations have not been met in a market to which they have highly prized duty-free entry through a deal struck during Gatt's Kennedy Round in 1962. The US objective, they conclude, is to dismantle all oilseed subsidies in the EC, "but even if they did, it doesn't mean the US is going to pick up the EC market," one official remarked.

Though the EC produces significant quantities of rapeseed and sunflower seed, its output of more sensitive soybeans is relatively modest - rising from 347,000 tonnes in 1985 to 1.96m tonnes in 1990, in part because of Spain's entry into the community in 1986.

Agriculture officials from member states also underline that the US irrevocably weakened its own position in the EC by slapping an embargo on its soy exports in the mid-70s during a domestic shortage. This created security of supply concerns in Europe and opened the gate to Latin American producers.

The EC had hoped to settle the long-standing row over soy - which along with wheat is at the heart of the transatlantic farm dispute. To comply with Gatt's 1990 ruling against its oilseeds regime, from June it proposes to end discrimination against non-EC

producers, pay direct income support to farmers based on past yield rather than current production, and make this production more sensitive to market prices.

Brussels wanted an Ecu163 a tonne reference price, based on world market average of the past four years. It planned Ecu384 per hectare compensation for the cut, giving farmers an average Ecu768 per hectare based on average EC yield of 2.36 tonnes per hectare. Payments would alter once world prices fluctuated up or down by more than 8 per cent. Neither the US soy lobby, nor the Gatt, are impressed.

World coal consumption forecast to grow

By Frances Williams in Geneva

WORLD COAL demand and trade will increase steadily over the next two decades, though by the turn of the century increased energy efficiency and measures to protect the environment will begin to brake growth. These forecasts are made by the United Nations' Economic Commission for Europe in a study just published on prospects for world coal trade to the year 2010. It also predicts sharp declines in coal production in Europe, more than offset by rising output in the US and elsewhere.

Global hard coal consumption is expected to increase on average by 1.3 per cent or 50m tonnes annually to the year 2000, but by under 1 per cent (30m tonnes) a year from 2000 to 2010. This represents a total increase of 800m tonnes between 1990 and 2010 to 4.3bn tonnes.

The ECE expects electric power generation - now accounting for 45 per cent of

world coal demand - to grow in importance as other uses decline. Coal demand by industry, now a quarter of world consumption, is likely to suffer from stiff competition from more convenient and less polluting energy sources such as oil, natural gas and electricity.

Steel, which accounts for 20 per cent of world coal demand, is also predicted to reduce consumption because of technological changes in steel-making and lower steel output. The household sector, now responsible for 10 per cent of world consumption, is expected to switch increasingly to electricity and central district heating.

The ECE says the eight major coal producing countries - Australia, China, India, Poland, South Africa, Russia, Ukraine and the US - will still be producing 85 per cent of the world's coal in 30 years time. European production is forecast to drop overall by 200m tonnes, with over half the reduction taking place in east-

ern Europe, including the former Soviet Union.

Falling European production and growing demand in other world regions will sustain satisfactory growth of some 3.6 per cent a year in world coal trade, at least until the year 2000, the ECE study says. Thereafter, import growth is expected to fall back to only 1.5 per cent, and that of eastern Europe from 10 to 5.5 per cent, the ECE says. Most of the import demand elsewhere will come from Asia, especially Japan and South Korea.

The study maintains that, despite ever more stringent environmental measures, coal will remain for many years the dominant source of electricity generation in the world and could once again become the leading source of primary energy.

By the year 2010, the combined coal export potential of China, Colombia, Indonesia and Venezuela might be 120m tonnes, the ECE predicts. However, Australia and the US between them will account for 60 per cent of world exports, with the US replacing Australia as the leading exporter

before the end of the century. By 2010 coal exports from Europe - essentially Poland, Russia and Ukraine - may have dropped to below 5 per cent of the world total, the ECE says.

Western Europe's dependence on imported coal is expected to rise from 40 per cent in 1990 to 70 per cent in 2010, and that of eastern Europe from 10 to 35 per cent, the ECE says. Most of the import demand elsewhere will come from Asia, especially Japan and South Korea.

The study maintains that, despite ever more stringent environmental measures, coal will remain for many years the dominant source of electricity generation in the world and could once again become the leading source of primary energy.

World Coal Trade up to the Year 2010. UN Economic Commission for Europe, Energy Division, Palais des Nations CH 1211 Geneva 10, Switzerland.

US withdraws from sugar pact

By Nancy Dunne in Washington

THE US has withdrawn from membership of the International Sugar Organisation, a body it once "reformed" in accordance with free market principles as a "study group" with little influence over prices.

Launched in the 1930s to stabilise prices, the group has been reformed several times at the urging of the US. It is now described as "a forum for discussing trade and statistics".

However, US trade officials say this year's "deal breaker" was over the issue of the contribution formulation. The US said it had to be made more transparent and based on the relationship between the members and the sugar market. The US was paying 9 per cent of the budget - about \$150,000.

"The argument was that the poor countries should pay less," a US trade official said. "We said everyone should have a stake in it."

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min. 99.5 per cent, \$ per tonne, in warehouse, 1,650-1,720 (same).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 2,400-2,500 (2,400-2,500).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 0.90-1.10 (same).

COBALT: European free market, 99.5 per cent, \$ per lb,

in warehouse, 27.00-28.00 (28.50-29.50).

MERCURY: European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 115-125 (same).

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse, 2.15-2.20 (2.15-2.23).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.50.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO₃, cif, 56-66 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb V₂O₅, cif, 2.15-2.25 (2.15-2.30).

URANIUM: Nueco exchange value, \$ per lb, U₃O₈, 8.00 (same).

LME WAREHOUSE STOCKS (As at Monday's close) tonnes

Aluminium 1,100,773
Copper 800
Nickel 375
Lead 10,340,000
Zinc 120,200
Tin 12,000

MARKET REPORT

NICKEL was under pressure on the LME, although the market closed off a 2½-month low of \$7,320 a tonne for three-month metal. Dealers said the decline below \$7,400 in the morning prompted technical and stop-loss selling, with short covering rallies soon losing steam.

European demand is light and fresh Russian metal is arriving in Europe, but 1992 tonnages are lagging behind last year's levels. Three-month TIN was quietly steadier at the close and looking to move above resistance around \$5,670. Despite slack end-user interest the market remains underpinned by premiums for quality brands.

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) +0.01

Dubai \$16.14-16.22 +0.02

Brent Blend (nearby) \$16.75-16.85 +0.05

Brent Blend (May) \$16.75-16.85 +0.05

WTI (1st) \$16.75-16.85 +0.05

Oil products

INE prompt delivery per tonne CFI +0.01

Gas oil \$16.14-16.22 +0.01

Heavy Fuel Oil \$16.14-16.22 +0.01

Naphtha \$16.14-16.22 +0.01

Petroleum Argus Estimates

Other

Gold (per troy oz) \$338.80 -0.2

Silver (per troy oz) \$411.00 -0.3

Platinum (per troy oz) \$349.00 -1.85

Palladium (per troy oz) \$584.15 -0.1

Copper (US Producer) 108.53 +0.09

Lead (US Producer) 37.00 -0.01

Tin (Kuala Lumpur market) 14.17 -0.01

Tin (New York) 28.15

Zinc (US Prime Western) 62.00

Cattle live weight/L 120.50 +0.85

Sheep live weight/L 120.50 +0.45

Pigs live weight/L 55.50 +1.24

COCOA - London FOX

Close Previous High/Low

May 690 684 691 686

Jul 718 711 719 715

Sep 741 738 743 739

Dec 775 770 777 774

Mar 807 804 809 806

May 847 843 849 845

Sep 866 862 869 865

Turnover: 2005 (1850) lots of 10 tonnes

ICE index: 100 (100) lots of 10 tonnes

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Market rallies after new opinion poll

more than a blip. Analysts said one of the more encouraging features of the day had been up uptick in the level of turnover. The Seagroup system revealed turnover of 49.0, well ahead of Monday's 37.6 fm.

Drug stocks were among the market's outstanding performers, with Glaxo and Wellcome prominent in the wake of keen support from US institutions. Laporte, the chemicals group, rose sharply after it announced it was buying the US group Rockwood in a deal financed by the placing of a large block of Laporte shares.

● Following the redesign of the FT, Monday's yield on the FT-SE 100 index, normally carried in the markets panel on our front page, was omitted from the first page.

814p on healthy turnover of 4.2m shares. Traders said Kleinwort Benson was aggressively bidding on the bid ahead of a pharmaceuticals conference to be hosted by the house this week. Kleinwort divested itself from the interest and cited continued US buying.

Wessex remained the recovery stock among water companies, shuffling off political worries and gaining 12 to 36p on hopes of profits from waste disposal. Waste Management International, its partner in this venture, is about to float its shares in London and New York.

Theme park operator Euro Disney tumbled 63 to 1509p after a downgrade by Goldman Sachs. BET received similar treatment from US Phillips & Drew and lost 10 to 159p.

A big agency cross in BPB Industries by Cazenove saw 8.6m shares dealt both ways at 165p. BPB was off 2 at 157p.

Publishers bounced back on opinion polls favourable to the Tories. Pearson advanced 15 to 785p and Reed International 12 to 511p.

Costs of a loss-making joint venture with Geest knocked 24 off Associated Fisheries to 115p.

MARKET REPORTERS:
Steve Thompson, Peter John, Christopher Price, Colin Millham.

■ Other market statistics

CES	Financial Times Ltd				
	Faculty of Actuaries				
	Mon 23	Fri 24	Thu 29	Year 19	(approx)
ex. adj. 1992					
7.91	782.76	795.61	792.73	864.18	
2.76	940.70	938.68	942.72	1235.25	
1.71	872.27	881.93	881.89	1391.18	
2.63	870.42	2399.97	882.83	2446.18	
2.95	885.13	1811.53	1823.63	1824.05	
4.92	333.13	339.56	343.14	442.77	
4.06	489.89	498.62	494.65	647.48	
2.97	237.01	239.97	239.97	244.61	
4.81	315.92	311.18	318.40	351.62	
2.82	316.34	1608.76	1594.91	1592.16	
7.92	1596.99	1602.77	1610.44	1611.88	
7.92	1599.91	2501.17	2015.69	1749.35	
2.97	125.86	1238.37	1242.94	1171.59	
4.04	2531.15	2531.15	2592.41	2621.19	
19.88	414.04	4138.78	4138.78	4138.39	
9.54	1238.36	1264.27	1276.20	1343.52	
9.56	1268.41	1268.41	1268.41	1268.41	
5.97	73.76	745.83	735.31	680.71	
1.91	698.70	124.32	1018.83	876.13	
2.69	628.68	635.05	637.95	530.95	
1.96	1169.85	1175.99	1185.19	1174.86	
2.97	1175.99	1175.99	1175.99	1175.99	
20.70	1441.01	1438.79	1442.92	1226.87	

6.61	2318.84	2304.00	2333.25	2170.29
17.21	1103.61	1130.60	1116.31	1123.03
0.02	1321.99	1233.67	1357.60	1362.10
16.02	1221.76	1261.80	1252.30	1296.83
8.86	1036.76	1164.10	1058.82	1043.05
20.85	1026.77	1284.70	1270.50	1207.28
11.06	1977.03	1995.42	1915.76	2304.75
38.14	1324.39	1335.15	1339.72	1348.15
11.95	686.78	692.27	694.09	820.13
22.89	873.31	875.07	878.70	893.03
4.15	1367.31	1346.02	1398.80	1524.45
4.99	444.24	448.20	441.32	666.11
18.78	935.26	940.40	959.56	1165.87
1.32	603.29	607.57	608.60	612.87
1.32	603.29	607.57	608.60	612.87
2.13	234.89	236.15	235.80	280.64
10.34	1161.30	1164.97	1160.35	1177.79

	Mar 1976	Mar 1977	Mar 1978	Mar 1979	Year avg.
2456.6	2467.6	2464.7	2491.2	2457.6	
1.DS	Tue 9.12	Mon 9.28	Year avg. (approx.)		
0 years.....	9.14	9.28	9.41		
1 year.....	9.54	9.57	9.71		
2 years.....	9.54	9.57	9.73		
3 years.....	9.95	9.97	10.01		
4 years.....	9.64	9.67	10.17		
5 years.....	9.59	9.62	10.04		
6 years.....	10.18	10.20	10.45		
7 years.....	9.76	9.81	10.35		
8 years.....	9.70	9.73	10.23		
9 years.....	9.77	9.78	10.11		
Up to 5 yrs..	9.75	9.76	9.69		
Over 5 yrs..	9.63	9.59	9.88		
Up to 5 yrs..	3.04	3.04	2.83		
Over 5 yrs..	4.34	4.35	4.40		
0 years.....	11.21	11.22	11.86		
15 years....	10.92	10.93	11.63		
25 years....	10.70	10.76	11.43		

per 2456.0; 2.30 pm 2459.2; 3 pm 2460.8;
concurrent changes are published in Saturday
Southwest Bridge, London SE1 9HL.
The values to which indices. These are available by

Page 14.

[illegible]

but weakness was noted in after-hours trading as opinion poll worries returned. March closed at 2,455.11 higher than the previous session and at a 2-point discount to the cash market. Volume was a dull 6,390.

In the traded options market, volume was 30,507 contracts. The Euro-FTSE was the most heavily traded at 2,839, followed by British Steel and Hilldown.

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FT SURVEYS

FIXED INTEREST						AVERAGE GROSS REDEMPTION YIELDS		Tue Mar 24	Mon Jan 23	Year- ago (approx.)
PRICE INDEXES	Tue Mar 24	Day's change %	Mon Jan 23	Accrued interest	x8 adj. 1992 to date					
British Government						1 British Government				
						1 Low 5 years.....	9.12	9.18	9.41	
						2 Coupons 15 years.....	9.54	9.57	9.73	
						3 "0-7 & ¼ % 20 years.....	9.54	9.57	9.91	
						4 Medium 5 years.....	9.55	9.57	10.31	
						5 Coupons 15 years.....	9.64	9.67	10.14	
						6 "8%-10½ % 20 years.....	9.59	9.62	10.07	
						7 High 5 years.....	10.18	10.20	10.45	
						8 Coupons 15 years.....	9.78	9.81	10.32	
						9 "(11-) 20 years.....	9.70	9.73	10.23	
						10 Irredeemables.....	9.77	9.78	10.11	
Index-Linked										
						11 Index-Linked				
						12 Inflation rate 5% Up to 5 yrs.	3.75	3.76	3.69	
						13 Inflation rate 5% Over 5 yrs.	4.53	4.54	4.19	
						14 Inflation rate 10% Up to 5 yrs.	3.04	3.04	2.83	
						15 Inflation rate 10% Over 5 yrs.	4.34	4.35	4.00	
Bets & Loans										
						16 Bets & Loans				
						17 5 years.....	11.21	11.22	11.86	
						18 15 years.....	10.90	10.93	11.63	
						19 25 years.....	10.72	10.76	11.43	

*Spotting Index 2455.8; 9 am 2451.10; 10 am 2449.4; 11 am 2451.3; Noon 2453.7; 2 pm 2454.0; 3 pm 2456.0; 4.10 pm 2457.3; 4.40 pm 2457.0. 9.40am? Flat yield. Highs and lows record, base rates, values and constituent changes are published in Saturday Issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southbank Bridge, London SE1 9NF.

FT-FUTURES MARKET INDICES SERVICE covers a range of electronic and paper-based products relating to these indices. These are available by subscription from FISTAT, 2nd Floor, 126 Jermyn Street, London SW1A 4JL. Tel: 071-925 2232.

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Financial Times

Europe 1990

FT SURVEYS

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements in England and Wales.

1/2 hour period ending	Pool price on Tracing on 25/03/02		Pool price on Tracing on 26/03/02	
	pool price pence/kWh	pool price pence/kWh	pool price pence/kWh	pool price pence/kWh
0100	18.78	17.05	17.02	17.02
0130	18.78	17.05	17.02	17.02
0200	18.78	17.05	17.02	17.02
0230	18.78	17.04	17.04	17.04
0300	18.78	17.04	17.04	17.04
0330	18.78	17.04	17.04	17.04
0400	18.78	17.02	17.02	17.02
0430	18.78	17.02	17.02	17.02

0900	16 80	17 05	17 05
0630	16 85	17 06	17 05
0700	16 95	17 09	17 09
0730	16 88	17 59	16 78
0800	16 76	17 60	16 78
0830	17 23	18 02	18 02
0900	23 36	18 44	19 64
0930	25 39	18 48	19 89
1000	25 43	18 49	19 70
1030	25 42	18 49	19 70
1100	25 39	18 49	19 70
1130	25 48	20 07	21 34
1200	25 46	20 07	21 34
1230	25 37	20 07	21 34
1300	25 20	18 48	19 69
1330	23 20	78 48	19 68
1400	23 16	18 48	19 68
1430	21 31	17 34	19 13

1800	13.45	16.46	18.88
1630	21.64	17.94	19.13
1700	21.60	18.49	19.68
1730	23.47	16.90	20.13
1800	21.47	29.56	31.10
1830	23.24	28.86	31.50
1900	25.64	20.92	31.41
2000	26.50	20.82	21.47
2000	25.56	20.18	21.31
2030	25.14	18.62	20.01
2100	21.64	17.72	18.89
2130	21.25	17.60	18.77
2200	18.43	17.09	17.09
2230	16.94	17.05	17.05
2300	18.51	17.05	17.05
2330	16.79	17.03	17.03
2400	16.80	17.03	17.03

about twenty per cent. thereof. Prices are in pounds per megawatt-hour, rounded to the nearest penny. To transfer, the licensee must pay the relevant share of the decimal point shall be moved one place to the left, or 1/100th part, becomes 1/100th part. Provision for the determination of pool price is made in the Pooling and Settlement Agreements which govern the operation of the electricity pool in England and Wales. The Pool Purchase Price is the basis of the majority of payments made to generators in respect of electricity traded through the pool. The Pool Purchase Price is subject to a number of adjustments.

determined approximately twenty-four days after the day of trading. Pool Selling Price is the price paid by purchasers of electricity under the pool trading arrangements. It is dependent upon the determination of Pool Purchase Price. Final pool prices are also capable of revision.

Notes	Price	High	Low	Gr's	NAV	Per(-)
488	282	185	4.8	301.1	38.8	

مكة في ١٢ ربيع الثاني ١٣٤٠

London Share Prices

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Continued on next page

FT MANAGED FUNDS SERVICE

Jeff Jones

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar fails to sustain gains

THERE was an early rise in the dollar against the D-Mark yesterday, as the market reacted to gloomy predictions from former Soviet president Mikhail Gorbachev and news of a radiation leak at a Russian nuclear plant. The US currency opened in European trading at DM1.8720, compared with a DM1.8712 close in Asian trading and the DM1.8697 at which New York finished.

Mr Mark Austin of Hongkong and Shanghai Banking's London office said: "Any bad news from the Commonwealth of Independent States (the former Soviet Union) tends to support the dollar and undermine the D-Mark."

The rally did not last, however. One US bank trader told the Reuters news agency: "The dollar gain was mostly down to interbank players trying to relieve the boredom, and the real long-term customers showed absolutely no interest."

By mid-morning the dollar had eased to DM1.8667.

As Mr Neil MacKinnon of Yamaichi Securities in London pointed out, the dollar had again failed to break through the important DM1.8700 resistance level. For it to make the breakthrough, he said, "the market really needs firm evidence of strength against the D-Mark, but the tension displayed in the markets about a possible Labour victory."

Later, however, as rumours about forthcoming opinion polls suggested bad news for the Conservative party, the pound lost its gains and ended at DM2.8635, compared with Monday's DM2.8650.

Against the dollar, sterling stood at \$1.7200, up from Monday's \$1.7150. On the Bank of England trade-weighted index, the UK currency ended the day at 90.0, unchanged from the previous close.

Several analysts pointed out that it is common for pressure in EMS currencies to show up not so much in the exchange rate but in short-term interest rates. Thus, they argued, there was no necessary contradiction between the relative firmness of sterling and the tension displayed in the markets about a possible Labour victory.

Peter Martin

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Annual	Dividend
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1
Search Point	133.131	128.894	-3.94	6.11	6.1

£ IN NEW YORK

Mar 24	Close	Previous
5.00	1.7190	1.7190
1.00	0.6400	0.6400
1.00	0.6400	0.6400
1.00	0.6400	0.6400

Forward premiums and discounts apply to the dollar

STERLING INDEX

Mar 24	Close	Previous
8.30 am	90.1	89.8
9.00 am	90.1	89.8
10.00 am	90.1	89.8
11.00 am	90.1	89.8
12.00 pm	90.1	89.8
1.00 pm	90.1	89.8
2.00 pm	90.1	89.8
3.00 pm	90.1	89.8
4.00 pm	90.1	89.8

CURRENCY MOVEMENTS

Mar 24	Bank of England Index	Change
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1

CURRENCY RATES

Mar 24	Bank of England Index	Change
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
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US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1

OTHER CURRENCIES

Mar 24	Bank of England Index	Change
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1
US Dollar	90.1	-0.1

MONEY MARKETS

Bank calms market

THE Bank of England made its desire to calm the market clear from the outset yesterday, supplying plentiful early liquidity. "The Bank were very helpful on Monday, and they were very helpful again today," said one dealer.

The Bank's morning forecast was for a shortage of around £750m, which it immediately sought to relieve with offers to purchase bills across all four bands. It bought a total of £750m of bills, including £500m of Band 1 bank bills at 10% per cent.

"The Bank probably didn't

need to do an early round," said one dealer. Without an election campaign, "they probably would have waited till lunchtime" to offer relief.

The Bank's action resulted in a slight easing of rates: five before lunch, three-month money was trading at 10 1/4%, down from Monday's 10 1/2%.

There were no Bank operations at lunchtime, but in the afternoon, the Bank revised its estimate of the shortage to around £600m, and bought a further £100m of bank bills at 10 1/4% per cent.

Three-month money closed at 10 1/4%, a further easing. The

JUNE sterling contract closed at 89.05, not far from the day's high of 89.11 and up from Monday's close of 88.97.

Overnight rates dropped as low as 7 per cent during the day, but closed at 10 1/4%, a level which was "historically, almost giving money away," said one dealer.

"The market is not so much discounting a half-point rise after the election as discounting the possibility of a much bigger rise if Labour forms a minority government," said Mark Austin of Hongkong and Shanghai Banking Corporation. Fears that a Labour government might face a weakening pound increased the risk of a significant rise in interest rates - so that, allowing for the electoral probabilities, "the market is starting to discount half of that."

The Bundesbank announced that German M3 money supply grew at an annualised rate of 8.5 per cent in February after a 9.0 per cent rise in January. The Bundesbank's 1992 M3 growth target is 3.5 to 5.5 per cent.

German call money remained unchanged at 8.85-9.0 per cent as tax payments continued to put upwards pressure on rates. The Bundesbank set a tender for a 28-day securities repurchase agreement. A DM 5.5bn facility at rates of mostly 9.45 per cent expires today.

UK clearing bank base lending rate 10 1/2% per cent from September 4, 1991

need to do an early round," said one dealer. Without an election campaign, "they probably would have waited till lunchtime" to offer relief.

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FINANCIAL FUTURES AND OPTIONS

LITTE LONG FUTURES OPTIONS

Strike	Call	Put
91	0.10	0.10
92	0.10	0.10
93	0.10	0.10
94	0.10	0.10
95	0.10	0.10
96	0.10	0.10
97	0.10	0.10
98	0.10	0.10
99	0.10	0.10
100	0.10	0.10
101	0.10	0.10
102	0.10	0.10

LITTE LONG FUTURES OPTIONS

Strike	Call	Put
91	0.10	0.10
92	0.10	0.10
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95	0.10	0.10
96	0.10	0.10
97	0.10	0.10
98	0.10	0.10
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100	0.10	0.10
101	0.10	0.10
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100	0.10	0.10
101	0.10	0.10
102	0.10	0.10

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100	0.10	0.10
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100	0.10	0.10
101	0.10	0.10
102	0.10	0.10

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91	0.10	0.10
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38 00

4:00 pm prices March 24

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	
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NYSE COMPOSITE PRICES

[illegible]**NASDAQ NATIONAL MARKET**

4:00 pm prices March 24

[illegible]

AMEX COMPOSITE PRICES

4:00 pm prices March 24

Stock	Div.	P	52w	High	Low	Close	Chng	Stock	Div.	P	52w	High	Low	Close	Chng	Stock	Div.	P	52w	High	Low	Close	Chng	Stock	Div.	P	52w	High	Low	Close	Chng	
Acceptor Corp		1	70	55		5	5	Chiles		2	85	20	2	2	2	Health Co		34	24	2	2	2	2	Peat Corp		0.36	27	881	20	25	25	25
Adco	0.15	16	254	252	253	254	254	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
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Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1	Chiles Fed	0.091	28	25	25	25	25	25	Regent Co		0.10	42	78	105	112	117	117	117	117	117	117	117	117	117	
Alfa Inc	3	28	2	1	1	1	1																									

$-\frac{1}{2}$	Home Mail	25	33	24 $\frac{1}{2}$	24 $\frac{1}{2}$	24 $\frac{1}{2}$	$+\frac{1}{2}$
	Home Oke	0.72	14	74	15 $\frac{1}{2}$	14 $\frac{1}{2}$	$+\frac{1}{2}$
	HomeRef	28	108	4	3 $\frac{1}{2}$	4	
$+\frac{1}{2}$	Home Inds	0.36	20	307	20 $\frac{1}{2}$	19 $\frac{1}{2}$	$+\frac{1}{2}$

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